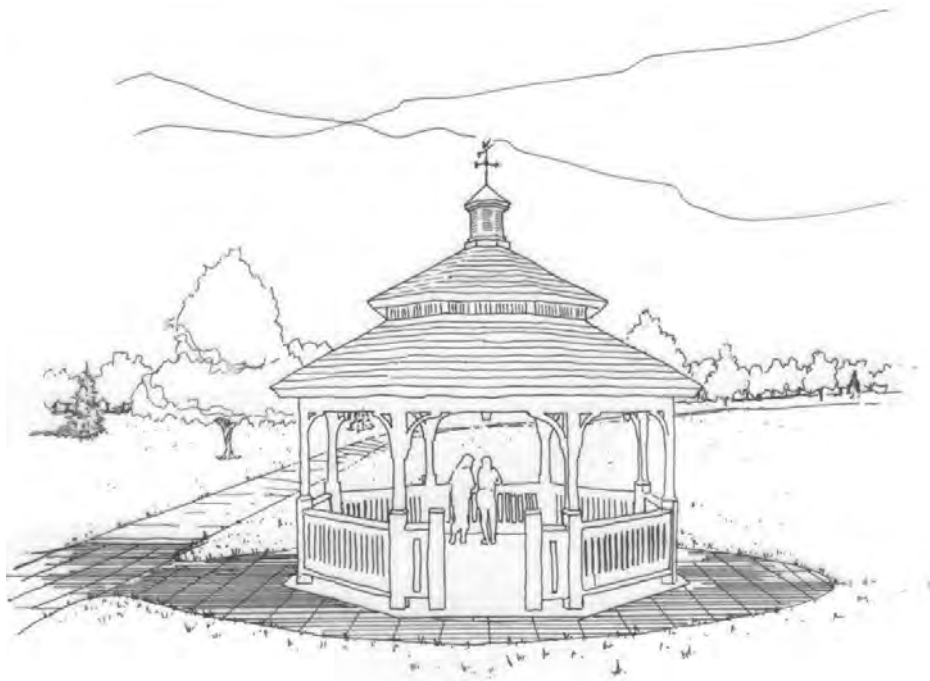


North Manchester
PARKS AND RECREATION
2016-2020 Master Plan



North Manchester
Park and Recreation Board
902 N. Market Street
North Manchester, Indiana 46962

March 30, 2016

Parks and Recreation Master Plan Update 2016-2020

Prepared for:

North Manchester Parks and Recreation Board

902 North Market Street
North Manchester, Indiana 46962

Town Council

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Chris Garber (former Council President)
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School Board Appointee
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March 30, 2016

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This report documentation was prepared under contract for the
North Manchester Parks and Recreation Board by:

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NORTH MANCHESTER PARKS AND RECREATION BOARD

902 No. Market Street
North Manchester, Indiana 46962

**RESOLUTION
2016-2020 Parks and Recreation Master Plan**

WHEREAS, the North Manchester Parks and Recreation Board is aware of the park and recreation needs of the residents of the Town of North Manchester, and

WHEREAS, the North Manchester Parks and Recreation Board is desirous of providing aesthetic and functional park and recreation facilities and programs to the residents of the Town of North Manchester to meet their needs, and

WHEREAS, the North Manchester Parks and Recreation Board realizes the importance of sound planning in order to meet the needs of its residents, and

WHEREAS, the North Manchester Parks and Recreation Board is continually aware of the value and importance of recreation and leisure opportunities and facilities for the future of the North Manchester Parks and Recreation Department and to the residents of the Town of North Manchester,

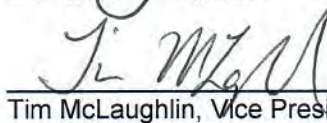
NOW THEREFORE BE IT RESOLVED THAT THE NORTH MANCHESTER PARKS AND RECREATION BOARD, by unanimous declaration, does adopt the North Manchester Parks and Recreation Master Plan 2016 to 2020 as its official plan for the growth and development of park and recreation opportunities in North Manchester, Indiana over the next five years. The North Manchester Parks and Recreation Board is committed to an annual review and update of the goals and objectives of this Master Plan.

Adopted and signed the 30TH day of March, Two Thousand and Sixteen.

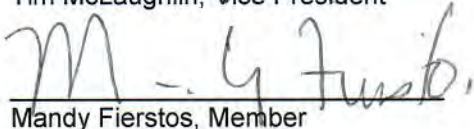
NORTH MANCHESTER PARKS AND RECREATION BOARD



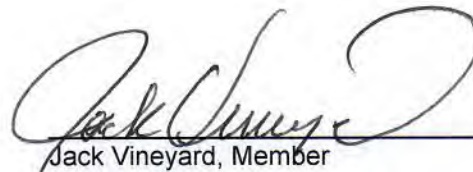
Mel Sautter, President



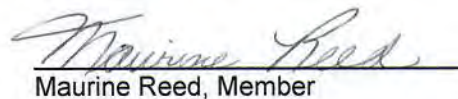
Tim McLaughlin, Vice President



Mandy Fierstos, Member



Jack Vineyard, Member



Maurine Reed, Member

**REQUEST FOR ELIGIBILITY
Land and Water Conservation Fund**

We hereby request eligibility to participate in the Federal Land and Water Conservation Fund Program administered by the Indiana Department of Natural Resources.

NORTH MANCHESTER PARK AND RECREATION BOARD
902 North Market Street
North Manchester, Indiana 46962
Telephone (260) 982-4919
FAX (260) 306-2467

Park Board President: Mel Sautter

The North Manchester Park and Recreation Board was reestablished under the provisions of Indiana Code 36-10 in 2015. A copy of the ordinance is enclosed in this Master Plan. This Act empowers the Board to plan, construct, operate and maintain recreation and park facilities.

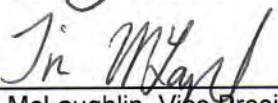
By virtue of the powers vested in our Board by the Indiana General Assembly we agree, if approved, to abide by all applicable State and Federal laws and the provisions outlined in the Guidelines for Local Agencies participating in the Land and Water Conservation Fund Program.

Adopted and signed the 30TH day of MARCH, Two Thousand and Sixteen.

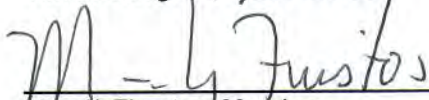
NORTH MANCHESTER PARK AND RECREATION BOARD



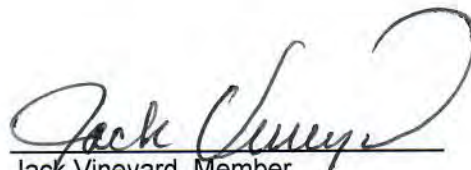
Mel Sautter, President



Tim McLaughlin, Vice President



Mandy Fierstos, Member



Jack Vineyard, Member



Maurine Reed, Member

Attested: 

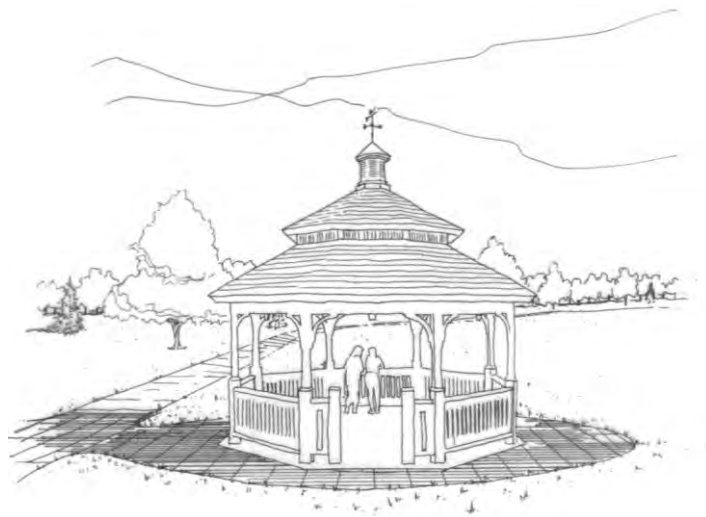
Jennifer Hotchkiss, Superintendent

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INTRODUCTION



NORTH MANCHESTER PARKS AND RECREATION 2016 – 2020 Master Plan

Introduction

“Every city should have a park at its heart.” Frederick Law Olmsted

Every year thousands of adults and children visit the parks. Each year the North Manchester Parks and Recreation Department experiences challenges as it strives to meet the demands and needs as the caretaker of one of the city’s largest assets. The North Manchester Parks and Recreation Department plays an important role in daily community life. Quality parks and recreation opportunities will improve and enhance the physical and mental health of a community as well as provide opportunities to develop and build the community, expand community pride and offer more opportunities and activities for the use of leisure time. North Manchester Parks serve all residents, regardless of diversity or demographics.

Below are excerpts from the **National Recreation and Park Association "The Economic Impact of Local Parks"** study completed in 2015. (Refer to the Appendix for the full executive summary of the study.) This study outlines the importance the role of parks play in the economic impact in communities. Even though North Manchester is a small community, its parks are vital to the overall health of the community.

The benefits that local and regional parks bring to their communities are well demonstrated with the National Recreation and Park Association’s (NRPA) Three Pillars:

-  **CONSERVATION**
Parks are dedicated to preserving natural resources in the community. Local and regional parks play a leadership role in protecting open space, connecting children to nature and providing education and programming that help communities engage in conservation practices.
-  **HEALTH & WELLNESS**
Local and regional parks are on the forefront of improving the health and wellness of their community’s citizens. Beyond promoting physical activity with their vast networks of open space, athletic facilities and trail systems, local and regional parks combat poor nutrition, hunger, obesity and physical inactivity.
-  **SOCIAL EQUITY**
Local and regional parks are treasured resources that are available to everyone, regardless of age, race and income. Local and regional park agencies ensure that all members of the community have access to open space and recreational opportunities.

In 2015, NRPA joined forces with the Center for Regional Analysis at George Mason University to estimate the impact of spending by local and regional park agencies on the U.S. economy. The study focused exclusively on the direct, indirect and induced effects local and regional park agencies’ spending have on economic activity, with analysis based on data compiled from both the U.S. Census Bureau and NRPA.

Combining Census Bureau survey data with information in PRORAGIS, local and regional park agencies had an estimated \$32.3 billion in operations spending and provided more than 356,000 direct jobs in 2013. This spending and labor income ripples throughout the economy, taking the form of park and recreation employees spending their paychecks and park and recreation agency vendors hiring workers and buying products and services to serve their clients.

As a result, the operations spending expands into almost \$80 billion in total economic activity, which boosted gross domestic product (GDP) by \$38.8 billion and supported almost 660,000 jobs that paid in excess of \$24 billion in salaries, wages and benefits across the nation.

Introduction

Further, local and regional park agencies also spent an estimated \$22.4 billion on capital programs in 2013. This spending led to an additional \$59.7 billion in economic activity, a contribution of \$29 billion to gross domestic product, \$19.6 billion in labor income and more than 340,000 jobs.

All together, the operations and capital spending of the nation's local and regional public park systems created \$139.6 billion in economic activity, added \$68 billion in GDP and nearly 1 million jobs with payrolls totaling \$43.8 billion.

Recreation Impact in Indiana

Economic Activity	\$1,389,670,498
Labor Income	\$475,290,562
Employment	11,322

Town of North Manchester 2015 Comprehensive Plan

In 2015, a draft of the comprehensive plan for the town was developed. It provided direction and vision for the growth and development of North Manchester. It produced a vision statement, mission statement and a list of strategic goals.

Vision

North Manchester is a vibrant, creative community where everyone can live, learn, and prosper.

Mission Statement

- ♦ Partnering with our citizens, businesses and community organizations, we:
- ♦ Foster a forward-looking, people-friendly, creative community
- ♦ Promote educational excellence for all
- ♦ Develop opportunities for growth and prosperity.

Strategic Goals

- ♦ Improved housing stock and commercial buildings
- ♦ Improved amenities, including river, sidewalk, trail system, and others
- ♦ Effective marketing and branding strategy
- ♦ Thriving commercial corridor

The 2015 Comprehensive Plan sets forth six guiding principles that support the vision and are the basis of the overall framework plans.

1. Promote business services and civic right sizing.
2. Create a legacy as a "lifetime community" focused on citizen well-being.
3. Strengthen infrastructure to meet future needs,
4. Develop a diverse inventory of housing for people of all ages and abilities.
5. Redevelop commercial corridor as walkable, mixed-use urban center focused on livability.
6. Create "smart growth" strategies for local businesses.

The 2015 Comprehensive Plan outlines the vision for two key areas that the Parks Department can share. The improvements along North Market Street from downtown to Warvel Park will develop a pedestrian link and enhance the lifetime community concept. Also the proposed riverfront development will add park land along the Eel River.

The North Manchester Parks and Recreation Board and Department supports and shares the town's vision for the future. It will strive to assist the town with its goals through parks.

Introduction

Method of Approach

This Parks and Recreation Master Plan was commissioned by the North Manchester Parks and Recreation Board to become a roadmap for park, facility and open space development over the next five to ten years. Ultimately, this master plan is about setting a new direction for the character of the North Manchester Parks and Recreation Department so that will continue to support the high quality of life that makes North Manchester attractive for residents, employers and visitors.

Planning is an important process for directing the future at many levels in our society. Families plan by availability of economic resources through a budget and by the career choices they made. Corporate groups plan for productivity and efficiency. Labor groups plan by contract negotiations with management. Governments plan through executive and legislative process. Park and Recreation Departments must plan by demand and need.

This planning is accomplished through the development of a Master Plan. The North Manchester Park and Recreation Master Plan is a very important guide that has four distinct objectives.

1. Help determine the recreational needs of North Manchester, identify sites or areas to meet these needs and to develop methods and programs to preserve and/or develop these sites and areas.
2. Aid the North Manchester Parks and Recreation Department in recognizing the importance of good fiscal planning in the utilization of public funds
3. Aid the North Manchester Parks and Recreation Department in recognizing the importance of wise utilization and preservation of its parks and natural resources.
4. Help to broaden the North Manchester Parks and Recreation Department's view of itself in terms of the use of these parks and natural resources for recreational activities.

To identify the "demand and need" of recreational and leisure activities in North Manchester, input from the public was sought. Public input must be the core of any parks and recreation master plan. It is through this approach that the attempt to reach as many residents as possible can be achieved to identify their feelings, their wants and desires for recreational activities. Input for the North Manchester Parks and Recreation Master Plan was gathered through public meetings, discussion at Park Board meetings, and site visits to park sites and facilities. In addition, a written and an on-line internet survey were conducted. The results were incorporated into the development of a park and recreation master plan for the community of North Manchester.

Master Planning

Master planning for any project takes time, energy and a team effort in processing a guideline for future implementation of goals and objectives. This master plan has been developed to be a framework for the North Manchester Park and Recreation Board as they chart the course for development and maintenance of the park system over the next 5-10 years.

Such a master plan should not be static or rigid. Rather it needs to be dynamic and flexible for issues not anticipated. While it is difficult to forecast the future needs or trends of recreation, the following are important needs in park and recreation master planning:

- ♦ An understanding of the importance and value of recreation and leisure in our ever-changing world.
- ♦ The appreciation of our natural resources and the knowledge to preserve and conserve them.
- ♦ A much broader general education.
- ♦ Fitness of the mind and body.
- ♦ Vision, imagination and creativity.
- ♦ Integrity, sensitivity and common sense.
- ♦ A political keenness and perception

Introduction

While this park and recreation master plan is a five year plan for the Town of North Manchester, it should be used as a tool and a guideline for implementation of the action steps contained herein. The plan should be used throughout the next years as a basis of decision making for the North Manchester Parks and Recreation Department.

A brief overview of the five year master plan highlights several key projects being proposed:

2016

- ♦ SPAFC - Construct new park maintenance facility
- ♦ Town Life Center - Renovate basketball court

2017

- ♦ Frantz Park - Construct ADA parking space and walk to playground
- ♦ Frantz Park - Construct small shelter (build in house)
- ♦ Halderman Park - Construct ADA walks to cemetery memorials
- ♦ Warvel Park - Remove 2 free standing grill near large pavilion and develop new "grill stations" at north & south ends of pavilion
- ♦ Warvel Park - Develop renovation plan for Scout Hall
- ♦ Administration – Add full-time maintenance laborer

2018

- ♦ Frantz Park - Develop perimeter walking path 5' x 1,000'
- ♦ SPAFC - Add bench press and Nautilus equipment in fitness center
- ♦ Warvel Park - Develop 2 ADA picnic sites

2019

- ♦ Town Life Center - Develop perimeter walking path 5' x 1,200'
- ♦ Town Life Center - Develop tot lot play area
- ♦ Warvel Park - Develop tot lot play area

2020

- ♦ Frantz Park - Develop tot lot play area
- ♦ Maple Park - Develop tot lot play area
- ♦ Warvel Park - Remodel Scout Hall (Phase 1 of Renovation Plan)

Grant and Partnership Opportunities

Many park and recreational projects would not be possible without assistance. Below are several potential park and trail developments that will require grants and partnerships. The North Manchester Park and Recreation Department will need to continuously monitor conditions to capture any opportunities that may develop.

Northwest Park Development

There is an opportunity for a new park to be developed in the proposed 92 acre site purchased by the Town of North Manchester to provide housing.

Eel River Park Development

There is an opportunity for acquisition of land along the flood plains of the Eel River.

North Market Street Trail

There is potential to develop a dedicated pedestrian/bicycle trail extending from State Road 13 south along North Market Street to the downtown area.

Introduction

University Trail

There is potential to develop a dedicated pedestrian/bicycle trail extending from State Road 13 south along East Street, west along 7th Street to Warvel Park.

9th Street Trail

There is potential to develop a dedicated pedestrian/bicycle trail extending from State Road 13 east along 9th Street to Warvel Park.

The North Manchester Parks and Recreation Master Plan is intended to be used as a guide in providing parks and recreational opportunities in the community. The method of approach and planning process offered insight into the changing needs, trends and events of the past. This master plan is based on current and specific data, policies and goals established at this time. North Manchester, like most other areas of Indiana, will continue to develop. Land use patterns, needs and priorities will change. The planning process needs to be continuous and receptive to changes of conditions, new demands and needs, and new opportunities. This 2016-2020 Master Plan should not become a final plan; it should be subject to re-evaluation as changes occur. It should become an on-going process with the Parks and Recreation Board conducting "annual reviews" to facilitate future actions.

The success of this Master Plan will require:

Partnerships – *as budgets tighten, it will necessitate increased levels of inter-departmental, inter-jurisdictional and public-private cooperation.*

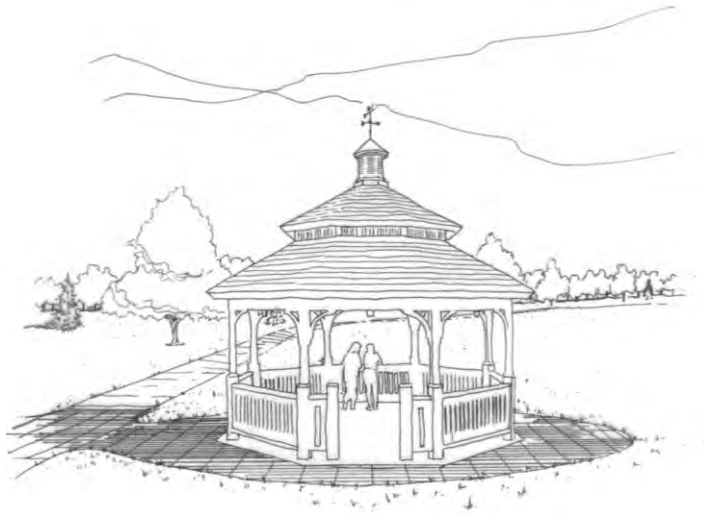
Patience and Perseverance – *as resources are focused on specific priorities, patience and strong perseverance will be needed to stay the course.*

Commitment – *to support the master plan and funding sources for the implementation of the priorities to meet the growing needs of the residents of North Manchester.*

The preparation of this master plan and commitment by the Parks and Recreation Board is probably the most significant goal achieved. The Town of North Manchester and its residents are fortunate to have a dedicated Parks and Recreation Board that exhibit the qualities necessary to lead park and recreation in North Manchester into the future.



AGENCY PROFILE



NORTH MANCHESTER PARKS AND RECREATION

2016 – 2020 Master Plan

I. Mission Statement and Goals

Mission Statement

The mission of the North Manchester Parks & Recreation Department, through programming and community partnerships, shall provide facilities, wellness education, and activities that encourage environmental stewardship and promote health for all stages of life.

Goals and Objectives

The North Manchester Parks and Recreation Board has outlined goals which will enhance the board's ability to carry out their mission statement. In general, the board seeks to provide quality facilities, appropriate programs, meaningful services and environmental sensitivity that create the highest-level of recreational experiences for the residents of North Manchester.

Goals are outlined below in the following sub-categories: Roles and Relationships, Programs and Patrons, Parks and Facilities, Maintenance, and Finance.

Roles and Relationships

1. Maintain positive relationships with the community.
 - ♦ Highlight parks and natural resources (i.e., Eel River Corridor) as community assets.
 - ♦ Produce positive new stories of "recreational" accomplishments.
 - ♦ Utilize website and social media.
2. Enhance public awareness of the benefits of park and recreation programs and activities.
 - ♦ Utilize website, social media and newspapers
 - ♦ Utilize festivals (i.e., FunFest) to highlight recreation opportunities.
3. Keep open communications with the Town Council.
 - ♦ Invite Town Council members to Park Board meetings
 - ♦ Park Board members attend Town Council meetings.
4. Encourage new programming/participation.
 - ♦ Increase sponsorship opportunities for programs and activities.

Programs and Patrons

1. Provide programs for both recreation and environmental education.
 - ♦ Establish a nature program to enhance the community's knowledge and awareness of the surrounding environment, especially the Eel River ecosystem.
 - ♦ Develop access to the river and wetlands as part of the Community Trail Network.
 - ♦ Develop new park areas throughout the North Manchester community.
 - ♦ Encourage river-oriented activities (i.e., fishing, canoeing).
2. Provide recreational opportunities for all ages.
 - ♦ Encourage the Healthy Youth/Healthy Community Initiative.
 - ♦ Implement evening and Saturday programs for working parents and their children.
 - ♦ Continue to evaluate and improve existing programs and special events.
3. Make recreational opportunities financially available to everyone.
 - ♦ Develop a park/recreation scholarship program for low-income families.
 - ♦ Seek sponsorship opportunities for programs and activities.
4. Provide both land and aquatic based recreational and educational opportunities for all ages at the Community Aquatic and Fitness Center.
 - ♦ Create a survey and suggestion box for customers to continue to offer the best possible service and amenities to the community.
 - ♦ Continue to evaluate and improve existing programs, classes and special events.

Agency Profile

Parks and Facilities

1. Increase usability and enhance the recreational experience of existing parks and facilities.
 - ♦ Add pavilion and sidewalks at Frantz Parks.
 - ♦ Continue to upgrade playground equipment at all parks when necessary.
2. Provide additional park lands and add new park facilities.
 - ♦ Develop new neighborhood parks in south part of town, along the Eel River.
 - ♦ Add nature areas (i.e., wetlands) as part of the recreational experience.
3. Implement community trail system.
 - ♦ Connect all park lands with walking/bicycling routes.
 - ♦ Purchase properties along the Eel River Corridor to provide continuous trail connections.
 - ♦ Enhance riverbanks near downtown, along alley.
 - ♦ Acquire and develop trading post site as access from downtown to the river.
 - ♦ Work with the Town Council in development of pedestrian amenities for downtown.

Maintenance

1. Secure permanent building for maintenance department.
2. Maintain all equipment and facilities in excellent condition.
3. Increase maintenance efficiency.
4. Replace aging equipment to reduce time for repairs

Finance

1. Increase revenue sources.
 - ♦ Create more opportunities for sponsorships and scholarships.
 - ♦ Seek grants for park and trail developments through government and private foundations.
 - ♦ Develop fund-raising programs and activities.
 - ♦ Create a marketing plan for said fund-raising programs, activities, and sponsorship opportunities.
 - ♦ Continue working with SPLASH Pals to enhance, preserve, and complete the Community Aquatic and Fitness Center Endowment Fund.
 - ♦ Investigate use of tax dollars, bonding ability.
 - ♦ Increase programs to help generate revenue.
2. Acquire new park lands.
 - ♦ Seek donation of lands, especially lands along Eel River, and those that provide trail connections.
 - ♦ Create a marketing plan for potential donors and sponsors.
 - ♦ Seek donations for the purchase of land along the Eel River.
 - ♦ Seek donation of land in the North Manchester community.
3. Share program costs with other governmental and private entities.
 - ♦ Coordinate programs with schools, retirement communities, religious organizations, etc.
 - ♦ Continue cooperation with Wabash Community Foundation and Manchester Recreation Association.
4. Re-establish funding with United Fund Agency through grants to help offset program costs.

Goals of the Plan

The goal of this plan is to formalize our framework for future action by the Department. It is our guide to develop necessary and beneficial services for the North Manchester community. This Plan will also enhance our funding opportunities.



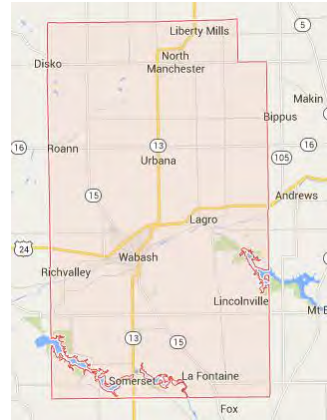
II. Community Profile

Location / Planning Area

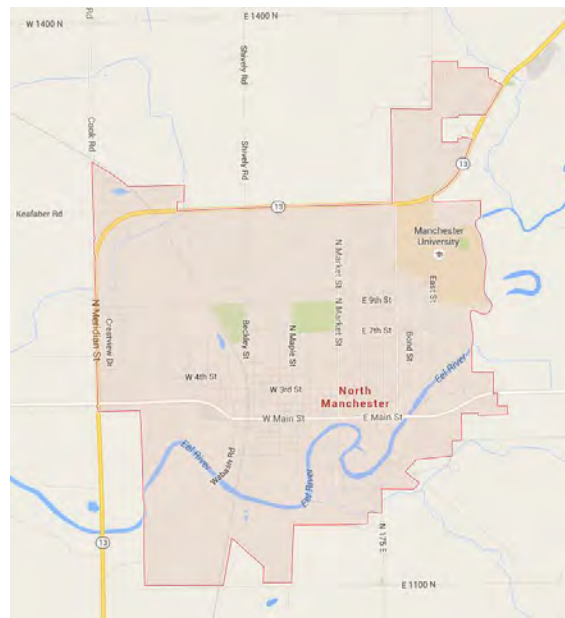
The town of North Manchester is located in northeastern Wabash County, approximately 15 miles north of the county seat, Wabash, Indiana. The town is located within proximity of the large urban-industrial centers of Chicago (115 miles to the north and west) and Indianapolis (90 miles to the south) and to the moderate-sized cities of Fort Wayne (35 miles to the east) and South Bend (65 miles to the north).



State of Indiana - Wabash County



Wabash County



Town of North Manchester

Two state highways, State Road 13 and State Road 114, intersect within the Town of North Manchester. These highways provide access to other major dual-lane highways such as U.S. Routes 30 and 31 and Interstate Highway I-69. Conrail / Norfolk-Southern also serves the town with a north-south railroad line connecting with the cities of Warsaw and Wabash.

Planning Area

The planning area is the town limits. The North Manchester Parks & Recreation Department primarily serves the residents of the Town of North Manchester.

Agency Profile

Historical and Cultural

Town History

North Manchester's first residents were Native American, specifically of the Potawatomie tribe. The Potawatomie (Keepers of the Fire) had pushed south in Indiana to the Kenapocomoca (Eel River) by 1750. The Potawatomie chief, Peirish, built his village on the high ground just north of the Manchester University football field, now Hostetter. By 1837, the U.S. government, through treaties, relocated the Native Americans to areas north of the Wabash River.

Peter Ogan and Jacob Neff laid the original plat of the town in 1837. By the mid 1840's the town was well on its way towards permanent settlement, including the establishment of several churches and the town's first store. Before the introduction of railroads to the area, a plank road known as the Mail Trace from Lagro was very influential in the growth of the Manchester community. Stemming from the Wabash and Erie Canal, it was important from about 1850-1870. In 1872, the Detroit, Eel River, and Illinois Railroad began operating, attracting industrial development, assuring growth and economic stability.

Many notable people have roots in North Manchester

- ♦ Andrew W. Cordier (1901–1975), history professor (1923–1944), co-founder of the United Nations (1925–1945), President of Columbia University (1968–1970)
- ♦ Lloyd C. Douglas (1877–1951), author and pastor of the Lutheran Church
- ♦ Daniel Garber (1880–1958), American Impressionist landscape painter, born in North Manchester
- ♦ Thomas R. Marshall (1854–1925), Governor of Indiana (1909–1913) and Vice President of the United States (1913–1921), born in North Manchester
- ♦ Francis W. Palmer (1827–1907), Printer, Member of Congress, born in North Manchester
- ♦ Grace Van Studdiford (1873–1927), stage actress and opera singer

Initial railroad transport in North Manchester began in 1872. The two rail lines, the Big Four, running north-south, and the Pennsylvania, running northeast-southwest, created a flourishing town. Previously the Mile Trace Road, a 20-mile plank road that provided access to the Wabash and Erie Canals, was the main mode of transportation of goods for the town. This road caused the town's population to increase from 400 to approximately 1600 in the late 1800's.

History and the Parks

Partnering with local groups, the North Manchester Parks and Recreation Department can highlight the history and events that help shaped the town. It is through special events and festivals that can brings a community together. NMPR is dedicated to assist and be an active partner in the community.

Cultural Resources

Prominent features of North Manchester's social / cultural environment are its numerous active, civic, educational and recreational resources. Religious influences are vividly apparent with various churches located within the community.

Since 1989, Manchester Main Street has been committed to revitalizing and enhancing the rich cultural, natural and architectural resources that make North Manchester a unique and wonderful place to live. Manchester Main Street coordinates the annual Eel River Arts Festival showcasing North Manchester's varied creative talent. The event encouraged tourism, instilled local pride and provided creative enrichment activities for all ages. And, the America in Bloom committee organized the biannual Garden Walk, a destination attraction featuring six distinctive private gardens throughout the North Manchester area.

Cultural Resources and the Parks

Working with Manchester Main Street, the Parks Department can assist with cultural events in the community. Warvel Park, centrally located in the town, provides an excellent location for cultural special events and programs.

Agency Profile

Natural Resources

The topography of the area is level to gently rolling with fertile soils supporting intensive agricultural production. The Eel River, the prominent physical feature of the community, meanders southwestwardly across the town's jurisdictional area eventually emptying into the Wabash River further to the south and west at Logansport, Indiana. Though not used for transportation, the river has great potential to be utilized for water-oriented recreational activities. There is a significant amount of 100-year floodplain that occurs within the town along most of the river corridor providing the community with land areas highly suitable for recreational development.

Natural Resources and the Parks

The Town of North Manchester is fortunate to sit along the banks of the Eel River. The river and its natural resources provide many opportunities that other towns may not have. A priority of the Park Department is the acquisition of land along the river. Acquisition will help preserve the protect the natural resources and environment. It will also provide opportunities for both greenway trails an river blueway trails.

Tree Advisory Commission

North Manchester regards its tree canopy as a unique and vital asset in the community. In addition to enhancing the air quality for our residents, the town's trees contribute to North Manchester's overall aesthetic appearance and its attractiveness to others considering our community as a place to relocate or to do business.

To preserve this canopy, a Tree Advisory Commission was established in 1990 by the North Manchester Town Council. A tree ordinance was enacted July 5, 1990. A tree design plan was completed and adopted in November, 1991. Since its inception, the Tree Advisory Commission has supervised several tree plantings, cared for by the North Manchester Parks and Recreation Department staff:

- North Manchester Tree Planting Program Phase I (517 trees)
- Indiana State Road 114 Project (160 trees)
- Market Street Storm Water Project (over 300 trees).

The tree plantings have inspired North Manchester citizens to help care for and plant trees on their own. The Worth M. Walrod Memorial Tree Fund, a part of our current urban forestry plan, is in place as a matching memorial fund offering replacement trees to property owners, and is administered by the North Manchester Community Foundation.

The Tree Advisory Commission meets on the third Wednesday at the Town Manager's office, and has five official members. Three are appointed by the Town Council and serve a two-year term. One is the presiding officer of the Council or his/her designee. The Town Manager is an ex-officio member. It is the responsibility of the Tree Advisory Commission to advise the Town Council in matters concerning tree maintenance, removal and replacement in tree lawns. It is also responsible for matters relating to the collection and disposal of fallen leaves, providing educational information regarding the value and care of trees, recommending plans for visually appealing tree canopies and town entranceways, means and methods of enhancing the quality of air and to assist in the recycling of natural resources, and the means and methods of removing danger from trees in poor condition.



Agency Profile

Eel River Corridor

The community is committed to providing better access to the Eel River and to developing the recreational opportunities this significant natural resource has to offer. In 1999, a Community Trail Network Master Plan was completed. The plan makes use of the areas of floodplain along the corridor on the east and south sides of the town. High bank bluffs provide great opportunities for distant views at various locations along the river. Most noteworthy are the high banks on the north side of the river directly behind and to the west of downtown and at the end of Heeter Street directly south of North Manchester Plaza. The planned trail network would connect the river corridor and adjacent wetlands with other cultural resources including Manchester University, the town's schools, other park and recreation facilities, Manchester Plaza shopping center, Oak Lawn cemetery, Peabody Home, the Thomas Marshall Home, the Library, downtown and the Traders Post site, the covered bridge, the wastewater treatment plant property along the river, and the new fire station along west Main Street. Plans for boardwalks along some of the high riverbank conditions and within some of the flood-prone wetlands, along with pedestrian bridges across the River, will provide for unique experiences and educational opportunities. A trailhead is proposed at the present town parking lot at the southwest corner of Market and Main Streets.

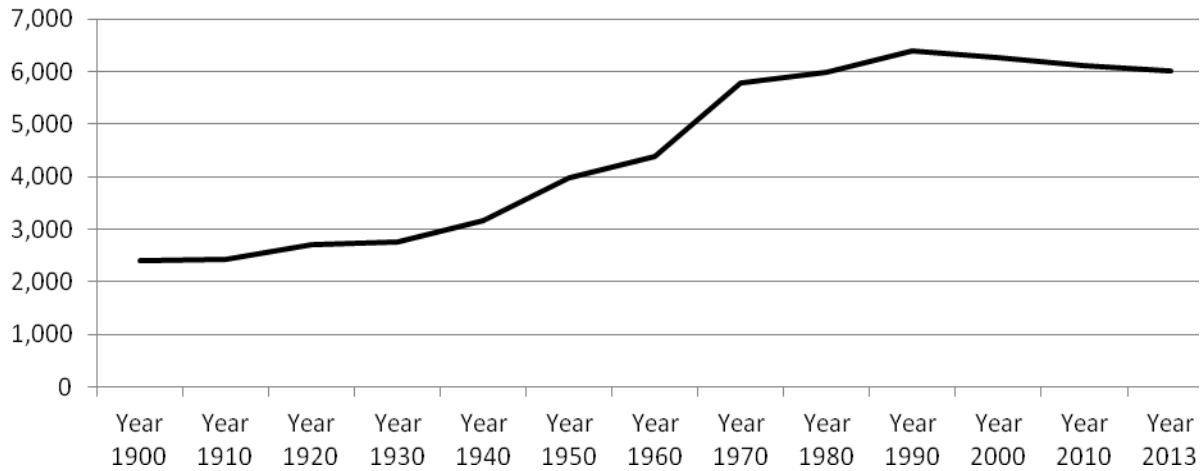


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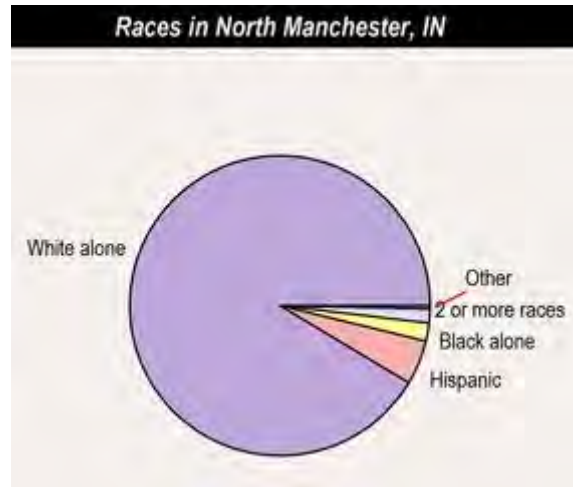
Demographics

Population in 2013 6,012
 Comprised of 98% urban and 2% rural
 Male 45.7% and Female 54.3%

Population through the Years: The Town of North Manchester enjoyed steady growth from 1900, peaking in 1990. Since 1990, the population has been on a slow decline then leveling out.



1900	2,398	1950	3,977	2000	6,260
1910	2,428	1960	4,377	2010	6,112
1920	2,711	1970	5,791	2013	6,012
1930	2,763	1980	5,998	Source: Stats Indiana	
1940	3,170	1990	6,383		



White	5,579 (91.1%)
Hispanic	291 (4.7%)
Black	120 (2.0%)
Two or more races	89 (1.5%)
American Indian	10 (0.2%)
Asian	14 (0.2%)

Source: City-Data

Age	2000	2010	Change
Under 5	328	351	+23
5-9 yrs	277	287	+10
10-14 yrs	318	317	-1
15-19 yrs	660	645	-15
20-29 yrs	1,224	1,162	-62
30-39 yrs	558	516	-42
40-49 yrs	758	551	-207
50-59 yrs	538	691	+153
60-69 yrs	434	493	+59
Over 70 yrs	1,165	1,135	-30
Total	6,260	6,112	-148

Source: US Census

Agency Profile

Demographics Impact

From 2000 to 2013, the population of the Town of North Manchester dropped from 6,260 to 6012, a loss of 248 persons, approximately 4%. This loss impacts the entire city including park facilities and programs. The challenge will be to maintain and improve town parks with their facilities on limited funding.

Between 2010 and 2050, Indiana's population is projected to grow by 15.4%. However, during these years, the population of Wabash County is assumed to decrease by 20.5% (STATS Indiana). The largest growth age group in the 2010-2050 period are those over 65 years. The Town of North Manchester has a large and strong base of senior housing in the Peabody Retirement Community and Timbercrest Senior Living Community.

The ages of various participants in potential recreational programs and the number of potential users within an area are key determining factors in successful programming. Fortunately the population of children under the age of 14 has seen slight growth and will not greatly impact the children's recreational programs or staff. However, the adult age population is declining and recreation programs for adults may be impacted. The senior age population appears to be growing and will continue for many years. North Manchester Parks can provide a vital role in the health, fitness and recreation for seniors. Partnering with the local retirement communities, the Park Department can help meet those needs.

Business and Industry

The town has several small to medium sized industries employing over 2000 people. Utilities include electric from Duke Energy, gas by Northern Indiana Public Service Company (NIPSCO) and telephone by Cinergy. The Town of North Manchester provides water and sanitary sewer services.

Major employers in North Manchester are:

- ♦ Peabody Retirement Community
- ♦ Manchester University
- ♦ Hf Group
- ♦ Timbercrest Senior Living Community
- ♦ Manchester Community Schools

Local manufacturers contribute to the economy by producing cast abrasive grinding wheels, forging axles that are used for the mobile home industry and for high tech recreational vehicles and other non-automotive wheels. The town is also home to the design and assembly of automotive headliners, appliance timers, design and craft specialty tooling equipment, automotive air conditioning parts, design and manufacture of electric transformers and coils, design of custom leather goods, and the pouring of gray and ductile iron products. Other North Manchester companies include the preparation and distribution of specialty animal feeds and feed ingredients, production of aluminum wheel rims for bicycles and wheelchairs, and a large book binding industry.

Man-Made Developments

Man-made features can often be incorporated or developed as part of recreational sites or activities in a community. They can complement existing parks and more importantly they may be able to be preserved and maintained. North Manchester is fortunate to have several sites and buildings that add to the overall cultural and recreation impact of the community.

Agency Profile

Town Life Center

The Town Life Center was built in 1929 and opened that fall as the Thomas Marshall Elementary School. The original building was constructed for under \$40,000. School began with four classrooms for grades 1-6. Other rooms were used for various activities. The school was known for its large fish tank on both sides of the hallway. In 1967, the building was remodeled and enlarged.

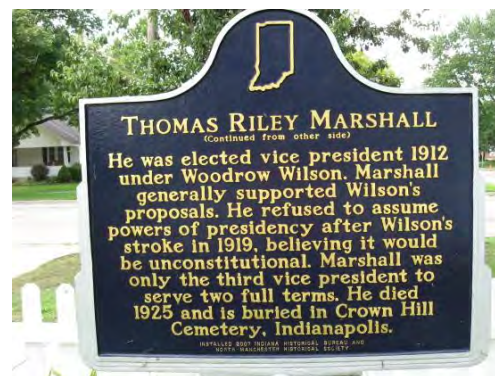
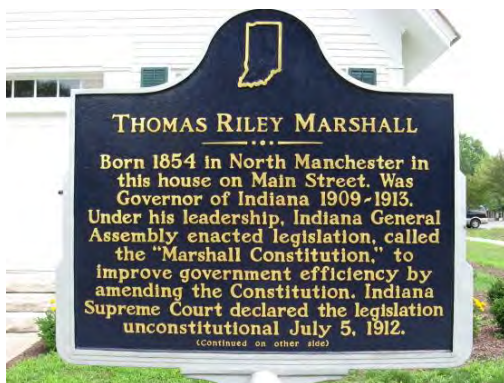
In 1989, the students who attended Thomas Marshall were transferred to the new Manchester Elementary School and the building no longer functioned as a school. During the 1990s, discussions were held by various groups on how to best use the building going forward. The Manchester School Corporation transferred the title of the building and surrounding property to the Town of North Manchester in 2001. The land surrounding the Town Life Center is still maintained by the Town through its Park Department and the large open space east of the building is known as Thomas Marshall Park.



After a multi-year discernment process, the Town of North Manchester sold the old school building to the Historic Landmarks Foundation of Indiana who, with the help of community leaders, developed a plan to rehabilitate the Thomas Marshall School to be consistent with its current use as well as plan for future uses. Historic Landmarks leased the operation of the building to Community Services of North Manchester, Inc. who oversaw the rehabilitation of the building from 2006 – 2008. Major improvements included installing an elevator to make the building handicap accessible, remodeling for accessible bathrooms, replacing the old boiler, adding air conditioning to rooms and tuck pointing the outside of the building. In March, 2015, the Town of North Manchester assumed responsibility for building operations. The Town now holds the lease with Historical Landmarks of Indiana who remains the owner of the building.

Thomas Marshall Museum House

The Thomas Marshall birthplace house is once again open to the public. In 2012, the North Manchester Historical Society completed a 17 year endeavor to restore this home to the 1850s era. Thomas Marshall was born here in 1854 to Dr. Daniel and Martha (Patterson) Marshall. The Daniel Marshall family moved to Illinois in 1856 and later to Missouri when Tom was still a youngster. In 1860, on the eve of the Civil War, the Marshall family returned once again to Indiana, settling in Pierceton and later in Columbia City. The house is located on the south end of Halderman Park.



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Agency Profile

Schools

Manchester Community Schools provides local public education with Manchester Elementary School, Grades K-3; Manchester Intermediate School, grades 4-6; and Manchester Jr-Sr High school, grades 7-12. Students are offered a variety of fine arts, athletics and cultural arts.

North Manchester is also the home of Manchester University, a liberal arts college affiliated with the Church of the Brethren. Manchester University traces its origin to the Roanoke Classical Seminary founded by the United Brethren Church in Roanoke, Indiana in 1860. The seminary became Manchester College when it was moved to North Manchester, Indiana in 1889. Representatives of the Church of the Brethren purchased the campus in 1895 and deeded it to four State Districts of the Church in 1902. The number of supporting districts increased and, by 1932, Manchester College served the five-state area of Indiana, Ohio, Michigan, Illinois and Wisconsin. In July 2012, Manchester College became Manchester University. The relationship of Manchester University with the Church of the Brethren continues. The University accents this relationship and welcomes students of all faiths to its campus.

Public School District Manchester Community Schools			
	Schools	Teachers	Enrollment
Elementary	2	53	782
Secondary	1 Jr. High	16	267
	1 Sr. High	36	534
Percentage High School Graduates or Higher = 77.2%			
Percentage Bachelor Degree or Higher = 19.5%			
Vocational – Tech Center			
Heartland Career Center		Wabash	
Colleges			
Manchester College		North Manchester	
Ivy Tech State College		Wabash	
Libraries			
Public		43,000	



Agency Profile

Other Recreational Sites / Facilities

Surrounding North Manchester are several recreation opportunities available to the community, including several municipal recreation areas in Wabash County and an Indiana Department of Natural Resource property.

Koinonia Environmental and Retreat Center

The Koinonia Environmental and Retreat Center is owned and operated by Manchester University. Located between Pierceton and North Manchester just off State Road 13, the facility offers a tranquil setting for hikes, quiet reflection, or groups who want to learn or study. Measuring around 100 acres, Koinonia is ecologically diverse, containing:

- Hardwood and pine forests
- A five-acre kettle lake
- A large wetland complex with a walkway and observation decks
- A restored prairie

The nature center, which houses labs and a museum with many hands-on exhibits, is located in the top level of the two-story 40 x 100-foot building. The retreat center is located on the lower level. Koinonia also offers wetland programs, workshops, nature photography, and resources for science teachers and their students.

Civic Recreation

Includes numerous public and private facilities:

Municipal Auditorium	Manchester University	Swimming Pool	1 (indoor)
Amateur Theatre	Manchester University	Fitness Center	2
Auditorium	Manchester High School	Tennis Courts	18
Historical Museum	1	Riding Stables	1
Parks	5	Golf Courses	2
Ball Fields	7+		

Town Life Center

The Center contains a gym, 50' by 70', about $\frac{3}{4}$ the size of a traditional gym. The room is heated but not air conditioned, has hardwood floors and basketball goals.

Glenn Ruppel Sports Complex

Located on 18 acres north of Manchester High School on North Market St. It houses 4 ball diamonds, basketball courts, playground area, parking lot and concession stand. This park was dedicated in 1992 and is the home of the summer baseball program organized by the Manchester Recreation Association. The land is owned by the Town of North Manchester and leased to the Manchester Recreation Association.

Sycamore Golf Club

Sycamore Golf Club is an intriguing 18-hole layout, located just 5 miles East of North Manchester. The course is built on 100 acres, which used to be farmland and is open to the public. Sycamore was built by George and Edith Merkle with design assistance by architect, Dr. William Daniels and opened for play on July 4, 1961.

Salamonie Lake

Salamonie Lake and Salamonie River State Forest located near Lagro, IN is comprised a total of 13,336 acres. The property is operated and maintained by the Indiana Department of Natural Resources, under a lease agreement with the U.S. Army Corps of Engineers. At summer pool the water forms a 2,665 acre lake.

III. Park Board / Department

Park & Recreation Board

The North Manchester Parks & Recreation Board was established June 7, 1966 in accordance under “The Park and Recreation Law of 1965”. In December 2015, the Town Council reestablished the Park and Recreation Board under Indiana Code 36-10-3. Five citizens of North Manchester (4 members appointed by the Town Council, and one member of the Manchester Community School Board) make up the Board, each serving a four-year term except for the school board member, who is assigned each year.

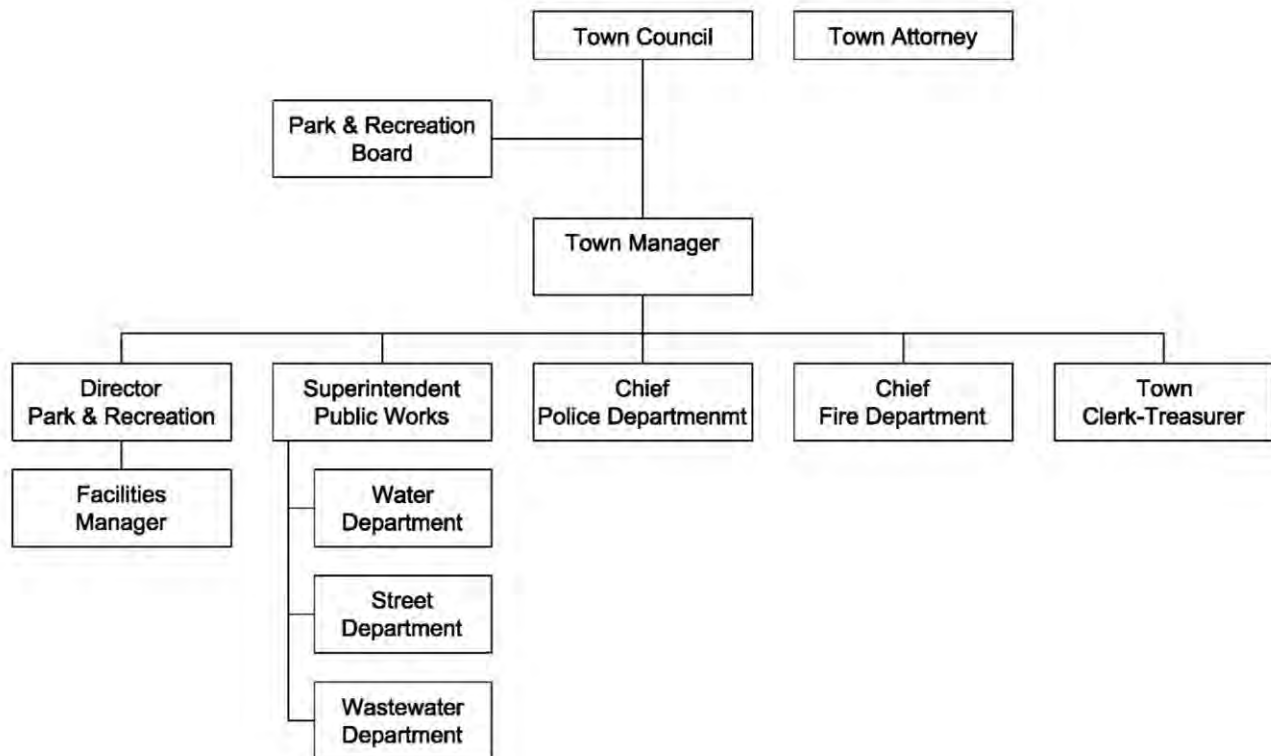
The Park Board meets the last Wednesday of every month at 6 p.m. in the conference room at the Strauss-Peabody Aquatic & Fitness Center. The public is welcome and encouraged to attend.

Park Board Members:

- ♦ Mel Sautter, President, term expires January 1, 2020
- ♦ Tim McLaughlin, Vice President, school board appointee
- ♦ Mandy Fierstos, term expires January 1, 2018
- ♦ Maurine Reed, term expires January 1, 2019
- ♦ Jack Vineyard, term expires January 1, 2017

Their goal is to meet the commitments made in the North Manchester Parks and Recreation Department mission statement through the upkeep and upgrading of our parks and facilities, offering quality programs and activities that encourage our citizens to get out and be involved in the community, and live healthier lifestyles.

Town of North Manchester Organizational Chart



Agency Profile

Park Board Duties

The duties of the North Manchester Parks and Recreation Board as outlined by Indiana Code 36-10-3-10 include:

IC 36-10-3-10 Board of park and recreation; duties

Sec. 10.

(a) The board shall:

- (1) exercise general supervision of and make rules for the department;
- (2) establish rules governing the use of the park and recreation facilities by the public;
- (3) provide police protection for its property and activities, either by requesting assistance from state, municipal, or county police authorities, or by having specified employees deputized as police officers; the deputized employees, however, are not eligible for police pension benefits or other emoluments of police officers;
- (4) appoint the necessary administrative officers of the department and fix their duties;
- (5) establish standards and qualifications for the appointment of all personnel and approve their appointments without regard to politics;
- (6) make recommendations and an annual report to the executive and fiscal body of the unit concerning the operation of the board and the status of park and recreation programs in the district;
- (7) prepare and submit an annual budget in the same manner as other executive departments of the unit; and
- (8) appoint a member of the board to serve on another kind of board or commission, whenever a statute allows a park or recreation board to do this.

(b) In a municipality, the board shall fix the compensation of officers and personnel appointed under subsection (a)(4) and (a)(5), subject to IC 36-4-7-5 and IC 36-4-7-6.

As added by Acts 1981, P.L.309, SEC.110.

Park Board Powers

The primary function of the Park Board is to establish and implement policies and objectives for effective administration and implementation of the park projects, activities and programs. It is the responsibility of the North Manchester Parks & Recreation Board within the framework of the Indiana Park and Recreation Law - I.C. 36-10-3-11 to:

IC 36-10-3-11 Board of park and recreation; powers

Sec. 11.

(a) The board may:

- (1) enter into contracts and leases for facilities and services;
- (2) contract with persons for joint use of facilities for the operation of park and recreation programs and related services;
- (3) contract with another board, a unit, or a school corporation for the use of park and recreation facilities or services, and a township or school corporation may contract with the board for the use of park and recreation facilities or services;
- (4) acquire and dispose of real and personal property, either within or outside Indiana;
- (5) exercise the power of eminent domain under statutes available to municipalities;
- (6) sell, lease, or enter into a royalty contract for the natural or mineral resources of land that it owns, the money received to be deposited in a nonreverting capital fund of the board;
- (7) engage in self-supporting activities as prescribed by section 22 of this chapter;
- (8) contract for special and temporary services and for professional assistance;
- (9) delegate authority to perform ministerial acts in all cases except where final action of the board is necessary;

Agency Profile

- (10) prepare, publish, and distribute reports and other materials relating to activities authorized by this chapter;
 - (11) sue and be sued collectively by its legal name, as the "_____ (unit's name) Park and Recreation Board", with service of process being had upon the president of the board, but costs may not be taxed against the board or its members in any action;
 - (12) invoke any legal, equitable, or special remedy for the enforcement of this chapter, a park or recreation ordinance, or the board's own action taken under either; and
 - (13) release and transfer, by resolution, a part of the area over which it has jurisdiction for park and recreational purposes to park authorities of another unit for park and recreational purposes upon petition of the park or recreation board of the acquiring unit.
- (b) The board may also lease any buildings or grounds belonging to the unit and located within a park to a person for a period not to exceed fifty (50) years. The lease may authorize the lessee to provide upon the premises educational, research, veterinary, or other proper facilities for the exhibition of wild or domestic animals in wildlife parks, dining facilities, swimming facilities, golf courses, skating facilities, dancing facilities, amusement rides generally found in amusement parks, or other recreational facilities. A lease may be made for more than one (1) year only to the highest and best bidder, after notice that the lease will be made has been given by publication in accordance with IC 5-3-1.
- (c) Notwithstanding subsection (b), the board may lease buildings or grounds belonging to the unit for a period of more than one (1) year without soliciting the highest and best bidder or providing notice under IC 5-3-1 if:
- (1) the buildings or grounds are leased to an Indiana nonprofit corporation;
 - (2) the buildings or grounds are operated as a public golf course; and
 - (3) the golf course remains subject to rules and regulations promulgated by the board.

As added by Acts 1981, P.L.309, SEC.110. Amended by Acts 1981, P.L.320, SEC.6; P.L.228-1986, SEC.1; P.L.35-1990, SEC.72; P.L.328-1995, SEC.1.



Agency Profile

Park and Recreation Department

The North Manchester Parks and Recreation Department has the responsibility of maintaining park sites and facilities in the community. The park system is comprised of six (6) parks and an indoor aquatic & fitness center. In total, approximately 20 acres are managed and maintained. The Director of Parks oversees all parks and facilities operations.

The present North Manchester Parks and Recreation Department is made up of the following personnel:

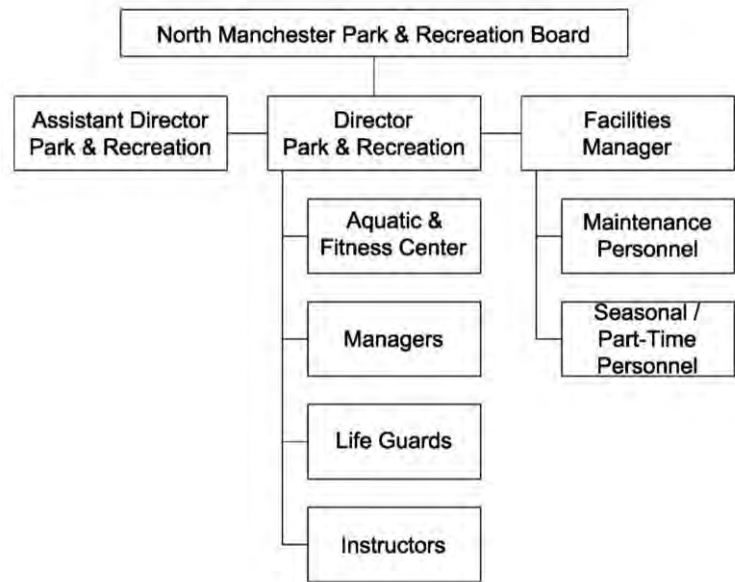
Full Time Staff

- (1) Director of Parks
- (1) Assistant Park Director
- (1) Facilities Manager

Part Time Staff

- (30) Aquatic & Fitness staffing
- (1) Seasonal Maintenance Laborer

North Manchester Park & Recreation Department Organizational Chart



Maintenance Practices

In many instances, North Manchester Parks and Recreation Department's image is developed on how well parks and facilities are maintained. Parks are known to be the front door to many towns, and the first impression to visitors and guests is critical. North Manchester is fortunate to have beautiful parks.

In December of 2011, the doors opened to the new aquatic and fitness center. Many years of hard work and dedication finally saw the fruits of their labor. The new facility sports a competitive swimming pool, a warm water pool, sauna, steam room, whirlpool, fitness center, aerobic studio, meeting rooms and locker rooms.

Current Park Maintenance Procedures:

- Maintenance reviews conducted on daily site visits to all parks and the aquatic & fitness center.
- Trash pickup in all parks
- Grass mowing at all parks
- Work orders given by Director of Parks
- Periodic inspections conducted on all play equipment.

Current Maintenance Facility:

- Maintenance shop / storage building located in the lower level of Scout Hall in Warvel Park and the Aquatic & Fitness Center.
- A new Maintenance shop / storage building is planned to be constructed in 2016 adjacent to the Aquatic & Fitness Center.



Agency Profile

Recreational Programming

The Parks and Recreation Department currently provides recreational programming. Presently, the majority of all recreational programming is provided through the Strauss-Peabody Aquatic & Fitness Center.

Typical recreational programs / classes offered each year include:

Swim lessons

Great Pumpkin Hunt

Summer Day Camp

Yoga/Zumba Exercise

Cheer Camp

Dive-In Movie Night

Daddy/Daughter Dance


Recreation is beneficial to people of all ages, providing opportunities to enhance both their physical and emotional lives through increased self-esteem and confidence. It provides opportunities to learn new skills and for families to spend positive time together. With this in mind, the North Manchester Parks and Recreation Department is dedicated to continue providing a variety of health and recreational opportunities.

Existing Parks and Facilities

An inventory of existing recreational areas and facilities is the starting point in identifying the needs and demands of the community. Recreational needs are compared to existing sites and facilities to identify potential areas for expansion, development or improvement.

The North Manchester Parks and Recreation Department is comprised of six (6) park sites, for approximately 20 acres, and an indoor aquatic and fitness center. In a community of 6,012 people this provides 3.3 acres per 1000 population, which is approximately 145 square feet per person.



Parks of North Manchester 

Agency Profile

Warvel Park (10 acres)

The Town's largest and most active park is centrally located on the west side of North Market Street between W. 7th Street and W. 9th Street, adjacent to the Strauss-Peabody Aquatic Center and south of Manchester High School. Located in the park is Scout Hall, a large indoor rental facility that was constructed in 1961 through donations. The local Boy Scouts erected a new entryway to the building in 2004. The building is used continuously by scouting organizations and the community. The basement stores out-of-season park equipment. Four lights from the old Chester Elementary School were erected in front of the gazebo in 1991. These lights were given in memory of Harold Leckrone.

- ♦ Gazebo for concerts, weddings, & parties
- ♦ Scout Hall (kitchen, dining area, restrooms & storage)
- ♦ Picnic Shelters (2)
- ♦ Picnic areas with tables & grills
- ♦ Horseshoe pits
- ♦ Basketball court
- ♦ Playground equipment
- ♦ Natural lawn amphitheater area
- ♦ Drinking fountain



Harter's Grove (2.3 acres)

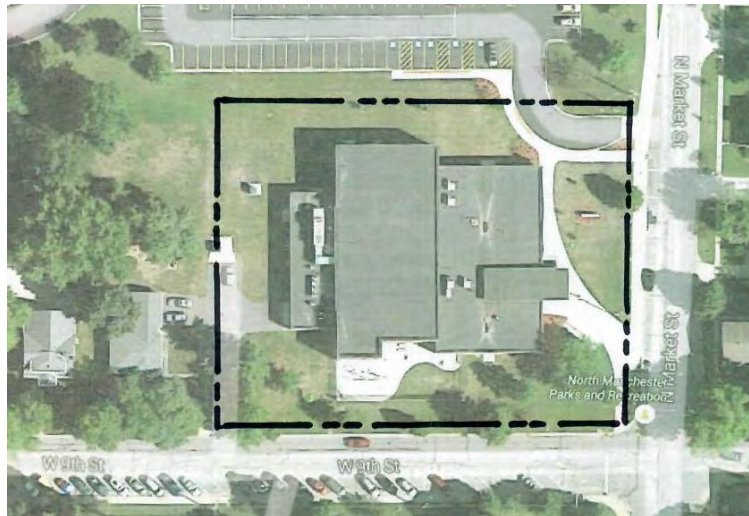
In 1994 the estate of Mary K. Peabody donated a 2.3 acre plot of land known as Harter's Grove adjacent to Warvel Park. A community survey, conducted by a local Eagle Scout, indicated that the majority of the citizens wanted the area kept in a natural state for recreational and educational uses. A park development committee was formed to oversee and plan the development of "Harter's Grove Natural Area". With volunteer help from a MHS biology class, a local Boy Scout troop, and citizens, a 1/4 mile winding trail (surfaced with woodchips) was established. Another Eagle Scout project generated the installation of information and directional markers.

Agency Profile

Strauss-Peabody Aquatic and Fitness Center

Located at 902 North Market Street, the new indoor facility opened in 2011.

- ♦ Fitness Center
- ♦ Pool Area
- ♦ Child Watch Room
- ♦ Meeting/Program rooms



Thomas Marshall Town Life Center (4.5 acres)

Neighborhood recreation area located on the northwest corner of East Street and East 6th Street, adjacent to the Town Life Center.

- ♦ Playground equipment
- ♦ Ball diamond
- ♦ Basketball goal



Agency Profile

Frantz Park (1.8 acres)

Small neighborhood park on the west side of town between Crestview Drive and Meadow Dale Drive, south of Frantz Drive.

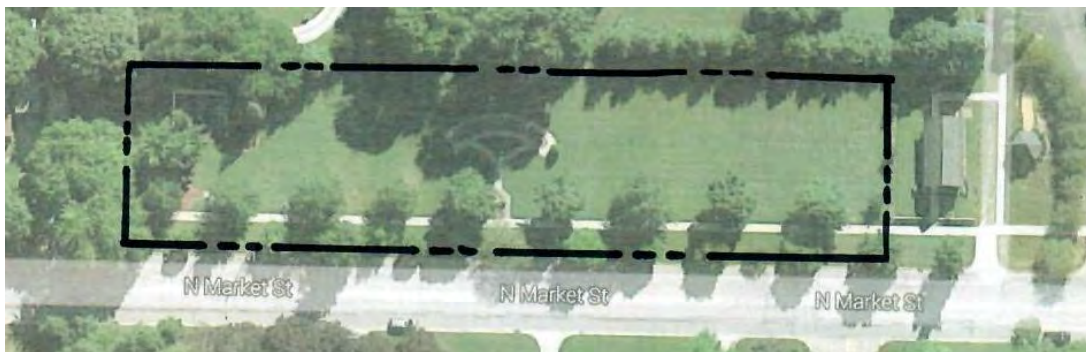
- ♦ Picnic area
- ♦ Playground equipment
- ♦ Basketball 1/2 court
- ♦ Large open space



Halderman Park (1.2 acres)

This park, located on North Market Street, south of West 7th Street, it is the site of a former Civil War era cemetery. It contains a memorial display of grave markers for the veterans and those individuals who were once buried at the site. The Holderman family heirs deeded the cemetery plat to the Town of North Manchester. The deed had two clauses. The first specified that those buried in the cemetery should be disinterred and along with the stones, be taken to the south end of Oaklawn Cemetery for re-burial. The other clause specified that title to the cemetery tract should never pass to individual ownership, but should be maintained perpetually as a memorial park.

- ♦ Memorial display Rose Garden
- ♦ Historic Thomas Marshall Birthplace House
- ♦ Gazebo
- ♦ Passive-use park
- ♦ Drinking fountain

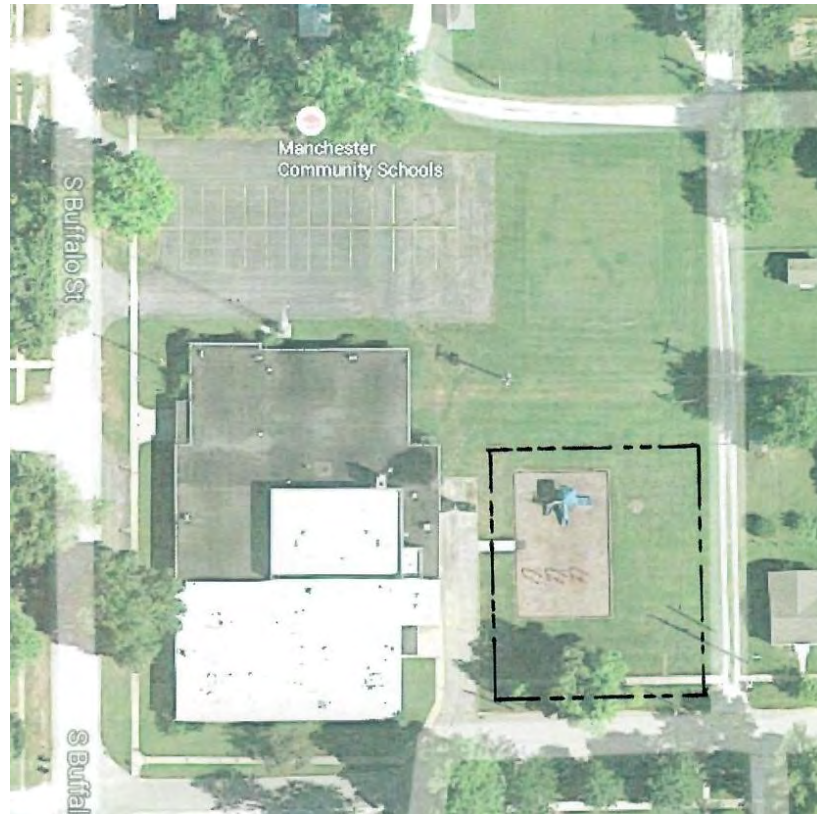


Agency Profile

Maple Park (1/2 acre)

Neighborhood playground facilities, on the grounds of the former at Maple Park Education Center near Half Street. Playground is located on land owned by the School Corporation.

- ♦ Playground equipment



Agency Profile

Progress Evaluation

To properly plan for the future, a review of the past achievements must be taken. North Manchester Parks and Recreation Department, has made the following improvements during the 2011-2015 period.

Warvel Park

- ◆ Placed playground safety mulch around play equipment
- ◆ Updated restroom partition panels in Scout Hall restrooms
- ◆ Renovated waterfall and landscaping
- ◆ Repaired horseshoe pits

Strauss Peabody Aquatic and Fitness Center

- ◆ Opened December 2011

Frantz Park

- ◆ Placed playground safety mulch around play equipment

Maple Park

- ◆ Placed playground safety mulch around play equipment

Halderman Park

Thomas Marshall Town Life Center

- ◆ Placed playground safety mulch around play equipment



Agency Profile

Fiscal Resources

Good fiscal planning with public funds is the responsibility of a Parks and Recreation Board. In North Manchester, as with other communities in the State, the stress of demands and needs with budgets restraints can be felt. It is crucial that every dollar received is utilized to the maximum benefit of the residents of North Manchester. Proper fiscal planning would require scrutiny of each program, facility, operations and expense while attempting to increase revenue.

The Parks and Recreation Department, one of many departments within a community, plays a vital and supportive role. Parks contribute to a community more than most realize. They are aesthetic, greenspace areas that contribute to the well-being of a community and its residents. They provide recreation opportunities for the young and old alike. Parks can help add the color and spark to a community, they tend to draw people and businesses to settle down and enjoy the area. Parks are for people and people make a community.

While the needs and demands from other Town Departments are growing, as well as the needs and demands of the Parks and Recreation Department, the available funding is getting tighter. To help, a Pool Donation Fund was established that accepts donations and gifts for the Aquatic & Fitness Center.

Trying to balance increased demands for recreation and facilities with available monies will be the challenge to the North Manchester Parks and Recreation Department. There will be a greater pressure to raise revenue and reduce expenditures in order to balance the budget.

In order to meet budget requirements, the North Manchester Parks and Recreation Department will need to control expenses very carefully and raise income at the same time. Possible suggestions include:

1. Develop and maintain "partnerships" with local businesses and organizations to help with the development and improvement of North Manchester parks.
2. Increase solicitations for gifts, donations and volunteers.
3. Annual review of all fee and rental schedules of the parks and aquatic & fitness center.
4. Work with local foundations/organizations on future projects to maximize grant opportunities.
5. All new park development should be evaluated to their effectiveness, cost and maintenance requirements.

Funding

The North Manchester Parks and Recreation Board must seek new ways in which it can fund park improvements and acquisition of new park lands. The Board must look into government and private grant opportunities along with donations and fundraising opportunities to gain the funding that is crucial for the wants and needs of the community.

The indoor community pool will be the only year-round public pool in North Manchester and only the second one in Wabash County. This unique facility will be funded by an endowment fund that was created to provide maintenance and future repairs for the new community aquatic and fitness center. A group of volunteers will continue to run this endowment fund to complete, preserve, and grow it. The community center provides significant benefits to the community through health, recreation and employment opportunities.

Agency Profile

Park Revenue Review

A review of past revenue is important when evaluating existing and future programs. Below is a breakdown of revenue for 2012 to 2015

North Manchester Park & Recreation Department

2012-2015 Program Revenue

Taxable Income	2015	2014	2013	2012
Rentals	\$7,880.25	\$8,239.00	\$5,839.00	\$6,473.75
Sales Tax Collected	\$537.26	\$576.73	\$412.23	\$359.44
Subtotal	\$8,417.51	\$8,815.73	\$6,251.23	\$6,833.19

Non-Taxable Income	2015	2014	2013	2012
Admissions	\$39,402.00	\$39,561.50	\$43,114.00	\$41,371.00
Memberships	\$117,536.98	\$115,903.00	\$86,967.00	\$123,895.50
Youth Programs	\$29,319.40	\$25,370.00	\$34,606.00	\$28,101.22
Adult Fitness	\$3,219.50	\$4,047.00	\$2,576.00	\$7,404.50
Adult Water Classes	\$1,903.00	\$3,310.50	\$4,520.00	\$7,262.50
Swim Lessons	\$3,301.00	\$4,759.00	\$6,163.00	\$7,704.50
Special Events	\$786.00	\$478.00	\$732.00	\$202.00
Rentals	\$20,051.00	\$23,705.00	\$15,237.00	\$8,261.00
Misc. Income	\$234.40	\$6,280.32	\$100.75	\$2,778.55
Other Income	\$15,789.22	\$5,029.03	\$23,953.92	\$9,426.95
Subtotal	\$231,542.50	\$228,443.35	\$217,969.67	\$236,407.72
TOTAL	\$239,960.01	\$237,259.08	\$224,220.90	\$243,240.91



Agency Profile

Park Budget Review

The financial status of the Town of North Manchester and the Parks and Recreation Department is equally important in determining the park and recreation plan as is North Manchester's natural features and recreation facilities.

The past history of the Parks and Recreation Department budgets, amount of indebtedness, sources of revenue other than council appropriations and the general city attitude toward funding and expanding facilities and programs, all add important information to the master plan process. It is essential that an action plan be established that recognizes financial constraints of the Town and the Parks and Recreation Department. Every proposal made should have a reasonable source or method of funding to turn it into a reality.

The present budget configuration of the department is comprised of one General Fund account, a Vending Account and a Pool Donation Fund. There are no Non-Reverting Accounts established. Presently, the North Manchester Parks and Recreation Department has no outstanding bond debt.

The North Manchester Parks and Recreation Department budget consists of four categories, as prescribed by the State Board of Accounts:

Personal Services

Monies within this category cover all salaries and wages of full time, part time and seasonal employees, as well as insurance, retirement and social security benefits.

Supplies

This classification covers commodities which, after use, are either entirely consumed or show a definite impairment or depreciation after a short period of use.

Other Services /Charges

This category cover services performed for the department by others then employees. It also includes the use of equipment and furnishing of materials.

Capital Outlays

Monies within this category cover the cost of capital items relating to land, buildings and equipment.

The following is a review of park budgets for the years 2012-2015. A review of past park developments and improvements with their budgets is a good resource for projecting future projects and budgets.

Personal Services	2015	2014	2013	2012
Social Security/FICA - Park	\$21,689	\$19,929	\$20,079	\$20,740
PERF - Park	\$12,779	\$12,570	\$10,658	\$13,025
Group Health Insurance - Park	\$24,286	\$32,934	\$37,250	\$34,033
Clothing Allowance - Park	\$1,500	\$2,000	\$1,500	\$1,250
Unemployment - Park	\$0	\$0	\$0	\$0
Director of Parks & Recreation - Park	\$42,377	\$41,301	\$38,189	\$46,921
Assistant Director - Park	\$34,746	\$33,889	\$32,902	\$28,818
Maintenance - Park	\$36,000	\$36,000	\$35,000	\$29,643
Guards, Instructors, Managers, Maintenance	\$130,000	\$114,330	\$117,237	\$126,640
Park & Recreation Board	\$3,926	\$3,849	\$3,658	\$3,658
Parks Facilities Manager	\$36,466	\$36,544	\$35,491	\$35,428

Agency Profile

Instructors - Park	\$0	\$0	\$0	\$0
Managers - Park	\$0	\$0	\$0	\$0
Office Labor - Parks	\$0	\$0	\$0	\$0
Kiff, Camp, Other - Parks	\$0	\$0	\$0	\$0
Subtotal	\$343,769	\$333,346	\$331,964	\$340,156

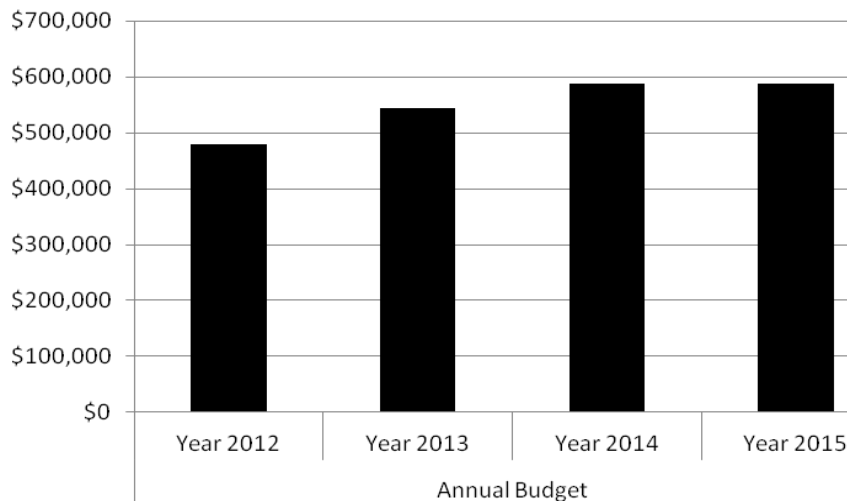
Supplies	2015	2014	2013	2012
Office Supplies - Park	\$2,000	\$2,000	\$2,400	\$1,500
Gas & Oil - Park	\$4,000	\$4,000	\$5,000	\$1,500
Stationary & Printing - Park	\$2,000	\$1,800	\$2,000	\$2,000
Small Tools & Equipment - Park	\$800	\$1,100	\$900	\$1,200
Motor Supplies - Park	\$500	\$500	\$300	\$750
Cleaning & Janitorial Supplies - Park	\$6,000	\$7,000	\$3,200	\$3,000
Medical Supplies - Park	\$800	\$400	\$250	\$1,000
Chemicals - Park	\$15,000	\$18,000	\$17,000	\$12,000
Hardware Items - Park	\$1,200	\$1,200	\$800	\$2,500
Repair Parts - Park	\$4,000	\$2,200	\$2,500	\$6,000
Building Material - Park	\$1,000	\$2,000	\$1,000	\$1,000
Paint & Signs - Park	\$350	\$500	\$300	\$1,000
Subtotal	\$37,650	\$40,700	\$35,650	\$33,450

Other Services & Charges	2015	2014	2013	2012
Legal Expense - Park	\$300	\$300	\$300	\$750
Promotion Expense - Park	\$4,500	\$4,000	\$2,500	\$4,000
Computer - Park	\$1,200	\$2,000	\$1,000	\$2,500
Telephone & Fax - Park	\$5,000	\$5,000	\$4,000	\$3,500
Travel Expense - Park	\$300	\$750	\$150	\$900
Building Repairs - Park	\$500	\$5,000	\$2,500	\$1,500
Equipment Repairs - Park	\$5,000	\$5,000	\$1,500	\$1,500
Service Contracts - Park	\$11,000	\$13,000	\$12,000	\$2,750
Postage & Freight - Park	\$500	\$500	\$400	\$1,000
Insurance-Fire, Liability, W/C - Park	\$32,700	\$25,000	\$21,000	\$21,000
Gas for Heat - Park	\$40,000	\$28,000	\$27,000	\$30,081
Water, Sewer, Trash, Stormwater - Park	\$16,000	\$16,000	\$11,000	\$4,700
Physical Exams - Park	\$0	\$500	\$0	\$0
Electricity - Park	\$70,000	\$70,000	\$65,000	\$26,100
Boiler & Pressure Fees - Park	\$0	\$0	\$0	\$0
Pest Control - Park	\$0	\$0	\$0	\$300
Education (Registration) - Park	\$1,000	\$1,000	\$1,000	\$1,500
Background Checks - Park	\$0	\$200	\$100	\$100
Dues, Membership, Certification - Park	\$1,000	\$1,000	\$500	\$500

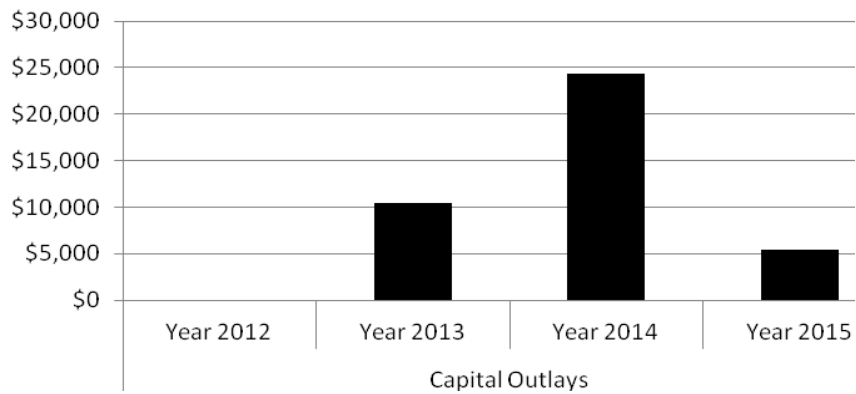
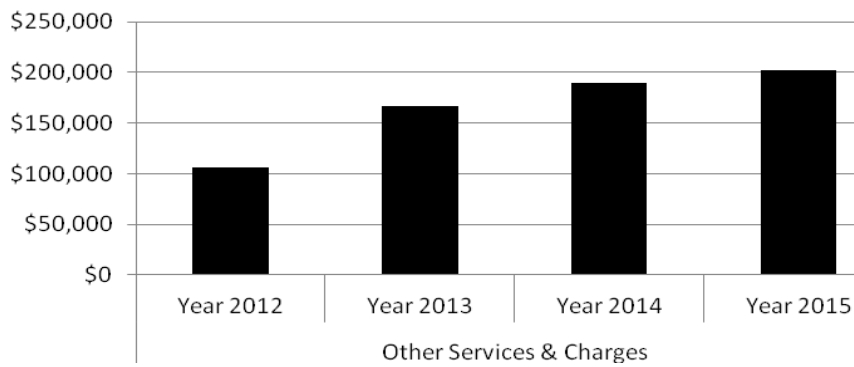
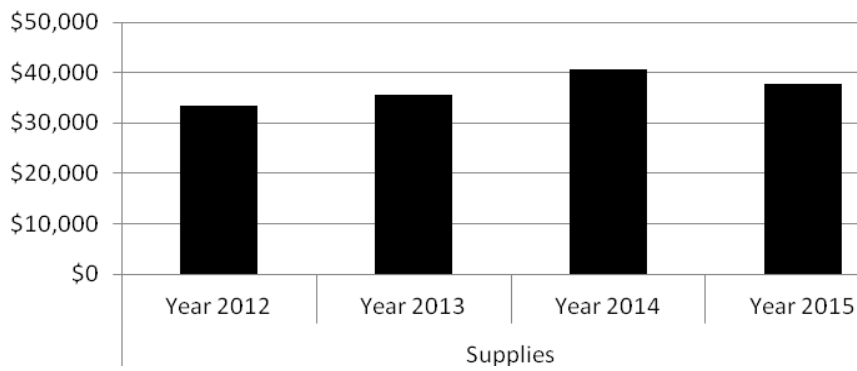
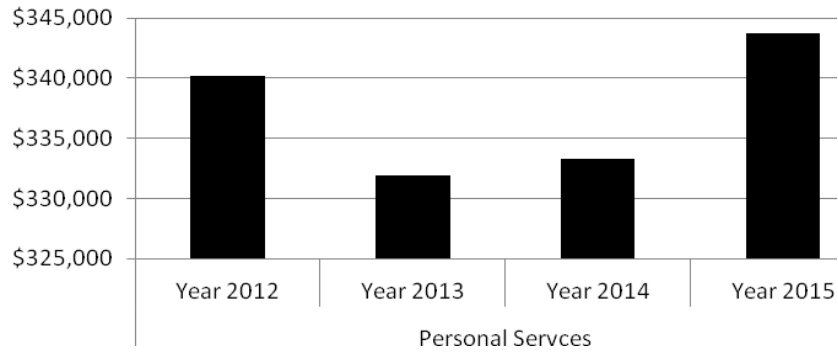
Agency Profile

Refunds, Awards, Indemnities - Park	\$500	\$500	\$500	\$450
Engineers & Consultants - Park	\$2,000	\$2,000	\$2,000	\$2,000
Sales Tax Payable - Park	\$750	\$750	\$750	\$750
Tickets/Bus/Trip - Park	\$500	\$500	\$500	\$0
Special Events - Park	\$1,500	\$1,500	\$1,500	\$0
Camps - Park	\$1,500	\$1,500	\$2,500	\$0
Youth Programs - Park	\$1,500	\$1,500	\$3,000	\$0
Adult Programs - Park	\$1,500	\$1,500	\$1,500	\$0
Aquatic Programs - Park	\$1,500	\$1,500	\$2,500	\$0
Fitness Programs - Park	\$1,500	\$1,500	\$1,500	\$0
Subtotal	\$201,750	\$190,000	\$166,200	\$105,881

Capital Outlays	2015	2014	2013	2012
Motor Equipment - Park	\$0	\$5,000	\$0	\$0
Other Equipment - Park	\$0	\$2,000	\$0	\$0
Furniture & Fixtures - Park	\$0	\$1,000	\$1,000	\$0
Improvements/Non-Building - Park	\$0	\$3,000	\$3,000	\$0
Office Equipment - Park	\$0	\$2,000	\$0	\$0
Building Improvements - Park	\$5,400	\$0	\$0	\$0
Buildings - Park	\$0	\$5,400	\$5,400	\$0
Machinery & Equipment - Park	\$0	\$5,000	\$1,000	\$0
Land Purchase - Park	\$0	\$0	\$0	\$0
Infrastructure - Park	\$0	\$0	\$0	\$0
Other Capital Outlays - Park	\$0	\$1,000	\$0	\$0
Transfer of Funds - Park	\$0	\$0	\$0	\$0
Subtotal	\$5,400	\$24,400	\$10,400	\$0
TOTAL	\$588,569	\$588,446	\$544,214	\$479,487



Agency Profile



IV. Universal Design and Accessibility

The North Manchester Parks and Recreation Department is committed to provide park and recreation facilities and its programs to people of all ages and abilities. Significant accessible improvements have been made over the past few years such as: accessible walks and picnic sites in parks and construction of new accessible playgrounds.

Specific items to be addressed to improve accessibility include:

2016

- ♦ Add ADA picnic table and bench at Frantz Park.
- ♦ Add ADA benches at Maple Park and Town Life Center.
- ♦ Renovation of existing lower level restrooms to improve ADA accessibility.
- ♦ Construct concrete pad around drinking fountain.

2017

- ♦ Construct ADA parking space and walkway to playground at Frantz Park.
- ♦ Construct accessible walkway to cemetery memorial at Halderman Park.
- ♦ Develop new "grill stations" at large pavilion in Warvel Park.

2018

- ♦ Develop perimeter walking path at Frantz Park.
- ♦ Develop accessible picnic sites at Warvel Park.

2019

- ♦ Develop perimeter walking path at Town Life Center.
- ♦ Develop new tot lot play areas at Town Life Center and Warvel Park.

2020

- ♦ Develop new tot lot play areas at Frantz Park and Maple Park.

It is the policy of the North Manchester Parks and Recreation Department that all new park facilities and programs be accessible, including renovation of any existing facilities and to follow the Universal Design principles as developed by "The Center for Universal Design (1997). The Principles of Universal Design, Version 2.0. Raleigh, NC: North Carolina State University."

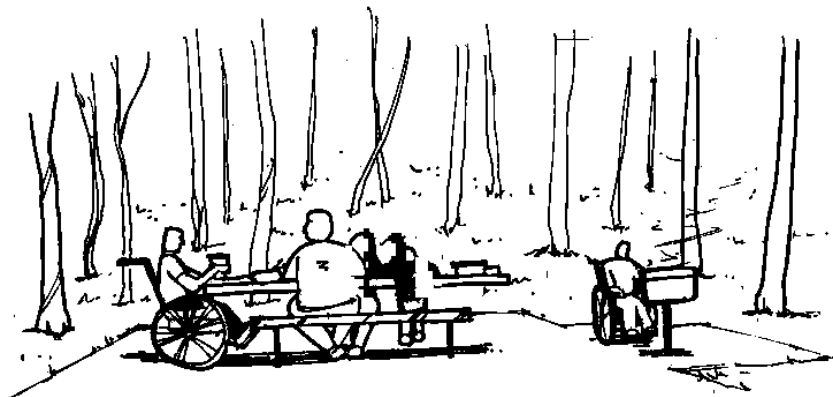
The Town of North Manchester, office of the Town Manager, maintains all ADA records, grievance procedures, etc. and is the designated ADA coordinator for the Town of North Manchester and its parks.

Dave Schoeff, Town Manager

Email:
dschoeff@nmanchester.org

Town Hall

103 E Main St
North Manchester, IN 46962
Assistant: (260) 982-9800 x 376
Fax: (260) 982-7428



Agency Profile

Universal Design is the design of products and environments to be usable by all people, to the greatest extent possible, without the need for adaptation or specialized design. The authors, a working group of architects, product designers, engineers and environmental design researchers, collaborated to establish the following Principles of Universal Design to guide a wide range of design disciplines including environments, products, and communications. These seven principles may be applied to evaluate existing designs, guide the design process and educate both designers and consumers about the characteristics of more usable products and environments.

The Principles of Universal Design are presented here, in the following format: name of the principle, intended to be a concise and easily remembered statement of the key concept embodied in the principle; definition of the principle, a brief description of the principle's primary directive for design; and guidelines, a list of the key elements that should be present in a design which adheres to the principle. (Note: all guidelines may not be relevant to all designs.)

PRINCIPLE ONE: Equitable Use

The design is useful and marketable to people with diverse abilities.

Guidelines:

- 1a. Provide the same means of use for all users: identical whenever possible; equivalent when not.
- 1b. Avoid segregating or stigmatizing any users.
- 1c. Provisions for privacy, security, and safety should be equally available to all users.
- 1d. Make the design appealing to all users.

PRINCIPLE TWO: Flexibility in Use

The design accommodates a wide range of individual preferences and abilities.

Guidelines:

- 2a. Provide choice in methods of use.
- 2b. Accommodate right- or left-handed access and use.
- 2c. Facilitate the user's accuracy and precision.
- 2d. Provide adaptability to the user's pace.

PRINCIPLE THREE: Simple and Intuitive Use

Use of the design is easy to understand, regardless of the user's experience, knowledge, language skills, or current concentration level.

Guidelines:

- 3a. Eliminate unnecessary complexity.
- 3b. Be consistent with user expectations and intuition.
- 3c. accommodate a wide range of literacy and language skills.
- 3d. Arrange information consistent with its importance.
- 3e. Provide effective prompting and feedback during and after task completion.

PRINCIPLE FOUR: Perceptible Information

The design communicates necessary information effectively to the user, regardless of ambient conditions or the user's sensory abilities.

Guidelines:

- 4a. Use different modes (pictorial, verbal, tactile) for redundant presentation of essential information.
- 4b. Provide adequate contrast between essential information and its surroundings.
- 4c. Maximize "legibility" of essential information.
- 4d. Differentiate elements in ways that can be described (i.e., make it easy to give instructions or directions).
- 4e. Provide compatibility with a variety of techniques or devices used by people with sensory limitations.

Agency Profile

PRINCIPLE FIVE: Tolerance for Error

The design minimizes hazards and the adverse consequences of accidental or unintended actions.

Guidelines:

- 5a. Arrange elements to minimize hazards and errors: most used elements, most accessible; hazardous elements eliminated, isolated, or shielded.
- 5b. Provide warnings of hazards and errors.
- 5c. Provide fail safe features.
- 5d. Discourage unconscious action in tasks that require vigilance.

PRINCIPLE SIX: Low Physical Effort

The design can be used efficiently and comfortably and with a minimum of fatigue.

Guidelines:

- 6a. Allow user to maintain a neutral body position.
- 6b. Use reasonable operating forces.
- 6c. Minimize repetitive actions.
- 6d. Minimize sustained physical effort.

PRINCIPLE SEVEN: Size and Space for Approach and Use

Appropriate size and space is provided for approach, reach, manipulation, and use regardless of user's body size, posture, or mobility.

Guidelines:

- 7a. Provide a clear line of sight to important elements for any seated or standing user.
- 7b. Make reach to all components comfortable for any seated or standing user.
- 7c. Accommodate variations in hand and grip size.
- 7d. Provide adequate space for the use of assistive devices or personal assistance.

Please note that the Principles of Universal Design address only universally usable design, while the practice of design involves more than consideration for usability. Designers must also incorporate other considerations such as economic, engineering, cultural, gender, and environmental concerns in their design processes. These Principles offer designers guidance to better integrate features that meet the needs of as many users as possible.

"The Principles of Universal Design were conceived and developed by The Center for Universal Design at North Carolina State University. Use or application of the Principles in any form by an individual or organization is separate and distinct from the Principles and does not constitute or imply acceptance or endorsement by The Center for Universal Design of the use or application."

The Principles of Universal Design should be cited as follows: "The Center for Universal Design (1997). The Principles of Universal Design, Version 2.0. Raleigh, NC: North Carolina State University."

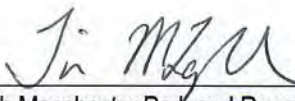
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**ASSURANCE OF ACCESSIBILITY COMPLIANCE WITH:
ARCHITECTURAL BARRIERS ACT of 1968 (As Amended);
SECTION 504 OF THE REHABILITATION ACT OF 1973 (As Amended);
AND TITLE II OF THE AMERICANS WITH DISABILITIES ACT OF 1990 (As Amended)**

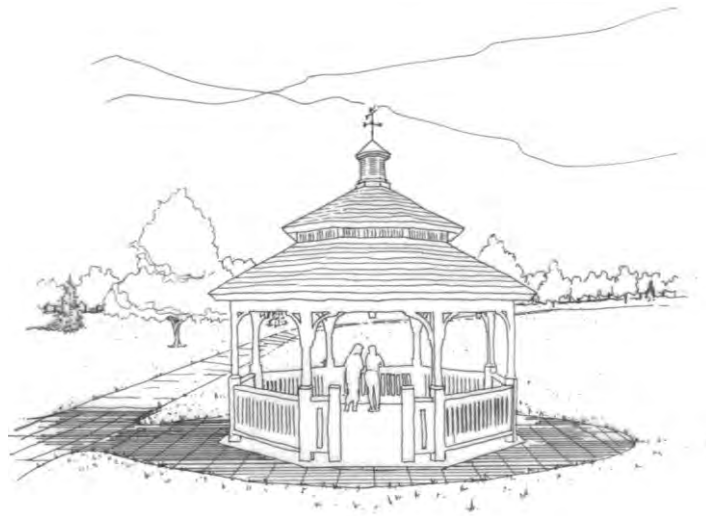
The North Manchester Park and Recreation Board (Applicant) has read the guidelines for compliance with the Architectural Barriers Act of 1968 (As Amended); Section 504 of the Rehabilitation Act of 1973 (As Amended); and Title II of the Americans with Disabilities Act of 1990 (As Amended) and will comply with the applicable requirements of these Acts.

SIGNATURE 
North Manchester Park and Recreation Board
Mr. Mel Sautter, President

SIGNATURE 
North Manchester Park and Recreation Board
Mr. Tim McLaughlin, Vice President

DATE 3-30-16

MASTER PLAN



NORTH MANCHESTER **PARKS AND RECREATION**

2016 – 2020 Master Plan

I. Master Plan Process

A master plan should serve as a "guide" to provide park and recreation opportunities in a community. The planning process conducted for the North Manchester Parks Master Plan offered insight of the trends, needs, and changing events in the community. Attempts were made to receive as much public input as possible. There were work sessions conducted with Park staff, a written public questionnaire survey, an on-line public survey and a series of public meetings at each monthly Park Board meeting to review the master plan and receive comments. The results were invaluable and used as the framework in the development of the action plan for the years 2016 through 2020.

It was through this "hands-on" approach to master planning that the following accomplishments were made:

- ♦ Evaluation of current parks and recreation system.
- ♦ Identification of recreational facilities that are in need.
- ♦ Priorities for changes and improvements.
- ♦ Preparation of a 10-year preventative maintenance plan.
- ♦ Establishment of an Action Plan that outlines the proposed implementation and costs.
- ♦ Preparation of a five-year budget projection that reflects the implementation of the Action Plan.

The following analysis and master plan, prepared with the North Manchester Parks and Recreation Board, provides long range priorities for general location, size and facility requirements for the next 6-15 years, and a specific program of development for each top priority of the next five years. As the master plan is implemented over the next several years, the long range general plan should be updated and a new five year program developed.

II. Issues

Determination and identification of the issues are key to any park and recreation master plan. When the issues facing a parks and recreation department can be identified and defined, then they can be prioritized in an orderly manner. The process used in the development of North Manchester's Parks and Recreation Master Plan attempted to reach as many residents as possible to identify and reach a consensus on the issues.

Methods to collect input and identify issues were:

- ♦ Park Board meetings
- ♦ Park Staff work sessions
- ♦ Public meetings
- ♦ Site visits
- ♦ Written survey
- ♦ On-line survey

Other methods of public input were considered such as telephone and direct mail surveys. But due to financial restraints placed on the Park Department, funds were not available to conduct extensive surveys.



Master Plan

Participation

The primary form used to collect input was through a series of public meetings. These meetings focused on the issues facing the parks, the future direction of the parks and how the parks affect them as residents of North Manchester. The following input opportunities were provided:

Jul. 29, 2015	Regular meeting of Park Board. Review of the Master Plan process and schedule. Opportunity for public input provided. No public input received.
Jul. 29	Tour of park sites with Director of Parks.
Jul. 29 - Sep. 23	Written and on-line survey period.
Aug. 26	Advertised public meeting to gather ideas, concerns and comments facing the North Manchester Parks. Session held at regular meeting of Park Board. Attendance: 4 - Park Board, 2 - Park Staff, 4 - Residents.
Sep. 10	Work session with Park Staff. Review of early survey responses, identification of issues and outline of 10-year preventative maintenance plan.
Sept. 30	Regular meeting of Park Board. Review of the public survey responses and issues. Opportunity for public input provided. No public input received.
Oct. 28	Regular meeting of Park Board. Review of park priorities. Discussion and review of master plan priorities. Opportunity for public input provided. No public input received.
Nov. 4 & 12	Work session with Park Staff
Nov. 23	Regular meeting of Park Board. Discussion and review of the five year action plan. Opportunity for public input provided. No public input received.
Dec. 14	Regular meeting of Park Board. Review of the Park Board mission statement and goals. Discussion on Master Plan proposed action plan. Opportunity for public input provided.
Dec. 15	Submittal of Five-Year Master Plan Draft to IDNR.
Dec 15, 2015 - Jan 26, 2016	Public review period of Master Plan Draft. Copies of Draft plan were available to the public.
Jan. 27, 2016	Park Board meeting. Review of Park Board and IDNR review comments and
Feb. 24, 2016	Advertised public presentation of Five-Year Master Plan Draft. Session held at regular meeting of Park Board. Opportunity for public input provided.
Mar. 2-17, 2016	Drop in meetings at local organizations, refer to summary
Mar. 30, 2016	Park Board meeting. Adoption of 2016-2020 Master Plan.
Apr. 1, 2016	Submittal of final Five-Year Master Plan to IDNR.

Master Plan

Public Survey

A public survey was conducted between July 29 and September 23, 2015 in an effort to collect input, concerns and ideas from the residents of the town. A printed copy of the survey was available at the Park Office, Town Hall and could be downloaded from the Town's website and Facebook page. Also during this same time, an on-line version of the survey was available at Survey Monkey.

During the two month survey period, over 100 printed copies of the survey was handed out, of which 51 survey forms were returned. Survey Monkey produced 91 responses for a total 142 survey responses. Refer to Appendix for a complete breakdown of survey results.

Public Meeting – August 26, 2015

A special public meeting was held on August 26th in the meeting room at the Strauss-Peaabody Aquatic & Fitness Center to discuss the needs and issues of parks in North Manchester. Park Board members and staff were available to discuss and answer questions. A flyer was posted for the meeting and a notice was published on the Town's website and Park Department Facebook page..

Attendance: 4 - Park Board members
 2 - Park Staff
 4 - Residents

Meeting opened by Pat Brown, SiteScapes, Inc. with overall description of a 5-year master plan, the importance of having a plan and the proposed schedule. Pat indicated the proposed master plan will include an identification of the issues, development of priorities, 5-year action plan and a 5-year projected budget. Also, the master plan will include an evaluation of ADA issues in the parks and a 10-year preventative maintenance program. The following public input was received.

Public Input:

- ♦ Need better restrooms at Warvel Park.
- ♦ Improve basketball court at Town Life Center.
- ♦ Replace missing basketball goal at Frantz Park.
- ♦ Develop river access, canoe launch at Eel River property.

North Manchester Park & Recreation
Public Meeting
for 2016-2020 Master Plan

Wednesday, August 26th - 6:00 p.m.
Strauss-Peaabody
Aquatic & Fitness Center

Your input is needed!! NMPR Park Board is in the process of updating it's Five-year Master Plan to identify needs and priorities in the park system. We need your ideas, your wishes, all comments and concerns. Plan to attend and provide your input on the future growth and development of your parks!

Where can we improve? What can we do better?

MISSION STATEMENT
The mission of the North Manchester Parks and Recreation Department is to provide facilities, wellness education, and activities to promote health for all stages of life through community partnerships.

Master Plan

Public meeting – February 24, 2016

A public meeting was held at the monthly meeting of the North Manchester Park and Recreation Board in the meeting room at the Strauss-Peabody Aquatic & Fitness Center. The meeting was scheduled to discuss draft of the master plan and receive public comments. The public meeting was posted on the Town's website and Park Department Facebook page.. A copy of the master plan draft has been available at the Park office and Town Hall for the past 60 days for public review

Meeting Attendance: 0 - Public
4 - Park Board
2 - Park Staff

The public meeting was advertised with the adjacent flyer posted at the Strauss -Peabody Aquatic & Fitness Center, Town Hall and posted on-line at the Town and Park web sites. The press release below was sent to local media outlets.

Unfortunately, no public attended the meeting. Jennifer, Park Superintendent, presented a one page summary of the master plan to Board members. Jennifer will be using this summary as she "takes the show on the road" to visit various organizations in the community to share the highlights of the master plan and solicit any comments.


North Manchester Park & Recreation

Public Meeting


for 2016-2020 Master Plan

Wednesday, February 24th - 6:00 p.m.
Strauss-Peabody
Aquatic & Fitness Center

Your input is needed!! The 2016-2020 Master Plan is being developed to both guide decisions about park development for the next five years to remain eligible for grant opportunities. Input has been gathered from public meetings and user surveys from the residents of North Manchester. This plan illustrates the continuing effort of the Park Board to providing a well-balanced system of parks and recreation opportunities for all residents. We will review the final draft which includes Indiana Department of Natural Resource comments and updates made to address the IDNR's suggestions. We welcome your comments



MISSION STATEMENT
The mission of the North Manchester Parks and Recreation Department is to provide facilities, wellness education, and activities to promote health for all stages of life through community partnerships.



PRESS RELEASE

North Manchester Parks & Recreation Department
902 North Market Street • North Manchester, IN 46962
(260) 982-4919 • Fax: (260) 306-2467
www.nmanchester.org
Jennifer Hotchkiss, Superintendent

For Immediate Release

Date: February 16, 2016

NORTH MANCHESTER PARKS Five-Year Master Plan to be presented

The North Manchester Parks & Recreation Department will be presenting the final draft for the 2016-2020 Master Plan at a Public Meeting on Wednesday, February 24, 2016 at Strauss-Peabody Aquatic & Fitness Center, at the 6:00 p.m. Park Board meeting.

The 2016-2020 Master Plan is being developed to both guide decisions about park development for the next five years to remain eligible for grant opportunities. Input has been gathered from public meetings and user surveys from the residents of North Manchester. This plan illustrates the continuing effort of the Park Board to providing a well-balanced system of parks and recreation opportunities for all residents. We will review the final draft which includes Indiana Department of Natural Resource comments and updates made to address the IDNR's suggestions. We welcome your comments and suggestions.

For additional information on the Master Plan, questions, or to provide additional ideas about the future of the North Manchester park system, contact the Park Office at 260-982-4919

Contact: Jennifer Hotchkiss, Superintendent
Phone: (260) 982-4919
E-mail: jhotchkiss@nmanchester.org

Newspaper article from the March 9, 2016 The News-Journal

Parks & Rec. Department Unveils 2016-2020 Master Plan

By Shaun Tilghman
News Editor

The majority of last Wednesday's monthly Town Council meeting involved discussion pertaining to an updated Master Plan for the North Manchester Parks & Recreation Department.

At the meeting, Parks Superintendent Jennifer Hotchkiss presented an overview of the most recent draft of the 2016-2020 Master Plan. "One of the benefits of having a Master Plan is that it's kind of a road map for the

next five years on what we want to do as a department," said Hotchkiss.

A draft of the Master Plan was submitted to the Indiana Department of Natural Resources (DNR) in December, at which point the local department received input regarding items that needed to be added and/or things that needed to be adjusted.

According to the summary provided by Hotchkiss, the North Manchester Parks & Recreation Board has outlined goals that will

enhance the board's ability to carry out their mission statement. In general, the board seeks to provide quality facilities, appropriate programs, meaningful services, and environmental sensitivity that create the highest level of recreational experiences for the residents of North Manchester.

The 2016-2020 Action Plan was developed based on public input and needs identified in the community. However, implementation will be

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Parks & Rec...

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based on available funding, and may be adjusted to accommodate funding sources.

Goals for 2016 include: additional tables and benches in various parks, restoring the outdoor basketball court at the Town Life Center, and renovating the lower level restrooms at the Scout Hall.

For 2017, the department anticipates hiring a full-time maintenance laborer, constructing a small shelter and accessible walk at Frantz Park, developing renovation plans for the Scout Hall, and in-

stalling "grill patios" at the ends of the large pavilion at Warvel Park.

In 2018, the department's goals include: constructing a perimeter walkway at Frantz Park, adding new Nautilus equipment in the fitness center at Strauss-Peabody Aquatic and Fitness Center, and installing outdoor fitness equipment at Warvel Park.

The Parks & Recreation Department hopes to construct a perimeter walkway at the Town Life Center in 2019, as well as to develop small "tot lot" playgrounds at the Town Life Cen-

ter and Warvel Park.

Finally, the goals for 2020 are to develop small "tot lot" playgrounds at Frantz Park and Maple Park, along with beginning Phase 1 of renovations at the Scout Hall.

Hotchkiss also pointed out that the department intends to continue working on plans for the new park along the Eel River - on the site of the former Eastside Trailer Park. In 2015, the Town received a grant from the Indiana Office of Community and Rural Affairs (OCRA) for the design and development of the new park.

Phase 1 development of the site is anticipated to begin this year, according to the Master Plan,

including construction of a parking area, restrooms, walkways, and rover access. Once completed, the Parks & Recreation Department will assume operations and maintenance of the new park, which is also expected to eventually host a canoe launch onto the Eel River.

The Master Plan summary also included several potential park and trail developments that would require grants and partnerships, such as:

- Northwest Park Development: opportunity for a new park to be developed in the proposed 92-acre site along 9th Street

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Master Plan

Master Plan "Drop In Meeting" Discussions

During the month of March 2016, Jennifer Hotchkiss, Park Superintendent visited groups and organizations in the community to present highlights of the 2016-2020 Park Master Plan. A handout with key issues and proposed improvements was provided to attendees. The purpose of the meetings was to collect any comments on the proposed Master Plan.

North Manchester Town Council Meeting

March 2, 2016

Attendance: 25

Questions:

Does the Parks Master Plan take into consideration the Town's Comprehensive Plan?

Yes, the Comprehensive Plan was reviewed and key issues we coordinated with the Park Master Plan.

How long has the Parks Department been without a Master Plan?

The Park Dept. has maintained a master plan continuously since 2007. The Five Year Park Master Plan was updated in 2007 and again in 2011. This current master plan covers the years 2016-2020.

Is it cheaper to keep the plan current than letting it lapse?

Yes, it is more efficient and cost effective to continue the master plan updates then to let it elapse and start over.

Comments:

- ♦ Council member appreciated the layout of the Master Plan - making it easy to comprehend.
- ♦ Council member commented that a Master Plan is a good thing to have and it benefits the town to get grants for projects.

The Shepherd's Center Meeting, Town Life Center

March 9, 2016

Attendance: 60

Questions:

Do we run the baseball leagues?

No, baseball and softball leagues are handled by Manchester Recreation Association.

Can we work with insurance companies to offer Silver Sneakers?

Yes, we accept and welcome members of Silver Sneakers. Anyone with a Silver Sneaker membership through their health insurance receives a free membership to the Aquatic & Fitness Center.

How do we clean the water in the pools?

The pool water, chemicals, temperature, etc. are all handled through automatic controllers and computers. We monitor the controls and adjust as needed. Water is tested on a regular basis as required by the State Board of Health.

Master Plan

How much is a membership?

Membership rates at the Aquatic & Fitness Center varies. Rates are available for daily pass, annual pass, individual and families. Please contact the Park Office for specific membership and rates.

Comments:

None

Rotary Club Meeting

March 17, 2016

Attendance: 25

Questions:

None

Comments:

- ♦ 91 year old North Manchester resident appreciated planning for the future.

Master Plan

Summary of Key Issues

The key issues identified include improvements to existing parks and facilities, renovation of Scout Hall at Warvel Park, development of Eel River access site, trail development, staffing and budget. Each issue was assigned as a short term or long term priority according to the following criteria:

1. Financial feasibility
2. Available manpower
3. Existing facilities
4. Need and overall impact
5. Practicality

Existing Parks and Facilities

Preserve, protect and maintain existing parks and facilities was a key issue identified. Main concerns focused on playground improvements, picnic areas (shelters and restrooms) and general maintenance and clean-up.

Strauss Peabody Aquatic and Fitness Center

Expanding of Fitness Center
Additional Rooms for programs
Additional Room for Child Watch

Warvel Park

Four-square Pad
Shuffle Board Area
Basketball Court Renovation
GaGa Pit
Adult Handicap Swings
Recreation Equipment Rental
New Chairs & Tables (Scout Hall)
Re-do Floor (Scout Hall)
Window Blinds (Scout Hall)
Remodel Restrooms (Scout Hall)
Baby Changing Area (Scout Hall)
Remodel Kitchen (Scout Hall)
Develop interpretive materials & brochures (Harter's Grove)

Thomas Marshall Town Life Center

New Backstop for ball diamond
Resurface and fix basketball court
Add a Pavilion
Outdoor Restrooms
Additional Playground Equipment

Maple Park

Signage
Sidewalk
Additional Tot Lot Playground

Frantz Park

Drinking fountain
Signage
Sidewalk
Additional Tot Lot Playground

Neighborhood Park Development

As a goal to provide park and recreational opportunities to all residents of the community, improvements to neighborhood areas are needed. Schools can provide a recreational outlet with their playgrounds and open play fields. Coordination and cooperation with schools and the Park Dept. can help improve existing playgrounds and opportunities. As schools change or close, the Park and Recreation Board should study each area to determine the best methods to continue the recreational opportunities in that area. The North Manchester Park and Recreation Department should also investigate possible land acquisition for development of small neighborhood parks throughout areas of the Town.

Eel River Development

The Eel River offers many opportunities for recreation. The Town has purchased the former Eastside Trailer Park on South Mill Street for a future park site with access to the Eel River. In 2015, the Town of North Manchester received a grant from the Indiana Office of Community and Rural Affairs (OCRA) for the design and development of the new park site. It is anticipated Phase 1 development of the site will begin in 2016 with the construction of a parking area, restrooms, walkways and river access. Once opened, the North Manchester Park and Recreation Department will assume operations and maintenance of the new park.

Master Plan

Lifetime Community

In support of the 2015 Comprehensive Plan for the Town of North Manchester, the Park Department can help strengthen the brand around the Lifetime Community movement at Warvel Park. A "wellness" theme can be added to Warvel Park with the placement of outdoor fitness equipment and the expansion of health and fitness programming. With the Strauss-Peabody Aquatic and Fitness Center located adjacent, Warvel Park can serve as the center of active lifestyles and recreation for the community.

Staffing

The goal of the Parks and Recreation Board is to provide adequate staffing at the levels required to provide and maintain quality parks in North Manchester. Currently, the Parks and Recreation Department has three full-time employees - Park Director, Assistant Director and Facilities Manager. The remaining staff is made up from seasonal, part-time employees. The adding of a full-time maintenance laborer would be beneficial to assist with maintenance duties and allow for a back up when the Facilities Manager is out.

Budget / Financing

The challenge for the North Manchester Parks and Recreation Board, as it is with many parks and recreation departments throughout the State, is finding and generating adequate revenue to provide and maintain parks, facilities and programs at the levels desired by the community. Coordination with North Manchester's Town Council is vital to maintain adequate budgets. Also, the need to look for and to generate additional income will need to be more aggressive. All possibilities for partnerships with local businesses and organizations, grants, donations, volunteers should be explored to help achieved the goals of the Master Plan.

The possibility of establishing additional non-reverting accounts should be investigated. These accounts could be for specific facilities and programs and tied to users fees associated with that facility or program. With this method, the monies collected from the users could be used to improve or provide those particular facilities or programs, thus allowing tax monies, collected from both users and non-users of the parks, to be used in other needed areas.

In the future, the North Manchester Parks and Recreation Board will have to investigate the possibility of creative financing or other revenue generating activities to maintain the North Manchester parks.



Determination of Recreational Needs

To supplement information received from public input and to help determine recreational needs, the Recreation, Park, and Open Space Standards and Guidelines from the National Recreation and Park Association (NRPA) were consulted. These guidelines were useful in determining the minimum requirements; however North Manchester Park and Recreation Department should establish their own standards based on the community's needs, economic and maintenance capabilities and limitations.

Recreation, Park, and Open Space Standards and Guidelines

The National Recreation and Park Association (NRPA) recognize the importance of establishing and using park and recreation standards as:

- ◆ A national expression of minimum acceptable facilities for the citizens of urban and rural communities.
- ◆ A guideline to determine land requirements for various kinds of park and recreation areas and facilities.
- ◆ A basis for relating recreational needs to spatial analysis within a community-wide system of parks and open space areas.
- ◆ One of the major structuring elements that can be used to guide and assist regional development.
- ◆ A means to justify the need for parks and open space within the overall land-use pattern of a region or community.

The purpose of these guidelines is to present park and recreation space standards that are applicable nationwide for planning, acquisition, and development of park, recreation, and open space lands, primarily at the community level. These standards should be viewed as a guide. They address minimum, not maximum, goals to be achieved. The standards are interpreted according to the particular situation to which they are applied and specific local needs. A variety of standards has been developed by professional and trade associations which are used throughout the country. The standard derived from early studies of park acreages located within metropolitan areas was the expression of acres of park land per unit of population. Over time, the figure of 10 acres per 1,000 population came to be the commonly accepted standard used by a majority of communities. Other standards adopted include the "percent of area" approach, needs determined by user characteristics and participation projections, and area use based on the carrying capacity of the land. The fact that some of the standards have changed substantially is not an indication of their obsolescence. Changes are a measure of the growing awareness and understanding of both participant and resource (land, water, etc.) limitations. Parks are for people. Park, recreation, and planning professionals must integrate the art and science of park management in order to balance such park and open space resource values as water supply, air quality.

The National Recreation and Park Association (NRPA) published a classification system and recommendations for park acreages per 1,000 people within each of those systems. These guidelines have remained the standard for baseline recommendations.



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Park Acreage Needs

The following charts identify park acreage needs for North Manchester and community based on NRPA standards and guidelines. A comparison is made between the actual 2013 census population and population projection for 2020. These are suggested standards and guidelines and not all may fit a particular community. Each deficiency is to be reviewed to see if it will fit specific needs. As new housing and development occurs in the Town of North Manchester and surrounding areas, the need for park acreage may increase.

PARK SITES	RECOMMENDED ACREAGE	EXISTING ACREAGE	GUIDELINES FOR 2013 POPULATION (6,012 pop.)	GUIDELINES FOR PROJECTED 2020 POPULATION (5,980 Est. Pop.)	RECOMMENDED ACREAGE TO FILL GAP FOR PROJECTED 2020 POPULATION
Mini-Park	1 acre or less in size 1/4 to 1/2 acre per 1,000 population	0 acres	2-3 acres	2-3 acres	2-3 acres
Neighborhood Park Frantz Park Maple Park Town Life Center	15+ acres 1-2 acres per 1,000 population	7.5 acres	6-12 acres	6-12 acres	0 acres
Community Park Warvel Park	25+ acres 5-8 acres per 1,000 population	10 acres	30-48 acres	30-48 acres	20-38 acres
Regional Park	200+ acres 5-10 acres per 1,000 population	0 acres	n/a	n/a	n/a
Linear, Special Use and Conservancy Areas Halderman Park Harter's Grove	No applicable standards	3 acres	n/a	n/a	n/a

Park Land Deficiency

The census data indicated that the town population actually decreased in the past twenty five years. Even with this decrease in population, the town's park lands are significantly less in acreage than guidelines suggested by the National Recreation and Park Association.

A review of park classifications with opportunities in North Manchester indicates a need for land acquisition for mini-parks to serve neighborhoods, another community park similar to Warvel Park to help ease overcrowding and overuse and the development of greenways and trails.



III. Priorities

The issues were identified and broken down into components and are either placed in the five year action plan or a priority listings for future implementation. Below are the priority listings for the North Manchester Park and Recreation Board and Department. The top priorities have been identified to be accomplished and implemented as part of this five year master plan.

Several issues were identified as a long term priority or action that may not be feasible to be accomplished during the five year master plan period. Even though the some of the following issues may not be implemented in the next five years, they are listed here to help provide direction for the second five years and beyond. These were important issues to the residents and are documented so they will not be lost and forgotten.

Short Term Priority - Item to be completed/implemented during 2016-2020

Long Term Priority - Item to be completed/implemented after 2020

Warvel Park

Short	Remove 2 grills near large pavilion and develop new "grill stations" at north & south ends of pavilion
Short	Renovation existing restrooms / construct new restrooms
Short	Develop ADA picnic sites
Short	Develop renovation plan for Scout Hall
Short	Remodel Scout Hall (Phase 1 of Renovation Plan)
Short	New drinking fountain
Short	Develop tot lot play area
Long	Enhance gazebo and hillside for outdoor programs
Long	Develop splash pad area?
Long	Develop central walkway through park - wide, lighting, benches, etc. (NYC Central Park theme)
Long	Bury overhead electric lines
Long	New small picnic pavilion

Strauss-Peabody Aquatic & Fitness Center

Short	Construct new park maintenance facility
Short	Add bench press and Nautilus equipment in fitness center
Short	Upgrade PA system for pool
Long	Construct gymnasium/multi-use room addition

Frantz Park

Short	Update & replace park sign
Short	Construct ADA walk to playground
Short	Develop perimeter walking path
Short	Construct small shelter
Short	Add picnic tables & benches
Short	Install drinking fountain
Long	Develop tot lot play area
Long	Expand playground

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Maple Park

Short	Update & replace park sign
Short	Add park benches
Short	Add a few picnic tables
Long	Install perimeter fence
Long	Construct small pavilion
Long	Install drinking fountain

Halderman Park

Short	Update & replace park sign
Short	Construct ADA walks to memorials
Long	Develop accents for war memorial - flags, trees?
Long	Open lawn area - develop Peace Garden, Cancer Survival Garden, etc.?
Long	Construct small pavilion

Town Life Center

Short	Update & replace park sign
Short	Develop perimeter walking path
Short	Add park benches
Short	Add park swing benches
Short	Add picnic tables
Short	Renovate basketball court to half court
Long	Construct small shelter
Long	Develop volleyball / corn hole court
Long	Develop splash pad area?
Long	Renovate ball diamond

Eel River Site

Short	Small shelter
Short	Restroom
Short	Picnic sites
Short	Canoe launch

Indiana Statewide Outdoor Recreation Plan 2011-2015 “Hoosiers Planning Play”

The State of Indiana Department of Natural Resources has adopted the Indiana Statewide Outdoor Recreation Plan 2011-2015 “Hoosiers Planning Play” (SCORP) with recommended priorities. The State’s priorities are based on the overall objectives of providing for a wide range of recreational opportunities and experiences.

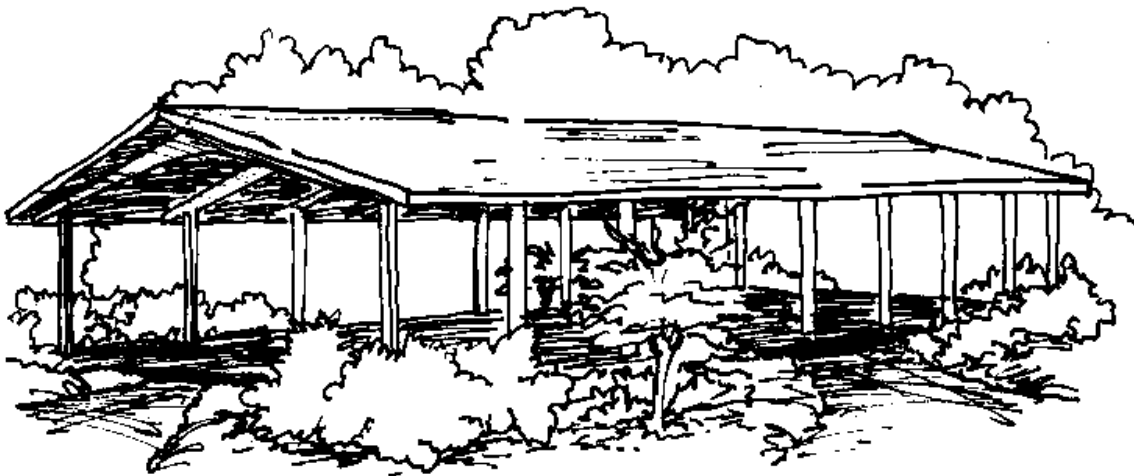
SCORP VISION STATEMENT

The SCORP is an information resource that quantifies and analyzes the state’s outdoor recreation resources for the social, environmental, health and economic benefit of citizens statewide. The SCORP is intended to support local, regional and state-level recreation decision making, as well as foster research, partnerships and cooperation among users, planners, government officials and nonprofits.

SCORP GOALS

- Qualify Indiana for National Park Service Land and Water Conservation Fund (LWCF) state-side grants
- Set statewide priorities for funding of grants through LWCF, the Recreational Trails Program (RTP), and any other applicable funds available at state or federal levels
- Provide a quantitative analysis of outdoor recreation supply and demand statewide
- Improve the provision of outdoor recreation to all users

It is important to recognize and identify North Manchester Parks’ priorities and opportunities in their relationship with the State’s priorities and goals. Support that North Manchester Parks can provide in assisting the State meet their goals will improve the overall state-wide recreational opportunities and enhance its position in competition with federal and state funds. Many of the State’s goals and priorities closely parallel to those of North Manchester Parks.



IV. Financial Planning

After the priorities have been established for the Master Plan, the top priorities were then broken down into the different years of implementation. The proposed five-year Action Plan represents a listing of issues which address top priorities only. The action schedule outlines the Proposed Plan of Action, Site or Facility, the Estimated Costs and possible Funding Sources. The following are possible funding sources for implementation of the Action Plan.

- ♦ Parks General Budget
- ♦ Gifts & Donations
- ♦ Grant Funds
- ♦ Town Funds
- ♦ General Obligation Bond

Community Foundation of Wabash County Town of North Manchester/North Manchester Parks & Recreation Department

Sesquicentennial Gazebo - Sesquicentennial Gazebo Endowment provides for the maintenance of the gazebo, which was built for the dual purpose of commemorating the 150th year of the establishment of the Town of North Manchester and Hoosier Celebration '88. (Established 1999)

Charles M. and Bernice C. Minear Endowment - Provides funds to maintain and preserve the Scout Building, which is used by scouts, senior citizens, square dance and family reunion groups, plus others. (Established 1992)

Strauss-Peabody Aquatic and Fitness Center Endowment - The purpose of the Fund shall be to provide support to the North Manchester Community Aquatic and Fitness Center as directed by the Board of Directors of the Community Foundation. Such support shall be used only for paying for major necessary repairs and/or major replacements to the structure, signage, fixtures and equipment of the Aquatic and Fitness Center that exceed the sum of Five Hundred Dollars (\$500.00) per repair or replacement. Requests for said funds shall be in writing, approved by the Parks and Recreation Board, and signed by the President of the Board.

It is intention of the parties to provide flexibility to the Donors in seeking reimbursement from this fund. Donors have the option of requesting immediate payment of a covered expenditure or waiting for up to a year after paying a covered expenditure & seeking reimbursement from this fund.

The threshold amount of Five Hundred Dollars (\$500.00) shall be adjusted as of January 1, 2017, and as of the 1st day of January each five (5) years hereafter based on changes in the Consumer Price Index (CPI). The adjustment, if any, shall be calculated upon the basis of the following publication of the United State Department of Labor, Bureau of Labor statistics; the Consumer Price Index for all urban consumers, 1982-84 = 100 base year, subgroup "all items," United States City Average. The index for said subgroup published for December 2011 shall be considered the "base" in similar fashion, the index for said subgroup shall be ascertained as of the month of December, 2016, and for the month of December each five (5) years thereafter. The threshold amount of Five Hundred Dollars (\$500.00) shall be adjusted up or down in the ratio of any percentage increase or decrease in the index of said subgroup. Said threshold amount shall be adjusted each five (5) years thereafter based on increases or decreases in said index.

If for any reason, the Parks and Recreation Board no longer operate an Aquatic and Fitness Center, the income from this fund may be used to promote health, fitness or recreation for the citizens of North Manchester that would continue the spirit that established this fund, in the following priorities:

- 1) To pay for major necessary repairs and/or major replacements to the structure, signage, fixtures and equipment of a facility promoting health, fitness or recreation, that exceed the sum of Five Hundred Dollars (\$500.00) per repair or replacement as adjusted by changes in the CPI as described above.

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- 2) To promote programs related to health, fitness or recreation. A committee consisting of three (3) members of the North Manchester Town Council and two (2) members of the Parks and Recreation Board shall determine the facilities or programs for future requests for funds to be made to the Community Foundation, following the above priorities.

North Manchester Parks and Recreation -The primary purpose of this Fund shall be to provide funds to the North Manchester Parks and Recreation Department, North Manchester, Indiana, to be used for their general operations. (Established 1998)

Paul L. Speicher Foundation Pool - The purpose of the Fund shall be to provide support to the North Manchester Community Aquatic and Fitness Center. Such support shall be used only for paying for major necessary repairs and/or major replacements to the structure, signage, fixtures, and equipment of the Aquatic and Fitness Center that exceed the sum of \$1,000.00 per repair or replacement. It is the intention of the parties to provide flexibility to the Designated Agency in seeking reimbursement from this fund. Donor has the option of requesting immediate payment of a covered expenditure or waiting for up to a year after paying a covered expenditure and seeking reimbursement from this fund. The threshold amount of \$1,000.00 shall be adjusted as of January 1, 2017, and as of the 1st day of January each 5 years thereafter based on changes in the Consumer Price Index (same as NMAQFC: \$1,000.00 instead of \$500.00). (Established 2011)

Local Finance Tools

Limitations on Town of North Manchester and the Park & Recreation Department to fund the variety of parks and facilities in need by the residents are challenges to address. Overcoming these limitations and constraints will require use of the various sources of funds available. Below is a brief description of the principal resources available to the North Manchester Parks and Recreation Department for implementing programs and developing facilities for recreational purposes within the Town of North Manchester.

Revenue Sources

Revenues available to the Town to repay debts for construction or improvements as well as ongoing services, can be classified into two categories: flow or ongoing sources, and those of limited or one-time duration. Within the ongoing category are taxes including property, special use taxes, or special district taxes. This category includes fees and charges for service, which by law must relate to and be proportionate to the actual cost of delivering the service.

The use of fees for services especially in high demand, high utilization recreation programs has become the most practical and reliable source of funding for the future. It forces programs to respond more rapidly to changes in tastes, but concurrently provides some insulation from the fluctuations of the general fund. However, North Manchester Park and Recreation does not currently have high-end fees that it can change for payments on construction costs.

Parks & Recreation General Budget -- Annual tax allocations from the general town tax levy could be utilized for both staffing, maintaining and financing capital improvements within the Parks. However, general tax dollars may not be available for extensive capital improvements.

Non-Reverting Account Funds -- Monies collected from certain fees and rentals can be placed in one of two non-reverting accounts. Funds are available from the Non-Reverting Operating Account to offset operation costs from administration of programs within the Parks and Recreation Dept. Funds from the Non-Reverting Capital Account are available for capital improvements in the Parks and Recreation Dept. The Park Board should investigate the possibility of establishing non-reverting accounts.

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Long-Term Debt Financing

Bonds have been the most popular financing mechanism for funding local government improvements because of their relative ease of issue, their past tax shelter features, and the stability of the issuing bodies. Even with the tax deductions vastly reduced, they remain staples of government bodies that have created innovative means of overcoming the tax disadvantages.

General obligations bonds are guaranteed by the Town of North Manchester general fund and are typically issued to pay for major capital facilities, land acquisition, or renovation of existing facilities. If approved, these bonds would be paid by an increase in the allowable ad valorem tax or a specific County tax such as CAGIT, CEDIT or LOIT. The payback period, depending on competitive conditions, can be as long as thirty years for these bonds. Many factors will affect this figure, including:

- ♦ Organized opposition to bonds from the electorate.
- ♦ Other bond amounts for other needs such as roadways, prisons, buildings, schools, etc.

Revenue bonds are secured by a pledge of revenues from an income-producing “enterprise” such as a use facility where periodic service charges or fees are collected from those who use the facility. They are most appropriate for items such as golf courses, equestrian centers, swimming pools and centers that have admission or use charges. These bonds cannot be secured by the taxing power of government, but can be guaranteed by assessments or special taxes imposed on properties within designated districts.

Lease-purchase arrangements require that a local government entity determine if it intends to acquire a new or renovate a public facility. This facility is then constructed, already owned, or purchased by a vendor corporation. The local government entity signs a lease agreement with the corporation to use the facility. An underwriting firm then buys the lease obligation from the vendor corporation. The local government entity makes the lease payments to the bank, which in turn allocates the payments to the holders of the lease. At the end of the lease period, the facility is turned over to the local government entity for a nominal sum, or title passes to the local government entity at no cost. In Indiana, this may take the form of a build / operate / transfer agreement. The local government participating in any of these leasing arrangements must appropriate the funds for the lease payments from some revenue source. If that source is user charges for the facility being leased, then the burden is equitably placed on the users. However, it is more difficult to assign equitable burden when the source of repayment is the general fund.

New Services

Enhance, where possible, non-taxpayer funding of park operations by identifying new services and / or upgrading charges that can generate funding to cover maintenance and long-term renovation costs.

Additional Tax Support

Seek additional CAGIT/CEDIT/LOIT tax funding for parks as they support visitors to the North Manchester and Wabash County area.

Land Donation

Aggressively seek donations of land or funds to purchase land.

Cumulative Capital Improvement Funds

The Park and Recreation Law 36-10-3-20 allow money to be placed in a fund for the purposes of acquiring land or making specific capital improvements. The Park and Recreation Department can also make requests to the Town Council for funds from the general town CCI Fund for specific projects. (Note: A CCI Fund cannot be established if a Recreational Impact Fee is in place).

Recreational Impact Fees

The Indiana General Assembly passed an impact fee bill that created an alternative funding mechanism for infrastructure improvements in fast growing areas. The essence of the legislation was to allow local governments the option of passing onto new residents the costs of building the new infrastructure expected by those same residents. Indiana State Code #36-7-4-1300 permits municipalities to create a Recreation Infrastructure Impact Fee to shift part of the cost of new and expanded park facilities from the community at large to the new developments that are generating the need for those new and expanding facilities. Impact fees, however, cannot be used to finance improvements needed to overcome existing deficiencies in park facilities.

State Funding Sources

Indiana creates grant funding for local park and recreation improvements each year. All grant programs may a local match but once received can be used as the local share of matching funds required by federal grants. By applying for, and receiving state grant funding, the Town of North Manchester can leverage these grants to receive federal grant funding with a minimum of local investment.

Donations

Donations to the North Manchester Park Department are to be actively solicited. However, the ability to name facilities, parks, entire programs and / or other activities or areas after individuals, organizations or businesses that make donations is strictly limited to the Park Board. Minor annual donations to fund programs for recognition can occur more frequently than naming of parks, areas and / or facilities. Naming of these areas to recognize individuals, organizations or businesses can only occur if they have made substantial donation of funds, land and / or other resources to the specific park, area and / or facility.



A MATRIX OF LOCAL FINANCING TOOLS

The following chart outlines the various types of financing and it can be used for parks and recreation.

Type of Financing	What It Is	Who Pays	How Funds are Being Used	Why It's Being Used	Areas It's Being Applied	How Long It Lasts
Property Tax	tax on real property	commercial and residential property owners	park, open space, and recreation: maintenance, operations, and capital improvements	increased usership and demand; growth management; water quality improvements; public safety issues	urban, suburban, and rural areas	tax ongoing or increased for a defined time period
Special Assessment District	separate units of government that manage specific resources within defined boundaries	residents of the district through property taxes, user fees, or bonds	park, open space, and recreation: maintenance, operations, and capital improvements	increased usership and demand; growth management; water quality improvements;	typically urban and suburban areas	tax ongoing or increased for a defined time period
Sales & Use Tax	tax on the sales of goods or services	purchase of goods or services	park, open space, and recreation: maintenance, operations, acquisition, and capital improvements	increased usership and demand; growth management; water quality improvements; public safety issues	urban, suburban, and rural areas	tax ongoing or increased for a defined time period
Real Estate Transfer Tax	tax on the sale of property	sometimes the seller, sometimes the buyer	park land acquisition (proceeds are often deposited into land banks)	increased usership and demand; growth management	typically fast-growing rural and suburban areas	one-time cost to home seller or buyer
Impact Fee	one-time fee to off-set costs of infrastructure caused by new development	developer of a project	park, open space, and recreation: acquisition and development	growth management	typically fast-growing rural and suburban areas	one-time cost to developer
Bond-General Obligation	loan taken out by a city or county against the value of the taxable property	city or county through taxes paid by property owners	park, open space, and recreation: acquisition and capital improvements	increased usership and demand; growth management; water quality improvements; public safety issues	urban, suburban, and rural areas	bonds are typically issued for 15, 20 or 30 years
Bond-Revenue	loan paid from the proceeds of a tax levied for the use of a specific public project, or with the proceeds of fees charged to those who use the facility	city or county through taxes paid by general population or user of a service	park, open space, and recreation: acquisition and capital improvements	increased usership and demand; growth management; water quality improvements; public safety issues	urban, suburban, and rural areas	bonds are typically issued for 15, 20 or 30 years
Mitigation	developer set-aside of land	developers of a project	wetlands and natural areas: acquisition and protection	natural resource protection	suburban and rural areas	one-time cost to developer
User Fee	fee that covers the cost of a service	anyone who chooses to take advantage of a service	park, and recreation: maintenance and operations	increased park usership	urban, suburban, and rural areas	one-time cost to user
Tax Increment Financing	financing mechanism used to stimulate economic development in a blighted area	property owners when redevelopment results in increased property values	park: acquisition and capital improvements	economic development	urban areas	ongoing

GRANT PROGRAMS

Grants are an important funding mechanism for park departments. It is a way to stretch and match monies to accomplish projects and improvements. Grants are available at federal, state, local and private levels. The challenge for park departments is to maintain a continuous search for available grants and apply for those that fit their needs.

Moving Ahead for Progress in the 21st Century

MAP-21, the Moving Ahead for Progress in the 21st Century Act was signed into law by President Obama on July 6, 2012. Funding surface transportation programs at over \$105 billion for fiscal years (FY) 2013 and 2014, MAP-21 is the first long-term highway authorization enacted since 2005.

MAP-21 is a milestone for the U.S. economy and the Nation's surface transportation program. By transforming the policy and programmatic framework for investments to guide the system's growth and development, MAP-21 creates a streamlined and performance-based surface transportation program and builds on many of the highway, transit, bike, and pedestrian programs and policies established in 1991.

Eligible Activities: Funds may be used for projects or activities that are related to surface transportation and described in the definition of "Transportation Alternatives."

- Construction, planning, and design of on-road and off-road trail facilities for pedestrians, bicyclists, and other non-motorized forms of transportation.
- Construction, planning, and design of infrastructure-related projects and systems that will provide safe routes for non-drivers, including children, older adults, and individuals with disabilities to access daily needs.
- Conversion and use of abandoned railroad corridors for trails for pedestrians, bicyclists, or other non-motorized transportation users.
- Construction of turnouts, overlooks, and viewing areas.
- Community improvement activities.
- Environmental mitigation activity, including pollution prevention / pollution abatement activities and mitigation.
- The recreational trails program under 23 USC 206.
- The safe routes to school program under §1404 of SAFETEA-LU.
- Planning, designing, or constructing boulevards and other roadways largely in the right-of-way of former Interstate System routes or other divided highways.

Indiana Heritage Trust

The Indiana Heritage Trust was established in 1992 to ensure that Indiana's rich natural heritage would be preserved and enhanced for present and succeeding generations. The purpose of the Indiana Heritage Trust Program (IHT) is to acquire state interests in real property that are examples of outstanding natural resources and habitats or have historical or archaeological significance or provide areas for conservation, recreation, protection or restoration of native biological diversity within the state of Indiana. The use of the power of eminent domain to carry out its purposes is expressly prohibited. The Indiana Heritage Trust buys land from willing sellers to protect Indiana's Rich natural Heritage for wildlife habitat and recreation. General Assembly appropriations, Indiana Heritage Trust celebrated its 20th anniversary in 2012 by permanently protecting more than 4,300 acres in 11 counties.

IDNR Division of Forestry - Urban Forest Conservation Grants

The Urban Forest Conservation (UFC) Grants are intended to help communities develop long term programs to manage their urban forests. Grantees may conduct any project that helps to improve and protect trees and other associated natural resources in urban areas. Community projects that target program development, planning and education are emphasized. Projects funded in the past include activities such as conducting tree inventories, developing tree maintenance and planting plans, writing tree ordinances, conducting programs to train municipal employees and the public, purchase or development of publications, books and videos, hiring consultants or city foresters, etc. Certified Tree Cities may spend up to 20% of the grant funds on demonstration tree planting projects. Local municipalities, not-for-profit organizations and state agencies are eligible to apply for \$2,000 to \$20,000.

Master Plan

IDNR - DIVISION OF OUTDOOR RECREATION-SUMMARY OF GRANT PROGRAMS

Grant rounds and funding may vary pending state or federal approval.

Grant Program	Hometown Indiana	Wabash River Heritage Corridor Fund	Recreational Trails Program (RTP)	Land and Water Conservation Fund (LWCF)	Shooting Range
	Applications may include land acquisition and/or facility construction and renovation. Indoor and outdoor facilities are eligible for assistance.	Eligible projects include campsites, river access sites, trails, and other enhancements.	Applications may include land acquisition and/or development, maintenance, and ethics education of multi-use trails.	Applications may consist of land acquisition and/or outdoor recreation facility construction or renovation.	Application may consist of development (not purchase) of rifle, handgun, shotgun, and archery opportunities.
Funding Source	State Legislature	Dedicated Funding	Federal	Federal	Federal
% Match	50/50	80/20	80/20	50/50	75/25
Min/Max Amount	\$10,000-200,000	\$25,000 min/\$150,000 max	\$10,000-150,000	\$10,000-200,000	\$10,000-No Cap
Grant Rounds	Funds not currently available	Applications due by October 1	Applications due by May 1	Applications due by June 1	Applications due by December 31
Eligibility	Municipal Corporation & 5-Year Park and Recreation Plan	Units of Governments (preferably Park Boards) and 501(c)(3) not-for-profits. Projects must be located in one of the 19 counties along the Wabash River Corridor	Units of Governments and 501(c)(3) not-for-profits	Park Board & 5-Year Park and Recreation Master Plan	Units of Governments and Not-for-profit corporations
Funds Available	\$0.00	Approx. \$400,000	Approx. \$1,000,000	Estimated \$500,000	Varies

Park & Recreational Grants

Lowe's Charitable and Educational Foundation

The Lowe's Charitable and Educational Foundation has works to improve the communities and schools they serve. The foundation supports nonprofit organizations and public institutions that support public education and community improvement and has grant funds available for playground projects (\$5,000-\$25,000).

Miracle's Grants for America's Children

Up to \$5 million in grant money is available to schools and parks around the country who want to purchase new playground equipment through Miracle's Grants for America's Children program. Miracle, a playground manufacturer for over 80 years, awards grants for purchase of equipment based on an assessment of the current playground equipment proposal, size of project, and amount of grant funding available.

KaBOOM!

Dr. Pepper Snapple & KaBOOM! offer \$15,000 grants to qualifying U.S.-based organizations to be used toward the purchase of playground equipment that will be built using the KaBOOM! community-built model. These partners also offer \$750 grants to communities who want to make their playgrounds cleaner, safer, and more inviting. In addition, KaBOOM! And Dr. Pepper Snapple offer joint-use grants for communities who partner with schools to open recreation facilities to the public during non-school hours. These grants are solely for the expansion or creation of joint use agreements. There is a rolling deadline for this set of grants.

Shade Structure Grant Program

The American Academy of Dermatology's Shade Structure Grant Program awards grants to public schools and non-profit organizations for installing permanent shade structures for outdoor locations that are not protected from the sun, such as playgrounds. Each grant is valued at up to \$8,000, which includes the structure and installation.

Lego Children's Fund

Lego aims to help local and national non-profit organizations committed to helping children develop their creativity and learning skills through constructive play. It awards quarterly grants with special interest paid to collaborative efforts and in providing matching funds to leverage new dollars into the receiving organization. Typical awards range between \$500-\$5,000.

United States Department of Agriculture Rural Development Community Facility Grants

This grant program assists in the development of essential community facilities, primarily in rural communities with a population fewer than 20,000. Funds from this program can be used to construct, enlarge, or improve community facilities for health care, public safety, and community and public services. Funds can also provide for the purchase of equipment required for a facility's operation. Public entities such as municipalities, counties, non-profit corporations, and tribal governments are eligible to apply.

Let's Play Initiative

Dr. Pepper Snapple Group has made a three-year, \$15 million commitment, as part of KaBOOM!'s Let's Play Initiative, to help construct and improve playground areas. Municipalities and non-profit organizations with a playground or outdoor recreational space that is currently unsafe for children can apply for construction grants. The Initiative also offers Let's Play Completion Grants, which can be used toward the completion or improvement of an existing playground. This grant program has an ongoing deadline. In addition, there are also opportunities for communities to partner with school districts to apply for Joint Use Grants to open school recreation facilities to the public during non-school hours.

KidsGardening.org

The National Gardening Association has sponsored this grant for four years, aiming to support community organizations with child-centered garden programs. Priority is given to programs that have these components: educational focus or curricular/program, integration to reinforce academics, life skills, instruction, (e.g. nutrition, growing one's own food, learning to be responsible) developing environmental stewardship, and encouraging students to make positive choices for themselves and the planet. As the title implies, grants are available to states in the Midwest: Illinois, Indiana, Iowa, Kansas, Michigan, Minnesota, Missouri, Nebraska, North Dakota, Ohio, South Dakota, and Wisconsin.

Tony Hawk Foundation Skatepark Grants

May 2013 will be the next opportunity for charities and state or local agencies to apply for Tony Hawk Foundation Skatepark Grants. The focus of this program is to facilitate and encourage the design, development, construction, and operation of new skatepark facilities, primarily located in low-income communities in the United States.

Community Facilities Grant Program

The Community Facilities Grant program is funded by the Department of Agriculture (USDA). This program provides grants to communities with fewer than 20,000 residents to construct and renovate facilities used for public service, health care, recreation, community service and public safety. Funds are also used to purchase equipment that is needed to operate the facilities. Eligible applicants include nonprofit organizations, municipalities, towns, districts and tribal government agencies. Areas with the lowest population and income levels receive higher grant considerations. Up to 75 percent of the project costs are covered by the grant. The amount of funding is dependent on the median income and population of the applicant entity.

Small Cities Community Development Block Grant Program

The Department of Housing and Urban Development (HUD) sponsors the state-administered Community Development Block Grant (CDBG) program. Grants from this program are used to acquire real estate property for public use, demolish blighted structures, and construct and renovate public service facilities, recreational facilities, and public and private buildings. Funds are also used to support economic development activities including assisting micro-enterprises. Grants are administered by states to cities and counties with fewer than 50,000 and 200,000 residents respectively. Up to 3 percent of the grant can be allocated to cover technical assistance and administrative expense.

OTHER FUNDING SOURCES

Below are a few funding options that may be available to the North Manchester Parks Department/Board that should be investigated.

- ♦ Tax Incremental Financing
- ♦ Cumulative Building Fund
- ♦ Private Foundations
- ♦ Indiana Committee for the Humanities
- ♦ Indiana Arts Committee
- ♦ Indiana Department of Aging and Community Services
- ♦ Environmental Education Act, U.S. Department of Health and Human Services
- ♦ Indiana Federal Property Program
- ♦ Indiana Department of Commerce
- ♦ Economic Development Administration
- ♦ Department of Education
- ♦ President's Council on Physical Fitness and Sports
- ♦ Army Corps of Engineers
- ♦ The Nature Conservancy
- ♦ Acres, Inc.
- ♦ The Trust for Public Land
- ♦ The Lilly Community Assistance Program
- ♦ Fish America Foundation
- ♦ Memorial Giving
- ♦ Deferred Giving
- ♦ Capital Fund Drive Campaign

Master Plan

A funding strategy must rely on a multiple of revenue options, not on one or two sources, to make the Park Department and individual programs more self supporting. Park agencies across the country are successfully supplementing proceeds with alternate funding sources.

Below are a few funding options that the North Manchester Parks should investigate.

Advertising Sales: This revenue source is selling tasteful and appropriate advertising for park and recreation-related items such as Program Catalogs, and other visible products or services that are consumable or permanent. This opportunity will expose the advertiser's product, information or service to many people.

Catering Permits and Services: This is a license to allow caterers to work in the park system on a permit basis for a specific period of time; a set fee or a percentage of food sales is returned to the Park Department.

Concession Management: Concessions come from retail sales or rentals of soft goods, hard goods, or consumable items. The Park Department contracts for the service or receives a portion of the gross percentage or a portion of the full revenue dollars, which incorporate a profit after expenses.

Cost Avoidance: The Park Department must take the position that it cannot be everything for everyone. The North Manchester Parks and Recreation Department must be driven by the market/demand and stay with the department's core mission. By altering its role as direct provider, the Park Department will save money as it decides whether to provide a particular facility or program. Savings could be realized through partnering, outsourcing, or deferring to another provider of a service and/or facility.

Easements: This revenue source is available when the Park Department allows utility companies, businesses, or individuals to develop an improvement below ground on its property for a set period of time and a set dollar amount, which is received by the Park Department annually.

Equipment Rental: The revenue source is available when equipment such as tables, chairs, tents, stages, bicycles, skates, roller blades, and other items are rented and used for recreation.

Entertainment Fees: This fee is on ticket sales for major entertainment venues such as concerts, tournaments, special events or sporting events. This fee is based on the earnings vendors receive from their ticket sales.

Foundation/Gifts: These dollars, raised from tax-exempt, non-profit organizations, are established with private donations to promote specific causes, programs, activities, or issues. They offer a selection of opportunities to fund projects such as capital campaigns, gift catalogs, fund-raisers, endowments, and sales of items.

Greenway Utility: When greenway utilities are established, they are used to finance the acquisition of greenways and greenway/trail development by selling the development rights underground for fiber-optic types of businesses.

Irrevocable Remainder Trusts: These trusts are set up with individuals who desire to leave a portion of their wealth to the Park Department in a trust fund that allows the fund to grow over time. The Park Department can use a portion of the interest to support specific park and recreation facilities or programs designated by the trustee.

Master Plan

Land Trust: Many communities have developed land trusts to help secure and fund the cost of acquiring land that needs to be preserved and protected for open space and greenway purposes.

Licensing Rights: This revenue option allows the Park Department to license its name on all resale items that private or public vendors use when they sell clothing or other items containing the name of the Park Department. The typical licensing fee is 6 percent to 10 percent of the cost of the resale item.

Life Estates: This source is available when a person wants to leave his or her property to the Park Department in exchange for living on the property until his or her death. This revenue source is very popular for wealthy individuals because their estates will otherwise be heavily taxed upon their death, and their children might have to sell this property because of probate costs. This opportunity, which allows the individual to receive a fair tax deduction annually on the property while leaving a life estate, is good for the Park Department because it does not have to pay for the land.

Merchandising Sales: This revenue source comes from the public or private sector on resale items from gift shops and stores for either all sales or a set gross percentage.

Naming Rights: Many cities and counties have begun selling the naming rights for new buildings or renovations of existing buildings and parks to cover the associated development cost.

Non-Profit Land Holder: It can be very helpful to have a non-profit land holder to initially accept donations of land intended for open space and parkland. These can serve to facilitate tax benefits to the donator and can help to deal with acquisition timing issues for the Park Department.

Parking Fees: This fee applies to parking at selected destination facilities to help offset capital and operational costs.

Permits (Special-Use Permits): These special permits allow individuals to use specific park property for financial gain. The Park Department either receives a set amount of money or a percentage from the gross service revenues.

Special Fund-Raisers: Many park and recreation departments have annual special fund-raisers to help cover specific programs and capital projects.

Ticket Sales/Admissions: This revenue source is based on accessing facilities for self-directed activities. These user fees help offset operational costs.

Utility Roundup Programs: Some park and recreation agencies have worked with their local utilities to set up a program that allows a consumer to “round up” the consumer’s actual utility invoice to the nearest dollar; revenues are dedicated to parks and recreation.

The aforementioned potential funding sources are not intended as an exhaustive list of available sources. In carrying out its responsibilities, the North Manchester Parks and Recreation Department will continue to research various federal grant-in-aid programs and private sector resources, which could be utilized in the development of park and recreation projects.

V. Action Plan

The issues have been identified, analyzed and ranked by priority. The Action Plan plots the probable implementation schedule using only the top priorities. The proposed Action Plan may need to be modified and adjusted as indicated by available resources. It is intended to be a flexible working document, and some adjustments should be anticipated. Quantifiable benchmarks should be established to review and forecast for progress evaluation, based on a reasonable time frame.

A separate Five-Year Action Plan was developed for capital projects and improvements, and another Five-Year Action Plan for preventative maintenance in the parks. The funding for capital projects may be different than the funding for maintenance projects. The separate Action Plans help identify the individual needs and funding for both.

It should be recognized that not all Park Budget references in the Funding Source column means a specific capital budget allocation. Accomplishments may well be acquired donations or other sources of funding. Many items may be completed "in-house" by use of staff and with monies for materials budgeted within the appropriate line of the operating budget.

The following pages reflect the proposed Action Plan matrix for each individual year of the Master Plan (2016-2020). The matrix is organized per park site as follows:

PROPOSED PLAN OF ACTION -- Identifies the proposed implementation element established from the priority list.

ESTIMATED COSTS -- Indicates what estimated costs could be anticipated for the element of action. (All dollar estimates in are a result of certain assumptions, and may not reflect actual costs. They are strictly preliminary estimates to be used as budgeting tools.)

FUNDING SOURCE(S) -- Each Action Plan item has a source(s) of possible funding identified with it.

2016 - 2020 Action Plan - Capital Projects & Improvements

2016

Park	Item	Estimated Cost	Funding Sources
Frantz Park	Add accessible picnic table & benches	\$500	Park Budget
Maple Park	Add accessible park benches	\$250	Park Budget
SPAFC	Construct new park maintenance facility	\$50,000	Town
Town Life Center	Add accessible park benches	\$400	Park Budget
Town Life Center	Renovate basketball court	\$20,000	Park / Town Budget, Gifts & Donations
Warvel Park	Renovation existing lower level restrooms in Scout Hall to improve accessibility	\$5,000	Park Budget, Gifts & Donations
Warvel Park	Construct concrete pad around drinking fountain	\$300	Park Budget
Subtotal		\$76,450	

Master Plan

2017

Park	Item	Estimated Cost	Funding Sources
Administration	Add full time maintenance laborer	\$25,000	Park Budget
Frantz Park	Construct accessible parking space and walk to playground	\$5,000	Park / Town Budget
Frantz Park	Construct small shelter (build in house)	\$1,500	Park Budget
Frantz Park	Install accessible drinking fountain	\$2,000	Park Budget
Halderman Park	Construct accessible walks to cemetery memorials	\$1,500	Park / Town Budget
Maple Park	Add accessible picnic tables	\$250	Park Budget
Town Life Center	Add accessible picnic tables	\$400	Park Budget
Warvel Park	Remove 2 free standing grill near large pavilion and develop new "grill stations" at north & south ends of pavilion	\$6,000	Park Budget
Warvel Park	Develop renovation plan for Scout Hall	\$5,000	Park / Town Budget
Subtotal		\$46,650	

2018

Park	Item	Estimated Cost	Funding Sources
Frantz Park	Develop perimeter walking path 5' x 1,000'	\$25,000	Park / Town Budget
Halderman Park	Update & replace park sign	\$500	Park Budget
Maple Park	Update & replace park sign	\$500	Park Budget
Strauss-Peabody Aquatic Fitness Center	Add bench press and Nautilus equipment in fitness center	\$10,000	Park Budget
Town Life Center	Update & replace park sign	\$500	Park Budget
Warvel Park	Install outdoor fitness equipment	\$15,000	Park / Town Budget, Gifts & Donations
Warvel Park	Develop 2 accessible picnic sites	\$2,000	Park Budget
Subtotal		\$53,500	

2019

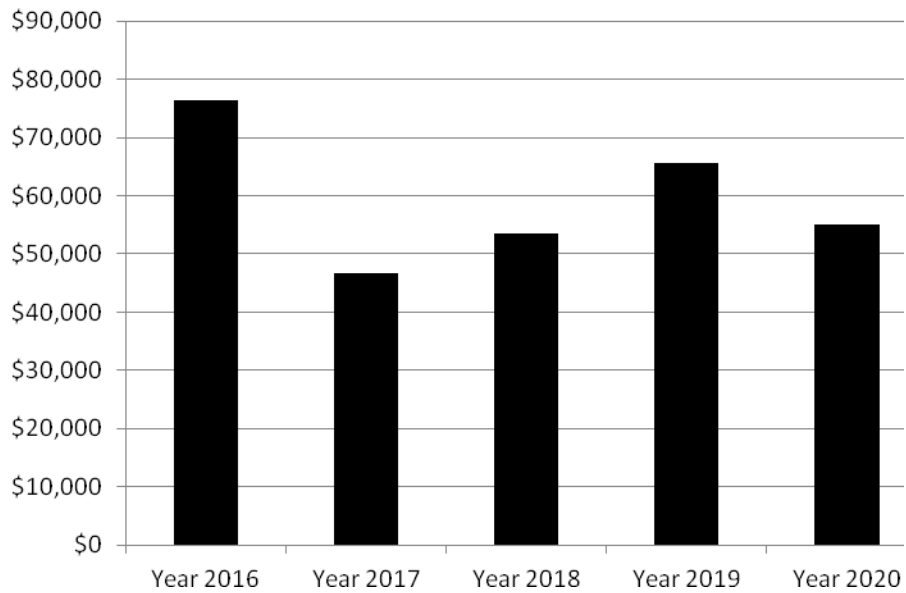
Park	Item	Estimated Cost	Funding Sources
Frantz Park	Update & replace park sign	\$500	Park Budget
Town Life Center	Develop perimeter walking path 5' x 1,200'	\$30,000	Park / Town Budget
Town Life Center	Develop tot lot play area	\$15,000	Park / Town Budget, Gifts & Donations
Warvel Park	Develop tot lot play area	\$20,000	Park Budget
Subtotal		\$65,500	

Master Plan

2020

Park	Item	Estimated Cost	Funding Sources
Frantz Park	Develop tot lot play area	\$15,000	Park / Town Budget, Gifts & Donations
Maple Park	Develop tot lot play area	\$15,000	Park / Town Budget, Gifts & Donations
Warvel Park	Remodel Scout Hall (Phase 1 of Renovation Plan)	\$25,000	Park / Town Budget, Gifts & Donations
Subtotal		\$55,000	

TOTAL \$297,100



2016 - 2020 Action Plan

Master Plan

2016 - 2020 Action Plan Breakdown

Warvel Park

Year	Item	Estimated Cost	Funding Sources
2016	Renovation existing lower level restrooms in Scout Hall to improve accessibility	\$5,000	Park Budget, Gifts & Donations
2016	Construct concrete pad around drinking fountain	\$300	Park Budget
2017	Remove 2 free standing grill near large pavilion and develop new "grill stations" at north & south ends of pavilion	\$6,000	Park Budget
2017	Develop renovation plan for Scout Hall	\$5,000	Park / Town Budget
2018	Install outdoor fitness equipment	\$15,000	Park / Town Budget, Gifts & Donations
2018	Develop 2 accessible picnic sites	\$2,000	Park Budget
2019	Develop tot lot play area	\$20,000	Park Budget
2020	Remodel Scout Hall (Phase 1 of Renovation Plan)	\$25,000	Park / Town Budget, Gifts & Donations
Subtotal		\$78,300	

Strauss-Peabody Aquatic & Fitness Center

Year	Item	Estimated Cost	Funding Sources
2015-216	Construct new park maintenance facility	\$50,000	Town
2018	Add bench press and Nautilus equipment in fitness center	\$10,000	Park Budget
Subtotal		\$60,000	

Frantz Park

Year	Item	Estimated Cost	Funding Sources
2016	Add accessible picnic table & benches	\$500	Park Budget
2017	Construct accessible parking space and walk to playground	\$5,000	Park / Town Budget
2017	Construct small shelter (build in house)	\$1,500	Park Budget
2017	Install drinking fountain	\$2,000	Park Budget
2018	Develop perimeter walking path 5' x 1,000'	\$25,000	Park / Town Budget
2019	Update and replace park sign	\$500	Park / Town Budget
2020	Add tot lot play equipment	\$15,000	Park / Town Budget, Gifts & Donations
Subtotal		\$49,500	

Master Plan

Maple Park

Year	Item	Estimated Cost	Funding Sources
2018	Update & replace park sign	\$500	Park Budget
2016	Add accessible park benches	\$250	Park Budget
2017	Add accessible picnic tables	\$250	Park Budget
2020	Add tot lot play equipment	\$15,000	Park / Town Budget, Gifts & Donations
Subtotal		\$16,000	

Halderman Park

Year	Item	Estimated Cost	Funding Sources
2017	Construct accessible walks to cemetery memorials	\$1,500	Park / Town Budget
2018	Update & replace park sign	\$500	Park Budget
Subtotal		\$2,000	

Town Life Center

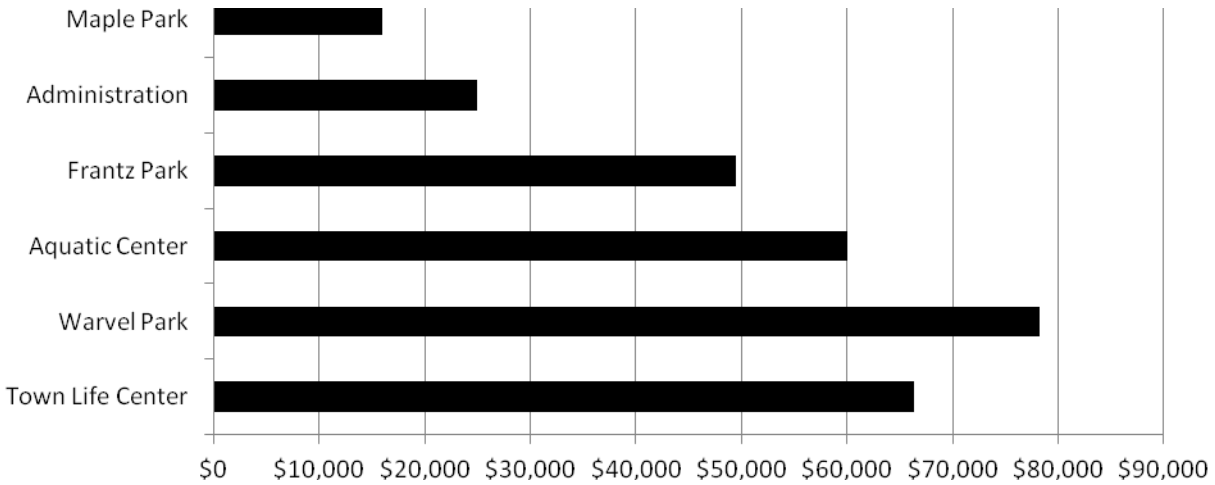
Year	Item	Estimated Cost	Funding Sources
2016	Add accessible park benches	\$400	Park Budget
2016	Renovate basketball court to half court	\$20,000	Park / Town Budget, Gifts & Donations
2017	Add accessible picnic tables	\$400	Park Budget
2018	Update & replace park sign	\$500	Park Budget
2019	Develop perimeter walking path 5' x 1,200'	\$30,000	Park / Town Budget
2019	Add tot lot play equipment	\$15,000	Park / Town Budget, Gifts & Donations
Subtotal		\$66,300	

Administration

Year	Item	Estimated Cost	Funding Sources
2017	Add full time maintenance laborer	\$25,000	Park Budget
Subtotal		\$25,000	

TOTAL \$297,100

Master Plan



2016 - 2020 Action Plan Breakdown

2016 - 2020 Action Plan - Preventative Maintenance

Refer to Appendix for Action Plan details shown on the 10-Year Preventative Maintenance Plan.

	2016	2017	2018	2019	2020	TOTAL
Warvel Park	\$5,650	\$7,600	\$7,500	\$2,500	\$10,000	\$33,250
Scout Hall	\$0	\$0	\$0	\$0	\$0	\$0
Harter's Grove	\$500	\$900	\$500	\$500	\$500	\$2,900
Frantz Park	\$750	\$750	\$0	\$500	\$0	\$2,000
Maple Park	\$950	\$750	\$250	\$500	\$0	\$2,450
Halderman Park	\$200	\$2,000	\$200	\$500	\$200	\$3,100
Town Life Center	\$3,000	\$1,000	\$200	\$2,200	\$200	\$6,600
Eel River Site	\$350	\$350	\$350	\$0	\$0	\$1,050
S-P Aquatic Fitness Center	\$11,000	\$17,150	\$15,900	\$10,250	\$14,200	\$68,500
Vehicles	\$0	\$0	\$0	\$0	\$25,000	\$25,000
Equipment	\$0	\$8,300	\$10,600	\$14,000	\$18,350	\$51,250
TOTAL	\$22,400	\$38,800	\$35,500	\$30,950	\$68,450	\$196,100

Master Plan

Parks Department - 5-Year Budget Planning

Based on the proposed funding sources and proposed Action Plan, projected budgets for the Parks and Recreation Department were prepared for the 2016-2020 period. The 2016 Budget is the similar as 2015 Budget with minor changes. The following charts illustrate the impact the proposed Action Plans would have on the Parks and Recreation Department budget. Compared to the budgets for previous years, one will note that the proposed increases for Personal Services, Supplies and Other Capital & Charges are realistic and in line with proposed developments. Proposed increases for Capital Outlays are related to proposed improvements in the Action Plan.

Personal Services

Adds one full time maintenance laborer and maintains existing staff levels with a minimum of cost of living increases.

Supplies

Expenses for supplies maintain fairly constant with minimal increases. Supplies for the 5-Year Preventative Maintenance Plan are included in this category.

Other Services and Charges

Inflation rates were calculated for basic services such as utilities and telephone. Fees for professional services were listed for assistance in potential grant applications and improvements on proposed park developments.

Capital Outlays

- Routine maintenance and functional improvements are included in the proposed budgets. Large improvements, i.e. playgrounds, are shown with 50% in budget and 50% to be raised with grants, donations or community support. Small capital projects are funded through the General Park Budget.
-

2016-2020 PROJECTED BUDGETS

Personal Services	2016	2017	2018	2019	2020
Director of Parks & Recreation	\$43,641	\$44,950	\$46,299	\$47,688	\$49,118
Assistant Director	\$35,783	\$36,856	\$37,962	\$39,101	\$40,274
Maintenance	\$30,000	\$55,900	\$57,577	\$59,304	\$61,083
Guards, Desk	\$63,600	\$65,508	\$67,473	\$69,497	\$71,582
Park & Recreation Board	\$4,044	\$4,165	\$4,290	\$4,419	\$4,552
Parks Facilities Manager	\$37,892	\$39,029	\$40,200	\$41,406	\$42,648
Instructors	\$13,000	\$13,390	\$13,792	\$14,205	\$14,632
Managers	\$3,400	\$3,502	\$3,607	\$3,715	\$3,827
Office Labor	\$30,000	\$30,900	\$31,827	\$32,782	\$33,765
Kiff, Camp, Other	\$20,000	\$20,600	\$21,218	\$21,855	\$22,510
Social Security/FICA	\$21,524	\$22,170	\$22,835	\$23,520	\$24,225
PERF	\$14,661	\$15,101	\$15,554	\$16,020	\$16,501
Group Health Insurance	\$26,500	\$27,295	\$28,114	\$28,957	\$29,826
Unemployment	\$0	\$0	\$0	\$0	\$0
Clothing Allowance	\$1,000	\$1,250	\$1,250	\$1,250	\$1,250
Subtotal	\$345,045	\$380,616	\$391,997	\$403,720	\$415,794

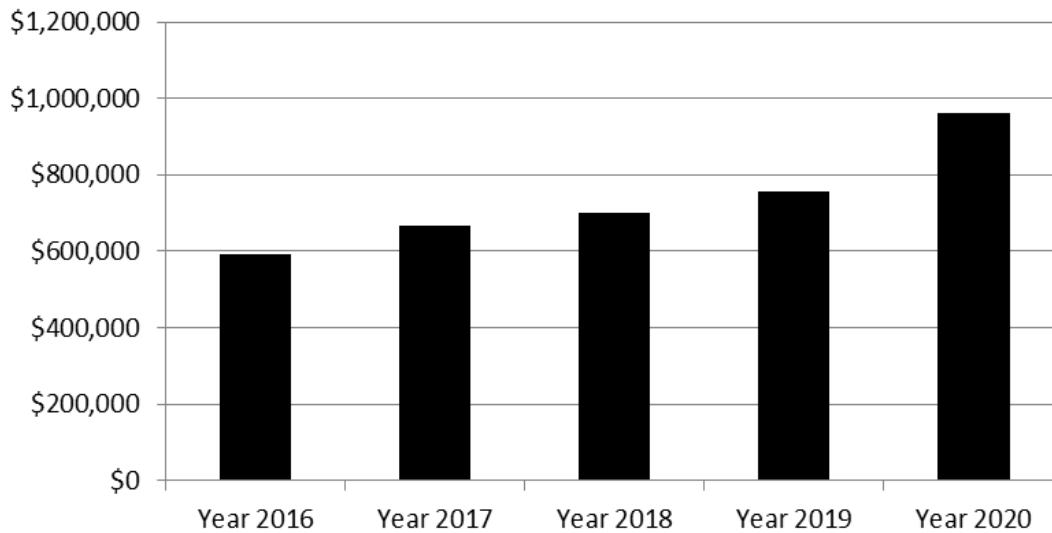
Master Plan

Supplies	2016	2017	2018	2019	2020
Office Supplies	\$2,200	\$2,200	\$2,200	\$2,400	\$2,400
Gas & Oil	\$3,000	\$3,250	\$3,500	\$3,750	\$4,000
Stationary & Printing	\$1,800	\$1,800	\$1,800	\$1,800	\$1,800
Small Tools & Equipment	\$800	\$900	\$900	\$1,000	\$1,000
Motor Supplies	\$500	\$500	\$500	\$500	\$500
Cleaning Supplies	\$7,000	\$7,000	\$7,500	\$7,500	\$7,500
Medical Supplies	\$800	\$800	\$800	\$800	\$800
Chemicals	\$16,000	\$16,000	\$16,500	\$16,500	\$17,000
Hardware Items	\$1,700	\$1,700	\$1,700	\$1,700	\$1,700
Repair Parts	\$4,500	\$4,500	\$4,500	\$4,500	\$4,500
Building Material	\$1,000	\$1,200	\$1,200	\$1,200	\$1,400
Paint & Signs	\$200	\$250	\$250	\$300	\$300
Subtotal	\$39,500	\$40,100	\$41,350	\$41,950	\$42,900

Other Services & Charges	2016	2017	2018	2019	2020
Legal Expense	\$300	\$300	\$300	\$300	\$300
Promotion Expense	\$4,000	\$4,000	\$4,000	\$4,000	\$4,000
Physical Exams	\$0	\$0	\$0	\$0	\$0
Boiler & Pressure Fees	\$0	\$0	\$0	\$0	\$0
Engineers & Consultants	\$2,000	\$5,000	\$2,000	\$15,000	\$6,000
Computer	\$1,200	\$1,500	\$1,500	\$0	\$1,500
Telephone & Fax	\$4,500	\$4,500	\$4,500	\$4,500	\$4,500
Travel Expense	\$300	\$300	\$300	\$300	\$300
Postage & Freight	\$600	\$600	\$600	\$600	\$600
Insurance-Fire, Liability, W/C	\$35,000	\$36,000	\$36,500	\$37,000	\$37,500
Gas for Heat	\$40,000	\$42,000	\$42,000	\$44,000	\$44,000
Water, Sewer, Trash, Stormwater	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000
Electricity	\$75,000	\$75,000	\$77,000	\$77,000	\$77,000
Building Repairs	\$0	\$7,800	\$6,000	\$4,350	\$7,300
Equipment Repairs	\$8,000	\$8,000	\$8,000	\$8,000	\$8,000
Service Contracts	\$11,000	\$11,000	\$12,000	\$12,000	\$12,000
Pest Control	\$0	\$0	\$0	\$0	\$0
Education (Registration)	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000
Background Checks	\$0	\$0	\$0	\$0	\$0
Dues, Membership, Certification	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000
Refunds, Awards, Indemnities	\$500	\$500	\$500	\$500	\$500
Sales Tax Payable	\$750	\$750	\$750	\$750	\$750
Tickets/Bus/Trip	\$0	\$0	\$0	\$0	\$0
Special Events	\$1,500	\$1,600	\$1,600	\$1,700	\$1,700
Camps	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500
Youth Programs	\$1,500	\$1,500	\$1,600	\$1,600	\$1,600
Adult Programs	\$500	\$500	\$500	\$600	\$600
Aquatic Programs	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000
Fitness Programs	\$0	\$0	\$500	\$500	\$500
Subtotal	\$206,150	\$220,350	\$219,650	\$232,200	\$228,150

Master Plan

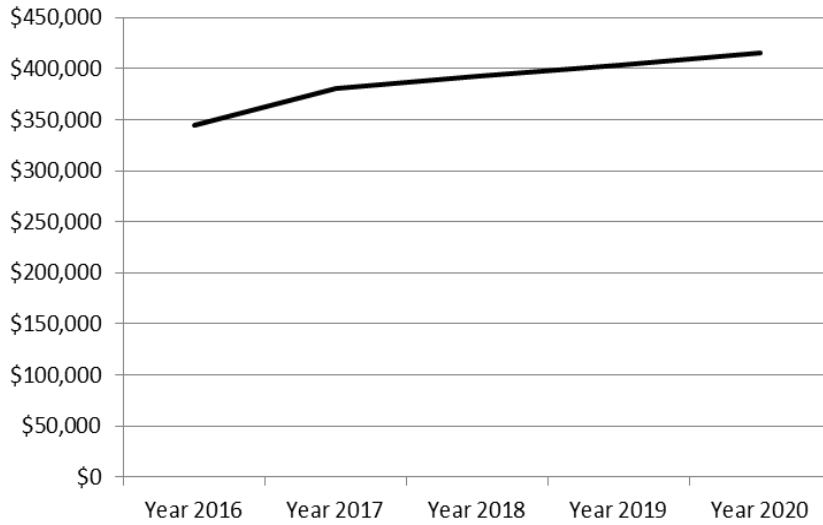
Capital Outlays	2016	2017	2018	2019	2020
Land Purchase	\$0	\$0	\$0	\$0	\$0
Furniture & Fixtures	\$0	\$0	\$10,000	\$0	\$0
Buildings (TLC)	\$0	\$0	\$0	\$0	\$0
Buildings	\$0	\$1,500	\$0	\$0	\$200,000
Improvements/Non-Building	\$0	\$14,500	\$28,500	\$30,500	\$0
Motor Equipment	\$0	\$8,000	\$10,000	\$14,000	\$43,000
Office Equipment	\$0	\$0	\$0	\$0	\$0
Machinery & Equipment	\$0	\$0	\$0	\$0	\$0
Other Equipment	\$0	\$950	\$600	\$35,000	\$30,350
Infrastructure	\$0	\$0	\$0	\$0	\$0
Building Improvements	\$0	\$0	\$0	\$0	\$0
Other Capital Outlays	\$0	\$0	\$0	\$0	\$0
Transfer of Funds	\$0	\$0	\$0	\$0	\$0
Subtotal	\$0	\$24,950	\$49,100	\$79,500	\$273,350
TOTAL	\$590,695	\$666,016	\$702,097	\$757,370	\$960,194



2016-2020 Projected Budgets

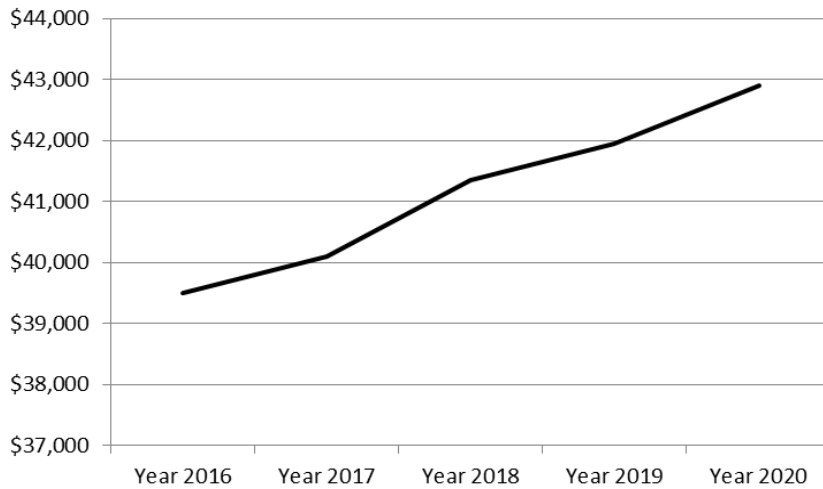
Year 2016	\$590,695
Year 2017	\$666,016
Year 2018	\$702,097
Year 2019	\$757,370
Year 2020	\$960,194

Master Plan



Personal Services

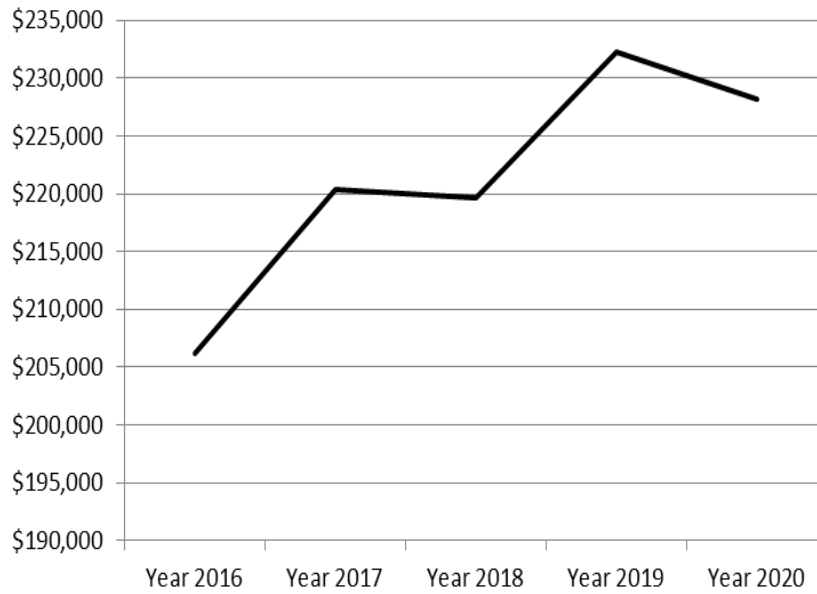
Year 2016	\$345,045
Year 2017	\$380,616
Year 2018	\$391,997
Year 2019	\$403,720
Year 2020	\$415,794



Supplies

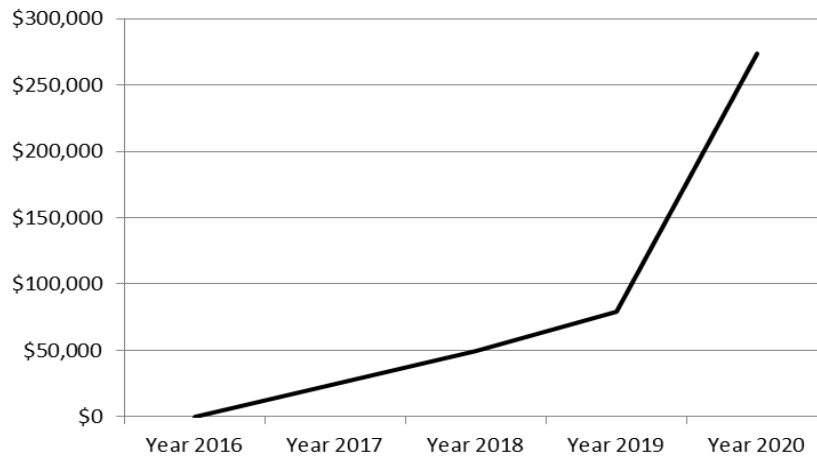
Year 2016	\$39,500
Year 2017	\$40,100
Year 2018	\$41,350
Year 2019	\$41,950
Year 2020	\$42,900

Master Plan



Other Services and Charges

Year 2016	\$206,150
Year 2017	\$220,350
Year 2018	\$219,650
Year 2019	\$232,200
Year 2020	\$228,150



Capital Outlays

Year 2016	\$0
Year 2017	\$24,950
Year 2018	\$49,100
Year 2019	\$79,500
Year 2020	\$272,350

Master Plan

The Direction of Park Maintenance

To be more effective in park maintenance operations, all methods, organization and performance must be reviewed and taken under consideration. There must be a sound, basic understanding of the purpose, goals and objectives of park maintenance to operate at top efficiency. Park maintenance is a service targeted at maintaining park sites and facilities, which allows optimum use by the public.

North Manchester park maintenance key responsibilities should include:

1. To provide an opportunity for the best conceivable park experience for users.
2. To protect both the natural and man-made resources of park sites and facilities.
3. To enhance existing park facilities by incorporating the safest and newest amenities available while maintaining the environmental integrity of the site.
4. To increase the level of the maintenance at existing parks sites in order to preserve and improve their aesthetics and usability for area residents.

The identification of goals and objectives for park maintenance operations will help direct the department to become more effective. As each individual objective is accomplished, the goal will be one step closer.

Goal #1: Park and recreation areas and facilities should have a clean, orderly appearance at all times and maintained to create a safe and healthful environment.

Objectives:

- ♦ Follow established maintenance standards for daily tasks.
- ♦ Repair or replace damage facilities and equipment as quickly as possible.

Goal #2: Develop a comprehensive maintenance manual to provide a systematic approach to accomplish maintenance tasks, justify budget requests, and serve as a communication tool.

Objectives:

- ♦ Develop base maps of each park site with site utility information.
- ♦ Organize safety manuals for OSHA requirements.
- ♦ Develop training module(s) for new employees.

Goal #3: Develop and maintain a preventative maintenance program for park sites, facilities, equipment and vehicles.

Objectives:

- ♦ Update programs annually.
- ♦ Conduct regular inspections of facilities and equipment to perform preventative maintenance.

Goal #4: Develop and maintain quality staff.

Objectives:

- ♦ Provide in-service training and continuing education.
- ♦ Provide good supervision that is responsive to the needs of the staff.
- ♦ Provide good communications.

10 Year Preventative Maintenance Plan

To better plan a more efficient maintenance program, a 10-year preventative maintenance plan has been developed. This plan identifies the various annual tasks, estimated replacement of equipment and vehicles, routine maintenance operations, etc. This will help identify the schedule and costs for preventative maintenance in the parks. It is better to properly maintain our parks than to replace them.

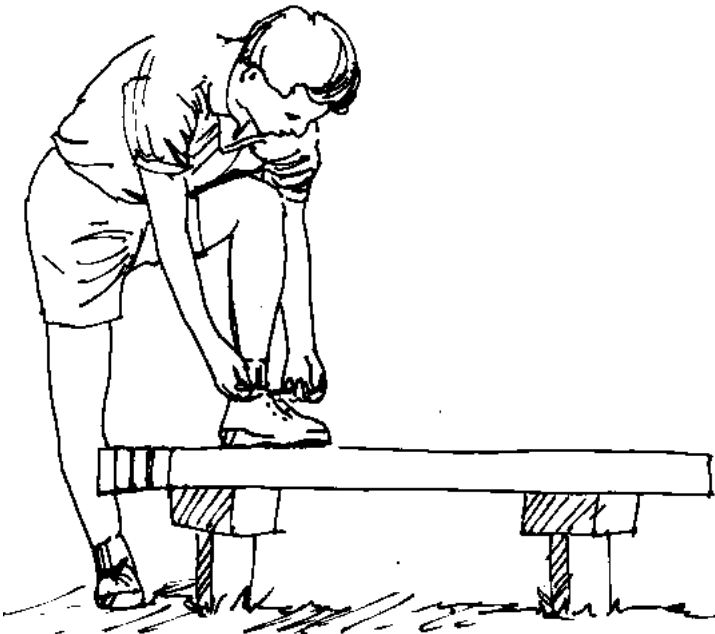
Land Acquisition Strategy

To protect natural resources and secure land for future growth and recreational needs for the residents of North Manchester.

As residential development and population grows, additional parks and open space lands will be required to meet the recreation needs of the public. Even though new residential developments can provide smaller neighborhood parks, it is important to also consider the need for larger-scale community parks that provide significant opportunities for active and passive recreation, park programming. Land that can protect natural resources, provide additional access to the Eel River, provide important linear linkages for bicycle and pedestrian trails, and large parcels suitable for development of major recreation facilities are important to the vitality of the community served by the North Manchester Parks and Recreation Department.

This acquisition strategy focuses on the following basic premises:

- The competition for land will become more intense if the North Manchester area develops; meaning that land appropriate for parks and open space will become less available and more costly.
- Selected existing privately owned larger open space parcels should be added to the public domain through acquisition, as they become available. A priority should be placed on land adjacent to existing park sites and facilities.
- Additional river front and natural areas sites should be added to the public domain to encourage environmental education, public access and to add to the linear parks that provide access throughout various areas of the town and surrounding community.
- The Park Department should work closely with the Town of North Manchester to ensure that as new subdivisions are developed, adequate land is set aside to serve residents, preserve natural areas and provide linkages to other publicly held park and open space acreage.



New Facilities / Land Acquisition Map

Presently there are plans for a new park maintenance facility to be constructed adjacent to the Strauss-Peabody Aquatic & Fitness Center. Construction will begin winter of 2015 and be ready in the summer of 2016.

Presently there is no land acquisition under consideration.

Future Park Lands and Acquisition

Town Pursues Land for Housing Development

For over twenty-five years, various discussions have been held throughout North Manchester about the need for a housing development. The 2014 Town of North Manchester Strategic Plan identified that an opportunity for the town is “to build higher income housing lots.” The Town now has the opportunity to focus on that need and make it a reality. Land owned by Peabody Retirement Community, approximately 92 acres on the north side of Ninth Street from the railroad track to State Road 13, has become available and Peabody has agreed to sell the land to the Town of North Manchester. The Town is interested in the possibility of 140 building lots on the land.

The main reasons that, over the last quarter of a century, nothing has been able to be done to create a housing development, are that no land was available in a large enough quantity and no developer was interested in coming to town unless land became available.

An increase of 140 housing units will greatly impact the parks and recreation sites and facilities in North Manchester. The Park Department will need to work closely with the Town and developers to pursue various options to provide recreational for the future residents.

Community Trail Network

The North Manchester Parks and Recreation Department intends to create a Community Trail Network to benefit the town in many ways. The network will link people and places within the community through a safe, scenic and nonpolluting route. The trails will promote unity among families, friends and neighbors, and will provide a wide variety of outdoor recreational activities, improve physical fitness, and offer opportunities to learn about nature, culture and history.

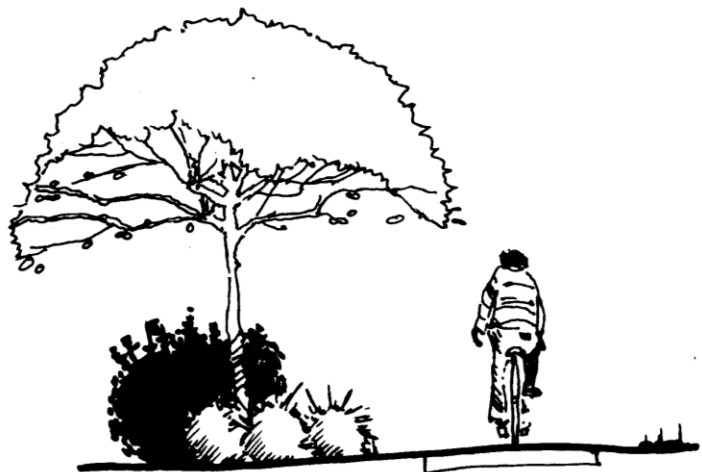
The proposed river boardwalk is designed to meander along the river corridor, connecting with school properties, the Ruppel Sports Complex, wetlands, community pool, Warvel Park, Halderman Park, Frantz Park, the Covered Bridge, library, the historic Thomas Marshall Home and Manchester University. Pedestrian bridges will cross the river and will provide spectacular views up and down the Eel River corridor.

The 2013 launch of the Community Trail Network was made possible through the collaborative partnership of Manchester Main Street, North Manchester Parks and Recreation, and the Town of North Manchester.

Refer to Appendix for Community Trail Network Maps.

Future Developments

The North Manchester Parks and Recreation Board is committed to the preservation of open space and will pursue all opportunities as they develop. Areas of particular interest include: trail corridors, natural sites, access to water, cultural and historical sites, surplus and abandoned lands. At the present time, fiscal restraints hinder any growth opportunities.



Opportunities

North Manchester is a community that has vision and the ability to look into the future to set goals to reach the recreational needs for generations to come. It is obvious that a town the size of North Manchester cannot justify or support an extensive park system consisting of play lots, block, neighborhood, community and regional facilities as found in larger cities. A park and recreation system must be established in terms of needs and financial resources of the community. Listed in the Action Plan are key projects and dreams that have been incorporated into this Master Plan. Some dreams may not get started, but if they never begin they can never be finished.

The following guidelines have been established for developing a park and recreational system in North Manchester. These guidelines were parts of previous Master Plans and are still valid today.

Development Guidelines

- *Park and recreation development and site acquisition priorities shall correspond to population growth and densities.*
- *The sites shall be designed and maintained attractively and, as far as possible, in their natural state.*
- *The economics of development and maintenance should not be a burden on the tax base of the community.*
- *The sites should be capable of reasonable management and not contribute to impairment of public health and safety, or detract from the neighboring properties.*
- *The size of the site should be large enough to provide for a variety of facilities.*
- *All park sites, facilities and programs shall incorporate universal design principles to provide accessibility for all users.*

Grant and Partnership Opportunities

Many park and recreational projects would not be possible without assistance. Below are several potential park and trail developments that will require grants and partnerships. The North Manchester Park and Recreation Department will need to continuously monitor conditions to capture any opportunities that may develop.

Northwest Park Development

There is an opportunity for a new park to be developed in the proposed 92 acre site purchased by the Town of North Manchester to provide housing. The Park Department will need to work with the Town and developers to encourage land is set aside for recreation. The Park Department can pursue IDNR Land and Water Conservation and Recreational Trails Program grants and other state and local funding opportunities to help develop the park site.

Eel River Park Development

There is an opportunity for acquisition of land along the flood plains of the Eel River. Acquired land could help preserve the natural resources and environment of the river corridor. The Park Department can pursue IDNR Land and Water Conservation and Recreational Trails Program grants and other state and local funding opportunities to help with the acquisition of park land and development of trails along the river corridor.

North Market Street Trail

There is potential to develop a dedicated pedestrian/bicycle trail extending from State Road 13 south along North Market Street to the downtown area. The trail could be a 8'-10' wide walkway that connects Ruppel Sports Complex, North Manchester Jr-Sr. High School, Strauss-Peabody Aquatic & Fitness Center, Warvel Park, Holderman Park, Thomas Marshall Historical Birthplace House, North Manchester Public Library and the downtown. Possible funding sources include INDOT, IDNR, Wabash County Community Foundation and other state/local funding.

Master Plan

University Trail

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9th Street Trail

There is potential to develop a dedicated pedestrian/bicycle trail extending from State Road 13 east along 9th Street to Warvel Park. The trail could be a 8'-10' wide walkway that connects the west side of town, Frantz Park, Peabody Retirement Center, and Warvel Park. Possible funding sources include INDOT, IDNR, Wabash County Community Foundation and other state/local funding.

Riverfront Development

The 2015 Comprehensive Plan for the Town of North Manchester identifies a vision for the riverfront along the Eel River south of the downtown area to support the Lifetime Community movement. This vision will provide new park land and outdoor space with outstanding opportunities. Refer to Appendix for conceptual sketches of riverfront development.

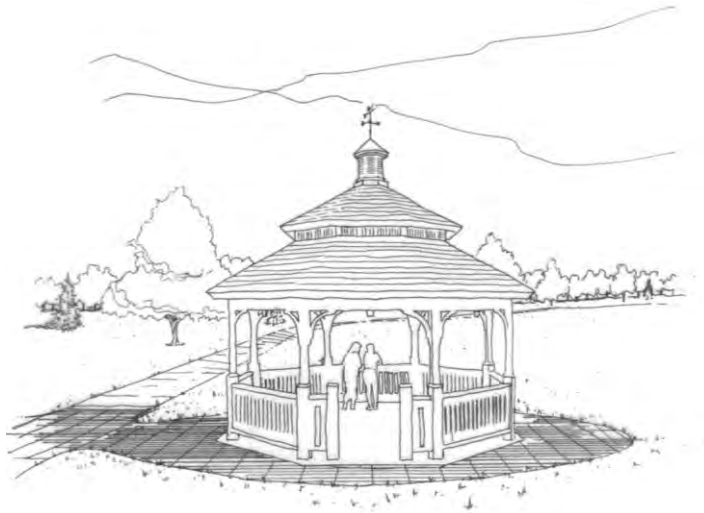
Long Range Direction

Summary of ideas, concepts and dreams of future park and recreation opportunities.

- Planning: Develop and maintain a five-year master plan which provides direction for the future operations of the Park and Recreation Department.
- Parks and Recreation Facilities: Plan, finance, develop and maintain quality parks and recreation facilities which meet the diverse leisure needs of participants in all age groups.
- Land Acquisitions: Develop and implement a land acquisition strategic plan which gives to the community open spaces and greenways. Work with community partners on acquisition of potential park sites.
- Recreation and Educational Programs: Coordinate with local agencies and organizations that provide quality sports, recreational, cultural and educational programs and services which meet the needs of all age groups; and promote a healthy lifestyle in the community.
- Finance: Administer the Department's finances in a sound and accountable fiscal manner.
- Public Relations: Improve the Department's image through effective and proactive public relations. Increase and improve communication with all participants, visitors and the community with increased opportunities for community input.
- Customer Satisfaction: Develop operation, monitoring and feedback systems which assure a high degree of customer satisfaction.
- Personnel: Adequately train, evaluate, support and provide a qualified team to operate and maintain the parks and facilities at a quality level.
- Safety: Provide a safe environment for park visitors and the Department personnel.



APPENDIX



NORTH MANCHESTER PARKS AND RECREATION 2016 – 2020 Master Plan

ORDINANCE #9, 2015

AN ORDINANCE ESTABLISHING A PARKS AND RECREATION BOARD AND REPEAL OF ALL
ORDINANCES IN CONFLICT THEREWITH.

BE IT ORDAINED by the Town Council of Town of North Manchester, Indiana,

Section 1. Under the provision of IC 36-10-3 there is hereby created a municipal Parks and Recreation Board.

Section 2. A parks and recreation board shall be composed of four (4) members and an ex-officio member from the members of the School Board of the Manchester Community Schools. The members shall be appointed by the Town Council on the basis of their interest in and knowledge of parks and recreation. No More than two members shall be of the same political party. The ex-officio member shall be appointed by members of the School Board of Manchester Community School and shall have all the rights of a member including the right to vote.

Section 3. The original appointments to the board by the Town Council of the Town of North Manchester, Indiana, shall be for staggered terms of one (1), two (2), three (3), and four (4) years. Thereafter, as a term expires, each new appointment should be for a four (4) year term. All terms shall expire on the first Monday in January, but the appointee shall continue in office until a successor is appointed. If an appointment for a new term is not made by the Town Council by the first Monday in April, the incumbent shall serve another term. If a vacancy occurs, the Town Council shall appoint a new member for the remainder of the unexpired term.

Section 4. At its first regular meeting in each year, the Board shall elect a president and vice-president. The vice-president shall have authority to act as the president of the board during the absence or disability of the president. The board may select a secretary either from within or without its own membership.

Section 5. The Board shall have the power to perform all acts necessary to acquire and develop sites and facilities and to conduct such programs as are generally understood to be parks and recreation functions. In addition, the board shall have the powers and duties listed in IC 36-10-3 et seq.

Section 6. The Board shall prepare and submit an annual budget in the same manner as other departments of town government as prescribed by the State Board of Accounts and Department of Local Government Finance. The Board may accept gifts, donations, and subsidies for parks and recreation purposes.

Section 7. The Board shall have the power and shall exercise the functions given to it by law as the same now exist or may hereafter be amended or enacted, but subject to such limitations and

restrictions as the Town Council of the Town of North Manchester may, from time to time, by ordinance establish.

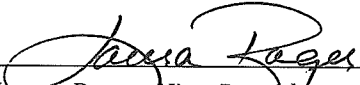
Section 8. All other ordinances, resolutions, or parts thereof in conflict with the provisions and intent of this ordinance are hereby repealed.

Section 9. This ordinance shall be in full force and effect from and after its passage and approval by the town council of the Town of North Manchester.

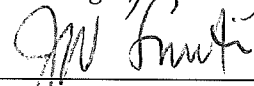
PASSED AND ADOPTED by the Town Council of the Town of North Manchester, Indiana, this 16th day of December, 2015.

Town Council of the
Town of North Manchester:

Christopher Garber, President



Laura Rager, Vice-President



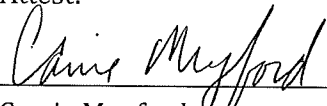
Jim Smith



Tom Dale

Diane Haupert

Attest:



Carrie Mugford



Summary Overview

2016 - 2020 Master Plan

Mission Statement

The mission of the North Manchester Parks & Recreation Department, through programming and community partnerships, shall provide facilities, wellness education, and activities that encourage environmental stewardship and promote health for all stages of life

Goals and Objectives

The North Manchester Parks and Recreation Board has outlined goals which will enhance the board's ability to carry out their mission statement. In general, the board seeks to provide quality facilities, appropriate programs, meaningful services and environmental sensitivity that create the highest-level of recreational experiences for the residents of North Manchester.

Roles and Relationships

1. Maintain positive relationships with the community.
2. Enhance public awareness of the benefits of park and recreation programs and activities.
3. Keep open communications with the Town Council.
4. Encourage new programming/participation.

Programs and Patrons

1. Provide programs for both recreation and environmental education.
2. Provide recreational opportunities for all ages.
3. Make recreational opportunities financially available to everyone.
4. Provide both land and aquatic based recreational and educational opportunities for all ages at the Community Aquatic and Fitness Center.

Parks and Facilities

1. Increase usability and enhance the recreational experience of existing parks and facilities.
2. Provide additional park lands and add new park facilities.
3. Implement community trail system.

Maintenance

1. Secure permanent building for maintenance department.
2. Maintain all equipment and facilities in excellent condition.
3. Increase maintenance efficiency.
4. Replace aging equipment to reduce time for repairs

Finance

1. Increase revenue sources.
2. Acquire new park lands.
3. Share program costs with other governmental and private entities.
4. Re-establish funding with United Fund Agency through grants to help offset program costs.

2016 - 2020 Action Plan Highlights

The Action Plan was developed on public input and needs identified in the community. Implementation will be based on available funding, and may be adjusted to accommodate funding sources.

2016

Additional tables and benches in various parks.
Renovate outdoor basketball court at Town Life Center.
Renovate lower level restrooms at Scout Hall.

2017

Hire full-time maintenance laborer.
Construct small shelter and accessible walk at Frantz Park.
Develop "grill patios" at ends of large pavilion at Warvel Park.
Develop renovation plan for Scout Hall.

2018

Construct perimeter walkway at Frantz Park.
Add new Nautilus equipment in fitness center.
Install outdoor fitness equipment at Warvel Park

2019

Construct perimeter walkway at Town Life Center.
Develop small tot lot playgrounds at Town Life Center and Warvel Park.

2020

Develop small tot lot playgrounds at Frantz Park and Maple Park.
Begin Phase 1 renovation at Scout Hall.

The North Manchester Park & Recreation Board will be conducting the final review and adopting the 2016-2020 Master Plan as their guide for the next five years at the March 30th Park Board meeting held at 6 p.m. in the S-P Aquatic & Fitness Center, All are welcome to attend.

For additional information or questions, please contact:

Jennifer Hotchkiss, Park Superintendent, Telephone 982-4919, Email: jhotchkiss@nmanchester.org

February 17, 2016



Summary Overview

2016 - 2020 Master Plan

Eel River Development

In 2015, the Town of North Manchester received a grant from the Indiana Office of Community and Rural Affairs (OCRA) for the design and development of a new park site along the Eel River. The town previously acquired the former Eastside Trailer Park for the new park. It is anticipated Phase 1 development of the site will begin in 2016 with the construction of a parking area, restrooms, walkways and rover access. Once completed, the Park Department will assume operations and maintenance of the new park.

Future Projects - Grant and Partnership Opportunities

Many park and recreational projects would not be possible without assistance. Below are several potential park and trail developments that will require grants and partnerships. The North Manchester Park and Recreation Department will need to continuously monitor conditions to capture any opportunities that may develop.

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For additional information or questions, please contact:

Jennifer Hotchkiss, Park Superintendent, Telephone 982-4919, Email: jhotchkiss@nmanchester.org

February 17, 2016



2015 Public Survey

The North Manchester Park and Recreation Department is updating its Five-Year Master Plan. This survey was specifically created to gather information from residents to learn more about the recreational interests and to provide an opportunity to express opinions concerning the programs, activities and the quality of our parks.

PARK FACILITIES

Please list any specific changes or improvements you would like to see in the parks.

Strauss-Peabody Aquatic & Fitness Center

Warvel Park _____

Scout Hall _____

Halderman Park _____

Frantz Park _____

Maple Park _____

Town Life Center _____

What developments would you like to see at the former Eastside Trailer Park along the Eel River??

How do you feel about adding or improving the following facilities in our park system?

- | | | |
|--------------------------------|------------------------------|-----------------------------|
| Water splash pad | <input type="checkbox"/> Yes | <input type="checkbox"/> No |
| Ice skating area | <input type="checkbox"/> Yes | <input type="checkbox"/> No |
| Disc golf | <input type="checkbox"/> Yes | <input type="checkbox"/> No |
| Horseshoes | <input type="checkbox"/> Yes | <input type="checkbox"/> No |
| Additional picnic shelters | <input type="checkbox"/> Yes | <input type="checkbox"/> No |
| Canoe/Kayak rentals & launches | <input type="checkbox"/> Yes | <input type="checkbox"/> No |
| No-Leash dog park | <input type="checkbox"/> Yes | <input type="checkbox"/> No |
| Other _____ | | |

Are there any areas of our community that are lacking parks, recreation facilities or opportunities?

PARK PROGRAMS

What is the single most important thing that prevents you from using the parks or programs more?

- Lack of time / too busy
 - I don't know what is going on
 - Can't afford the program / fees too high
 - Lack of interest / nothing that appeals to me
 - I use private recreational facilities / programs
- Other: _____

What programs or activities would you like to see offered at your parks that are not currently offered?

Please indicate the priority the North Manchester Park and Recreation Dept. should give towards the following programs:

Programs for:	Circle one	
Pre-schoolers (3-5 yrs.)	High	Low
Elementary Kids (6-12 yrs.)	High	Low
Junior High Kids (12-15 yrs.)	High	Low
High School Kids (15-18 yrs.)	High	Low
College Age / Young adults	High	Low
Adults	High	Low
Senior Citizens	High	Low
Special Events / Concerts / Festivals	High	Low
Day Camps	High	Low
Other _____		

Please check the programs and activities that are of interest / importance to your family:

- Sports leagues
 - Sports programs / fields - which sports: _____
 - Water splash pad
 - No-leash dog park
 - Family programs
 - Arts & crafts
 - Dance
 - Swimming
 - Special events / festivals / concerts
 - Picnic areas & shelters
 - Disc (frisbee) golf
 - Skate park
 - Walking / biking trails
 - Fitness / exercise
 - Environmental / outdoor programs
 - Cultural / historical programs
 - Day camps
 - Playgrounds
- Other: _____
- _____

PARK FUNDING

Are parks, facilities and programs essential to our community?

- Yes, why _____
- No, why _____

Would you like North Manchester Park & Recreation Dept. to invest more money in the parks?

- Yes No Maybe
- Depends on the investment

Are you willing to pay for improvements in our parks using any of the following methods?

- Yes, increase in program fees
- Yes, increase in shelter reservations and building rentals
- Depends on the investment
- No, unwilling to pay anything for parks
- No, can't afford to pay anything for parks

How would you like North Manchester Park Dept. to pay for new amenities and investments in the parks?

- Use existing budget
- Municipal bonds
- New taxes/fees
- Donations
- Grants

Please reflect below on how park funds should be spent by indicating how you would spend \$10 among the five items listed below:

Renovation of existing facilities	\$ _____
Development of new programs	\$ _____
Construction of new facilities	\$ _____
Purchase of new park land	\$ _____
Increased park maintenance	\$ _____
Total	\$ 10.00

PARK MAINTENANCE

Please help the Park Department in upgrading its current maintenance practices to better meet the needs of the citizens. Please indicate if you agree or disagree with each statement below.

	Agree	Disagree
Mowing schedules are adequate	<input type="checkbox"/>	<input type="checkbox"/>
Trash containers are emptied frequently	<input type="checkbox"/>	<input type="checkbox"/>
Restroom facilities are clean	<input type="checkbox"/>	<input type="checkbox"/>
Shelters are well maintained	<input type="checkbox"/>	<input type="checkbox"/>
Adequate parking facilities provided	<input type="checkbox"/>	<input type="checkbox"/>
Number and location of grills and picnic tables are adequate	<input type="checkbox"/>	<input type="checkbox"/>
Number and location of shelters are adequate	<input type="checkbox"/>	<input type="checkbox"/>
Parking/recreation areas are well lit	<input type="checkbox"/>	<input type="checkbox"/>

How safe do you feel in North Manchester parks?

- Very safe Safe Fairly safe
- Unsafe, If unsafe, why: _____

Where do you live?

- Within city limits Outside city limits

In a few words, please describe your perception of North Manchester Parks and Recreation Department:

PARK SERVICES

Park Services:	Good	Poor
Staff Availability	<input type="checkbox"/>	<input type="checkbox"/>
Courtesy of Staff	<input type="checkbox"/>	<input type="checkbox"/>
Knowledge of Staff assisting you	<input type="checkbox"/>	<input type="checkbox"/>
Response time	<input type="checkbox"/>	<input type="checkbox"/>
Helpfulness of information / instructions	<input type="checkbox"/>	<input type="checkbox"/>
Appropriate follow-up and/or remedy	<input type="checkbox"/>	<input type="checkbox"/>

If you had the ability to change just one thing about North Manchester Parks, what would it be?

Overall, does the North Manchester Parks and Recreation Dept. meet your expectations based on your experiences?

- Yes No

Any additional comments or suggestions?

For assistance or questions, please contact:
North Manchester Park and Recreation Department
902 N. Market St., North Manchester, Indiana 46962
Thank you for your participation in this public survey!!
Contact the Park Department at 982-4919
Thank You!
Please return completed surveys to Park Office at
Strauss-Peabody Aquatic & Fitness Center



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PARK FACILITIES

Please list any specific changes or improvements you would like to see in the parks.

Strauss-Peabody Aquatic & Fitness Center

- ♦ (3) Great facility. Very nice. Pretty good as is.
- ♦ (2) Variety of classes offered. More classes for middle age.
- ♦ New director who puts cleanliness / maintenance first. The pool area is and has been filthy.
- ♦ A better PA system in the pool.
- ♦ This should not be a part of the Parks Dept. It was supposed to be a private facility paid for and maintained by private funds, not a town responsibility.
- ♦ E-mail schedules to members.
- ♦ More seating for swim events. We should not have to stand if we have to pay to get in.
- ♦ That the splash pad be open for all youth in town.
- ♦ Better fees, especially for seniors.
- ♦ Monitor for the fitness center to assist new people, make sure people clean up, etc.
- ♦ Fine but slash evening hours - no kids get to use it much.
- ♦ Update papers and inform staff of programs times.
- ♦ Customer service, more experienced instructors, swim lessons, gym.
- ♦ Better maintenance of whirlpool, like clean filters regularly. A sauna bath heat hot enough to be worth using.
- ♦ Maintain treadmills.
- ♦ Higher paid lifeguards and instructors.
- ♦ Keep pool clean inside on light blue walls.
- ♦ Keep showers and curtains clean.
- ♦ Aquatic and Zumba classes.
- ♦ Racquetball and night access.
- ♦ Lower family rates, no free memberships for town employees, more fitness classes offered.
- ♦ Maybe a punch pass system for classes instead of paying 6 weeks for a class. With kids in sports it is really hard to make it to all the session. Punch pass would be great because then you could pick and choose which class you want to go to for that night when you can work out.
- ♦ None.
- ♦ More affordable.
- ♦ More free weights - double the lower weights 5s, 10s, 15s, add 7.5 and 12.5 or somewhere in between.
- ♦ Funding for all North Manchester students and disabled individuals to have memberships.

- ♦ Better management and communication about classes. New payment options for classes for the splash pad to open to the general public without having to pay for it...FREE!!
- ♦ Adult/Senior citizen swim only times in the evening.
- ♦ Rebounder classes, please; more fitness classes for old folks, too (50+).
- ♦ More advertisement of activities for the public. Water aerobic exercise classes? etc.

Warvel Park

- ♦ (12) Better, improved bathroom facilities.
- ♦ Restrooms open.
- ♦ Very nice.
- ♦ It really needs a restroom people can use. Build it in plain sight of the public so they can be watched by passersby park users.
- ♦ Decent clean public restrooms that are ground level with the playground equipment.
- ♦ Nice restrooms that are not below the hill!!!
- ♦ Public Restrooms that is updated and clean.
- ♦ Unlock the bathrooms/update them.
- ♦ Bathroom Facilities for the public to use.
- ♦ More pavilions.
- ♦ More drinking fountains.
- ♦ More things to do.
- ♦ Horseshoe courts need to have a cover.
- ♦ Paint all benches.
- ♦ Things for kids with physical disabilities to play on.
- ♦ Mowing and weeding improved.
- ♦ Wireless access would be nice.
- ♦ Park hours enforced. Too much "late night" activity in the park. Very dark around the Scout Hall and it looks very suspicious.
- ♦ No mulch...or at least softer mulch that doesn't hurt feet in sandals.
- ♦ Tree roots.
- ♦ Off leash dog park somewhere in town.
- ♦ Update pavilions.
- ♦ Better security patrols.
- ♦ Structured type activities - led by volunteers or staff?
- ♦ Working restrooms and water fountains. More swings.
- ♦ Additional children play ground equip. Updating of pavilion and facilities.
- ♦ Nicer no smoking signs.



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Scout Hall

- ♦ (8) Update, renovate building & facility.
- ♦ (3) Updated, improved restrooms inside.
- ♦ New blinds or curtains.
- ♦ Adequate.
- ♦ Needs pavement fixed by service door.
- ♦ Outside restrooms.
- ♦ Kept cleaner.
- ♦ Update kitchen.
- ♦ Longer hours for senior games.
- ♦ Wireless access would be nice.
- ♦ Better lighting around the Scout Hall and on the street.
- ♦ More community events held in there for small fees: euchre tournaments, ping pong tournaments, trivia nights, game nights, corn hole tournaments.
- ♦ Coat of paint inside.
- ♦ Not sure this can be changed but musty smell.
- ♦ Bigger fan in the kitchen.
- ♦ Interior remodeling to make it brighter and fresh.

Haldermann Park

- ♦ Bathroom facilities.
- ♦ More things to do.
- ♦ Veteran's Pavilion
- ♦ Love the idea of individual flags for memorials.
- ♦ No smoking.
- ♦ Benches.
- ♦ Weeds around the vacant building. Graffiti issues

Frantz Park

- ♦ (3) More playground equipment.
- ♦ (3) Small pavilion is needed.
- ♦ (2) Seating & benches.
- ♦ Bathroom facilities.
- ♦ More things to do.
- ♦ Water.
- ♦ No smoking
- ♦ Need shade.

Maple Park

- ♦ Trees & benches, 3-sided shelter for shade.
- ♦ Bathroom facilities.
- ♦ More things to do.
- ♦ Trees.
- ♦ Water.
- ♦ Benches and tables.
- ♦ A bench or 2 and trees planted for shade.
- ♦ Either improve or remove.
- ♦ No smoking
- ♦ Bathrooms
- ♦ Picnic table. Keep it mowed more regularly. It was really bad in the spring. More swings a little lower. The ones are pretty high that you put the littlest ones in. Hard to lift them that high.
- ♦ More shade for parents watching children and benches

Town Life Center

- ♦ Remove light poles; resurface basketball court, new pavilions and restrooms.
- ♦ More paved areas.
- ♦ Resurface basketball court
- ♦ Complete update, facility too dated.
- ♦ Bathroom facilities very bad.
- ♦ Hold community events at TLC in winter months - music, speakers, etc.
- ♦ Put in a mini golf course.
- ♦ Open gym.
- ♦ More open card games for seniors.
- ♦ Trees, places to sit, pavilion.
- ♦ More parking.
- ♦ More renovations and used more
- ♦ After school program for kids of all ages like Bakers in Warsaw. We need positive hangouts for our youth.
- ♦ Don't go there.
- ♦ Better ventilation in the gymnasium area -need air movement.
- ♦ Ugh.
- ♦ Lots of open ground for opportunities.
- ♦ Improved off street parking.
- ♦ More shade for parents watching children and benches.
- ♦ Pic-nik Pavilion
- ♦ Outside restrooms and water.



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What developments would you like to see at the former Eastside Trailer Park along the Eel River?

- ♦ Local wildlife animals on display
- ♦ (3) Canoe launch
- ♦ Ice cream stand
- ♦ (3) Outfitters (boat rental)
- ♦ Miniature golf.
- ♦ Picnic tables.
- ♦ None - the parks was not needed.
- ♦ Boat landing, picnic facilities and landscaping.
- ♦ Would love to have paved and lighted walk, bike path from covered bridge that would follow the Eel River or Pony Creek to CR1100.
- ♦ (2) Walk/bike path.
- ♦ A few benches.
- ♦ Garden area with nice water feature.
- ♦ Take a look at Ft. Wayne, since this is a flood zone. See how they handle it as recreation, etc.
- ♦ Mini golf course.
- ♦ RV campsites with dump station.
- ♦ Boat dock, small beach.
- ♦ Benches, river walk, canoe rental, improve launch.
- ♦ It is going to flood.
- ♦ Picnic area, some grass and trees. A place for kids to play.
- ♦ (2) Dog park.
- ♦ Parking.
- ♦ Bicycle trails.
- ♦ Open space, perhaps a raft launch and play area with water sports in the Eel.
- ♦ I'd like to see a pavilion for picnics.
- ♦ Either an area where we could have festival activities or wedding receptions, etc. or canoe rentals, boat kayak rental
- ♦ Park with river walk, running path, canoe launch.
- ♦ Green Space -- Left open.
- ♦ Boat launch, bait and snack shop, picnic tables, pavilion, and maybe a playground.
- ♦ Bathrooms, picnic tables, boat launch. Take down the old light posts. Great job cleaning it up at this point!
- ♦ Play place.
- ♦ Memory park (can place stone in wall in memory of someone) with evergreens, gardens, fountain.
- ♦ Could it provide river access?
- ♦ Maybe a parking lot for people that use the river.
- ♦ Very excited about a boat ramp/canoe rentals.
- ♦ A flower garden.
- ♦ Picnic area or nature area.
- ♦ A simple pavilion with picnic tables and boat launch area would be a nice addition. However it would require maintenance and patrolling.
- ♦ Clean up.
- ♦ Outdoor education center
- ♦ RV campground.
- ♦ It would be nice to have a boat launch area.
- ♦ A pavilion, benches, maybe a play area for kids.
- ♦ A park area with picnic area and perhaps a flower/plant garden with walkways.
- ♦ Farmer's market or flea market/antique mart.
- ♦ Maybe a free splash pad here for the community! Place for picnics...place to walk.
- ♦ What is already being planned. Canoe launch. Picnic tables. Grills maybe.
- ♦ Definitely a park utilizing the river view - possible activities, canoeing?
- ♦ Green space at minimum. A small shelter, some tables. Play area. If access to the river, then clear space along bank for fishing.
- ♦ Play area for children. A small shelter with picnic tables. Restrooms. I don't canoe, but have no problem with a canoe launch there.
- ♦ Very excited to hear about the canoe launch plan!
- ♦ Canoe launch, shelter, restrooms, picnic tables.
- ♦ Parking, pavilion, fill in ditch.
- ♦ Launch, picnic area, parking.
- ♦ Park or river walk.
- ♦ I would love to see the pavilion put into place that was projected in the paper, put in station for floating the river.
- ♦ Boat rental with transportation back to landing.



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How do you feel about adding or improving the following facilities in our park system?

Canoe/Kayak rentals & launches	100 - Yes	11 - No
Water splash pad	77 - Yes	24 - No
Ice skating area	72 - Yes	32 - No
Disc golf	69 - Yes	31 - No
Additional picnic shelters	65 - Yes	28 - No
Horseshoes	52 - Yes	41 - No
No-Leash dog park	45 - Yes	47 - No

Other:

- ♦ Flood basketball courts for ice skating.
- ♦ Mini golf course.
- ♦ More wooded walking trails.
- ♦ Music in the parks.
- ♦ High Diving (Pool) and racquetball.
- ♦ Better location for restrooms. Too hard to go down the hill and too easy for bad things to happen down that hill.
- ♦ River walk/jog path.
- ♦ In locations other than Warvel Park.
- ♦ Splash pad needs to be open to the community like the skate park.
- ♦ Super ideas.
- ♦ Safe paved walking paths.
- ♦ Public outdoor pool.
- ♦ Love idea of dog park.
- ♦ A real trail network, not just paint on the streets.
- ♦ Ice skating area sounds awesome! I'd love that and so would my family! YES!!!

Are there any areas of our community that are lacking parks, recreation facilities or opportunities?

- ♦ Pavilions or shade areas needed at all parks.
- ♦ No, there is more than the town can afford now.
- ♦ Good system, begins work on the above.
- ♦ South Market Street area.
- ♦ When someone is looking to move to town, they look at all facilities.
- ♦ Improve quality of life for all.
- ♦ More places to cross SR114 west of downtown (biking & walking).
- ♦ Do something where Burger King used to be.
- ♦ We have many areas, but none along the Eel.
- ♦ (9) No, Not really, Not that I am aware
- ♦ We are a small community with several parks. Connecting them with safe paths for biking, walking and jogging would be nice.
- ♦ Our gazebo needs utilized more with summer concerts and different activities.
- ♦ There is an empty corner lot by Naragon and Purdy that would make a nice little park/picnic area.
- ♦ No parks by the River Dells.
- ♦ Prior to adding or updating facilities, an investment in security cameras for our existing parks should be made.
- ♦ No. I think we have plenty with the central location of Warvel Park.
- ♦ It would be nice if the splash pad was open to the community on certain days. Such a lack of things for kids to do in town.
- ♦ I would like to see the development of a bicycle/walking path, preferably along the river's edge.
- ♦ Nice rental facility for wedding receptions, showers, business dinners.
- ♦ Don't know but a dog park would be great.
- ♦ I think we have a good number of park areas, with good locations, but I feel we could add more to the ones we have. I think the addition on South Mill is a fantastic location, and could really be developed as another larger park.
- ♦ I think we have an adequate number for a town our size. They are located in strategic places around town. Enhance what we have to increase usage of current facilities.
- ♦ Walking path from ninth street north along railroad to Indiana 13, connecting with Clear Creek and Briarwood.
- ♦ I think the east side could use a better facility. I think there is a lot more possibilities at town life center for improvement and dress up.
- ♦ Culture of community.



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PARK PROGRAMS

What is the single most important thing that prevents you from using the parks or programs more?

Lack of time / too busy – 33 (35%)

I don't know what is going on – 25 (27%)

Can't afford the program / fees too high – 16 (17%)

Lack of interest / nothing that appeals to me -10 (11%)

I use private recreational facilities / programs – 10 (10%)

Other:

- ♦ It's less than desirable to go into dirty pool area.
- ♦ I use many facilities.
- ♦ Fees not flexible
- ♦ High school students instructing classes.
- ♦ Paid for a family membership a couple years, then didn't want to pay fee again.
- ♦ Not open when I can work out, Staff is not knowledgeable about equipment and director is useless.
- ♦ I use them often!
- ♦ Just moved here and don't know about it.
- ♦ Need more accessibility for family member- wheelchair.
- ♦ For me it's both lack of time and not knowing what's going on. I also use a private facility because it has a trainer. Could we get personal trainers at the fitness center? For older people?
- ♦ I currently use the parks and programs for the needs I have and I don't need anything more.
- ♦ I do not have children who would use the programs.

What programs or activities would you like to see offered at your parks that are not currently offered?

- ♦ Nothing, the town cannot afford what they have now.
- ♦ Free holiday swim, all ages - Memorial Day, 4th of July, Labor Day, etc.
- ♦ Reduce price pool hours and publicize.
- ♦ Dance.
- ♦ (2) Yoga.
- ♦ Ice skating rink.
- ♦ Water splash pad.
- ♦ Tennis / Racquetball and other organized sports for both kids and adults.
- ♦ Yoga, more community events.
- ♦ Bands, movies.
- ♦ During the summer it would be nice to see more frequent concerts in the park. Utilize the park during Fun Fest/Harvest Fest/Art Festival. Create a kids festival, etc.
- ♦ Classes--art, photography, dance.
- ♦ Disc golf course, sand volleyball.
- ♦ Free concerts and kids' activities.
- ♦ Community concerts.
- ♦ I'm not sure if yoga is offered or not, but I would like to see a yoga class.
- ♦ Walking/bike trails.
- ♦ Better patrols by police.
- ♦ To be honest, I don't know what all is already offered. Need better communication on activities already offered.
- ♦ Off leash dog park.
- ♦ ???????????
- ♦ Yoga. Running club. Bike club.
- ♦ To be more of the hub for all of the youth programs that is running. Basketball, Football, Soccer, etc.
- ♦ Lectures, movies, holiday events.
- ♦ More fitness for 50+ in terms of personal training; rebounding classes; fun, motivational classes for older ages and more for overweight people who need to learn to move.
- ♦ I think we have a good variety of programs available. Can't think of any other programs.
- ♦ For a small town, I think the variety you have now is great.
- ♦ I can't think of any.
- ♦ Adult/church softball league.
- ♦ Gardening class, landscaping class, outdoor walking club.
- ♦ Dog training.
- ♦ Open volleyball games with sand.



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Please indicate the priority the North Manchester Park and Recreation Dept. should give towards the following programs:

Elementary Kids (6-12 yrs.)	98 - High	8 - Low
Junior High Kids (12-15 yrs.)	84 - High	17 - Low
Pre-schoolers (3-5 yrs.)	82 - High	15 - Low
Senior Citizens	82 - High	11 - Low
Special Events / Concerts / Festivals	73 - High	21 - Low
Adults	60 - High	25 - Low
Day Camps	61 - High	26 - Low
High School Kids (15-18 yrs.)	57 - High	35 - Low
College Age / Young adults	34 - High	43 - Low

Other:

- ♦ Outings, Camping, Trips, etc.
- ♦ Instead of doing your own thing, partner with the preschools, etc.
- ♦ Individuals with disabilities.
- ♦ Environmental education to all ages.
- ♦ I only said low priority for these areas because I feel like the park already has programs in place for them.

Please check the programs and activities that are of interest / importance to your family:

- 93 - Walking / biking trails
- 72 - Special events / festivals / concerts
- 60 - Fitness / exercise
- 60 - Swimming
- 59 - Picnic areas & shelters
- 49 - Environmental / outdoor programs
- 46 - Playgrounds
- 43 - Water splash pad
- 34 - Sports leagues
 - Sports programs / fields - which sports: baseball complex, softball, football, volleyball, soccer
- 33 - Family programs
- 33 - Arts & crafts
- 31 - Cultural / historical programs
- 25 - Disc (frisbee) golf
- 23 - No-leash dog park
- 21 - Dance
- 19 - Day camps
- 9 - Skate park

Other:

- ♦ Need more wooded walking trails.
- ♦ Every dog should be on a leash.
- ♦ The town needs a public pool.
- ♦ Music in the parks.



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PARK FUNDING

Are parks, facilities and programs essential to our community?

Yes – 105 (98%)

- ♦ Keep families together
- ♦ Everyone needs exercise
- ♦ Promote quality of life.
- ♦ (2) Brings community together.
- ♦ (2) Green space brings health.
- ♦ Helps attracts new residents.
- ♦ It's fun and makes our community better.
- ♦ Pool, life.
- ♦ Restful.
- ♦ Build better individuals to run our country and town.
- ♦ Common ground.
- ♦ Activities for all ages.
- ♦ Provides activities affordable, to socialize and exercise and do activities for young people to keep them out of trouble.
- ♦ A good number of people use them.
- ♦ Young families need them.
- ♦ To keep up fit, visit with friends and make new ones.
- ♦ Good for exercise and outdoor activities.
- ♦ They allow the community to come together.
- ♦ It is a way for our community to stay fit and to socialize.
- ♦ Absolutely, it's what set you apart from other communities. For NM to thrive we need to be a community that people feel safe to raise their family in and a place that they can recreate in. It is my belief that the new families want to teach their families what fun and healthy activities are. The parks, facilities and program are an essential part of providing this richness in life.
- ♦ Everyone needs leisure/outside time.
- ♦ Yes, they provide opportunities for those who want to do things locally.
- ♦ Promoting healthy lifestyles and fitness are essential to a healthy, growing community.
- ♦ We enjoy being outside.
- ♦ It keeps our community members involved, creating a sense of pride and ownership as members of a community. We need to be more appealing to outside individuals considering our small town as a potential home.
- ♦ They can provide good entertainment for families that are local. Maybe with the right programs we can bring more people to the community.
- ♦ They beautify the town. They provide an escape for families.
- ♦ Fun, fellowship, fitness, health.
- ♦ Need opportunities for kids and adults to be active and enjoy nature.
- ♦ They are important to bring more families into our community. They improve quality of life.
- ♦ They bring members of the community out of their homes for a common interest.
- ♦ Yes because they make it feel like a community.
- ♦ Parks, facilities and programs are vital; they bring residents of all ages and income levels.
- ♦ Together creating community.
- ♦ It's how our community concepts.
- ♦ Where friends meet friends/community cohesiveness.
- ♦ Promote outdoor activity, good health.
- ♦ Gives families without a yard a place to go and enjoy the outdoors.
- ♦ They provide low cost physical activity to both young and old and encourage people to unplug and get out into the environment/community.
- ♦ They bring the community together.
- ♦ There are many children that need them.
- ♦ They promote community awareness--a connection to each other.
- ♦ Youth.
- ♦ We need to be able to get away from the electronic devices to get fresh air and exercise.
- ♦ They give everyone positive activities to be involved with.
- ♦ Togetherness.
- ♦ It promotes good health and interactions.
- ♦ They create community and often health benefits.
- ♦ A place to gather to get to know your community. Community spirit.
- ♦ Nothing much else to do.
- ♦ It's one piece of a very large pie that makes a community whole.
- ♦ Relaxation, peaceful, play, family, belonging.
- ♦ Absolutely yes. For mental and physical health and for community wellness.
- ♦ Space to socialize in the outdoors.
- ♦ They help us feel more like a community.



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- ♦ Opportunities for promoting health, well-being and fostering community.
- ♦ Need safe areas for family activities.
- ♦ They add to the beauty and health of the community. They add to making North Manchester a destination place for visitors.
- ♦ They enhance the quality of life for the current community and are vital to attracting new residents and businesses to the community.
- ♦ Keep youth engaged in activities & not roaming the streets.
- ♦ Provide fun free place to take children, promote healthy lifestyle, promote outdoors.
- ♦ Health, beauty, attraction for NM.
- ♦ It is a place for a cross section of the community to meet and play.
- ♦ Gives kids something constructive to do.
- ♦ It brings community together.
- ♦ Yes, a great drawing point for new residents.
- ♦ Gives kids a place to release some energy

No – 2 (2%)

- ♦ Make more affordable
- ♦ Vandalism is pretty bad

Would you like North Manchester Park & Recreation Dept. to invest more money in the parks?

Depends on the investment – 71 (62%)

Yes – 35 (30%)

Maybe – 7 (6%)

No – 2 (2%)

Are you willing to pay for improvements in our parks using any of the following methods?

Depends on the investment – 75 (65%)

Yes, increase in shelter reservations and building rentals - 20 (17%)

Yes, increase in program fees – 11 (9%)

No, can't afford to pay anything for parks – 7 (6%)

No, unwilling to pay anything for parks – 3 (3%)

How would you like North Manchester Park Dept. to pay for new amenities and investments in the parks?

69 – Grants – (47%)

32 – Donations – (22%)

23 - New taxes/fees – (15%)

14 - Use existing budget – (9%)

10 - Municipal bonds - (7%)

Please reflect below on how park funds should be spent by indicating how you would spend \$10 among the five items listed below:

Renovation of existing facilities	\$235.50 (31%)
Development of new programs	\$186.50 (24%)
Construction of new facilities	\$142.50 (19%)
Increased park maintenance	\$102.50 (13%)
Purchase of new park land	\$101.00 (13%)



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PARK MAINTENANCE

Please help the Park Department in upgrading its current maintenance practices to better meet the needs of the citizens. Please indicate if you agree or disagree with each statement below.

	Agree	Disagree
Mowing schedules are adequate	101	5
Trash containers are emptied frequently	88	12
Shelters are well maintained	87	16
Adequate parking facilities provided	84	20
Number and location of shelters are adequate	69	34
Number and location of grills and picnic tables are adequate	66	32
Parking/recreation areas are well lit	62	37
Restroom facilities are clean	56	39

How safe do you feel in North Manchester parks?

Very Safe – 46 (41%)

Safe – 45 (40%)

Fairly Safe – 18 (15%)

Unsafe – 4 (4%)

- ♦ Little patrolling of police.
- ♦ Poor lighting.
- ♦ At night Warvel Park does not look inviting at all and has the potential for dangerous activity especially with the woods beside it and cars that park in the Scout Hall parking lot after hours.
- ♦ During day light hours we feel fairly safe in the park, specifically Warvel Park. However, we continue to see vandalism in our parks and no investment in security systems or increased patrolling in the park areas, specifically Warvel Park.
- ♦ Depends on time of day/drug deals happen at Warvel

Where do you live?

Within city limits – 76 (66%)

Outside city limits – 39 (34%)

In a few words, please describe your perception of North Manchester Parks and Recreation Department:

- ♦ They do good with upkeep
- ♦ The beautiful new pool facility is and has been totally ignored of preventative maintenance. It is a disgrace when competing teams come for meets.
- ♦ Need better pay for life guards.
- ♦ I believe they are over extending themselves. They are only a department not the Town Board. And why or when did the swimming pool become part of the department and how much of the costs are paid by the town budget? It was supposed to be a stand alone, privately owned and maintained. There was supposed to be a fund established for the care and maintenance of the building before it was ever built, but it wasn't!
- ♦ I feel for a small community and living here all my life, we have a beautiful park and recreation facilities. I am very proud of what we have accomplished and when showing the town to others -- say so!
- ♦ Good care taken for all facilities.
- ♦ Our town is lucky to have some lovely parks and facilities that are well kept.
- ♦ Obvious that parks matter in North Manchester.



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- ♦ Very little because of cost and the lack of pool being open because lack of lifeguards.
- ♦ Doing good work, but need to offer more programs and facilities.
- ♦ Committed staff, good programs, good parks.
- ♦ Poor leadership, good people were let go.
- ♦ Nice parks, good facilities.
- ♦ (2) Clean, well maintained, attractive and family friendly.
- ♦ The pool and fitness center is very nice and offers good programs.
- ♦ I think the parks are well, but are in need of improvements. Adding new programs too would be a great help.
- ♦ Need volleyball sign up for seniors
- ♦ I like the lit outdoor sign with info.
- ♦ Warvel Park is beautiful. Strauss-Peabody is very nice, but you need to offer better swimming packages for families.
- ♦ Mediocre with an administration that does not care about the citizens.
- ♦ They do the best they can with limited resources.
- ♦ Hum.
- ♦ The NMPR is an underfunded / underutilized / underappreciated entity with in our community. However, it is one the first things that prospective residents would evaluate after considering housing and schooling.
- ♦ Adequate, but could be better.
- ♦ I'm really not sure.
- ♦ I like the layout of most of our parks; it would be nice if there was more for the children 5 and under to play on. The wood chips used on the ground is a bit of a hassle to get out of your shoes or off clothing if a child falls but over all our parks are a great place for child to play, learn and grow. We live near Maple Park and go it often but not having anything to sit on is a bother. Our family also uses the skate park often and love how well kept it is.
- ♦ I perceive NMPR as going downhill compared to what it was 20 years ago. I'm unsure as to whether it has to do with who runs it all, or if it's mainly a lack of interest from the community.
- ♦ Regardless, something has to change and people need to be attracted to community events in order to make things better, myself included.
- ♦ Great job overall! I believe NMPR cares about the parks, and the town of North Manchester. Leslie Knope would be proud.
- ♦ Important to have, limited demographic use.
- ♦ I am new to town and only know of Warvel Park, the skateboard park, and the swimming pool/exercise facility. I have used Warvel Park and I thought it was a nice playground area, but I really don't know that much about what NMPR has to offer.
- ♦ I believe it is a great group trying to do the best they can at this time. Time to think out of the box, reach out more to community and provide fun stuff that will bring family and friends together.
- ♦ Safe, Clean, Progressive, Health Oriented Community Outreach Program(S).
- ♦ We have great areas but sometimes they just don't feel safe or clean.
- ♦ Works hard to serve the community and meet citizen needs.
- ♦ Heavily sports driven.
- ♦ We have children and have lived in several communities over the years. NMPR is one of the nicest areas so far. Another community that I often consider impressive and extremely well planned out is Plymouth, IN. My family really appreciated and enjoyed the facilities offered there.
- ♦ Clean, appealing and well maintained.
- ♦ I think are parks are very nice.
- ♦ Exists to enhance the community by providing outdoor/indoor activities that all community members may participate in.
- ♦ I like what has been done with a town of this size. I would like to see a few more activities available, especially in the form of a bicycle trail.
- ♦ Nice.
- ♦ I enjoy the outdoor activities and facilities available to us.
- ♦ They need to advertise more or better and increase community involvement and connections.



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- ♦ I think the staff accomplishes a lot with very few employees and offers what it can. Far too often I believe that people in the community think we live in Fishers, IN and not North Manchester. We are offered a tremendous amount for the size of community that we are.
- ♦ Much responsibility, not utilized enough, think outside the box and see what "works"
- ♦ For a town our size, I think our NMPR is one of the better ones in Wabash County. I am proud of our facilities.
- ♦ Declining over the past 5 to 10 years.
- ♦ We have several small parks, and one large park. I feel we could do a better job keeping them ALL upgraded and maintained. I think we have a large variety of recreational activities and programs available for everyone of all ages.
- ♦ You are doing good work!
- ♦ Thanks for your work. I have no complaints. Parks and Rec is doing a good job within the financial constraints they have. The Aquatic Center is an expensive amenity and the town is very fortunate to have it. Maintenance is good in light of the size of staff. The Warvel Park bathroom situation needs attention badly. They are a no-win situation because of vandalism.
- ♦ Well run and maintained. Need more revenue or better yet a large endowment.
- ♦ I think the park has done a great job recently trying to promote their programs. I don't subscribe to the paper, so my only information comes from Facebook or word of mouth. I understand funds are limited, so I think the park does the best they can with what they have.
- ♦ Great job with few resources!
- ♦ For the last 6 years the NMPR has been trying to get budget and personnel under control. Now that things have settled, they need to concentrate on improvement and new projects.
- ♦ Overall acceptable but could always improve.
- ♦ Wonderful.
- ♦ Just like any other political organization.

PARK SERVICES

Park Services:	Good	Poor
Courtesy of Staff	83	14
Staff Availability	73	21
Knowledge of Staff assisting you	73	17
Helpfulness of information / instructions	64	23
Response time	64	21
Appropriate follow-up and/or remedy	64	21

If you had the ability to change just one thing about North Manchester Parks, what would it be?

- ♦ Reopen downstairs bathroom or hire Port-a-Pit
- ♦ Previously said - a new director. This one does one thing - talk.
- ♦ Added restrooms,
- ♦ (2) River access
- ♦ Paying lifeguards more.
- ♦ Reduce the number of "so called" parks and not spend money foolishly as was done by the location by the river and former location of the water works.
- ♦ (2) Maintain and clean fitness center room equipment and pool.
- ♦ Lower fees, look for grants.
- ♦ More events to get more people to use and appreciate the parks.
- ♦ Publicize programs and schedules more effectively.



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- ♦ The cost of fees at the pool is too high. At least for the programs they are.
- ♦ Offer make up classes for those who miss the regular class.
- ♦ More covered shelters.
- ♦ Since the schools have less field trips, things should be utilized for them to do outside learning.
- ♦ Update - take a look at what Warsaw/Winona Lake/Ft. Wayne - just as far behind.
- ♦ More older adult activities.
- ♦ Free swim, recreation programs for kids at parks. Use all parks on a rotating basis for kid's summer programs.
Hire interns for summer to run programs.
- ♦ Spruce up what we have.
- ♦ Add an ice rink somewhere, or just adding something cool.
- ♦ Management of the pool.
- ♦ Different management.
- ♦ Find a new Director who actually knows something about how to operate a Parks and Recreation program and who is honest and responsive to the needs of the taxpayers.
- ♦ Give them more grants.
- ♦ More programming.
- ♦ Better lighting. It has to happen for the safety of those who use Warvel Park and the surrounding area in the evening.
- ♦ Add more activities to do outside, walking trails, biking trails that are well lit (our bike path is dangerously dark) disk golf would be great, and adding a large and not overly priced splash pad.
- ♦ I would like to see someone in charge of NMPR that's a local and well known in the community. I would like to see someone in there that wants to do what is best for the community and will develop new and fresh ideas to get people involved and grow our NMPR as a business, with community members in mind. We need to get the college and community on the same page and working together as a whole...not college vs community. We need to offer more to our college students and maybe they will want to call Manchester their home upon graduating.
- ♦ More cultural than sports programs.
- ♦ More bike trails.
- ♦ Make the splash pad more available to all kids (younger).
- ♦ Bike trail along river.
- ♦ New picnic tables or an upgrade.
- ♦ Emphasis on safe family activities that all families of all ages could afford and participate in for recreation and exercise, i.e. walking/biking paths.
- ♦ We would have a public outdoor pool.
- ♦ Off leash dog park.
- ♦ For more kids to be able to use the pool.
- ♦ Open the splash pad.
- ♦ Fund it better.
- ♦ The leadership or management.
- ♦ To be more of the hub for all of the activities in the community like football, soccer, baseball, etc.
- ♦ An indoor and outdoor pool would have been built instead of the current facility.
- ♦ Better in town bike paths that don't compete with traffic (auto) - for safety. Possible linking many features - library, downtown, shopping plaza, restaurants, college, bridge, countryside.
- ♦ More welcoming for people who aren't physically fit.
- ♦ Restrooms. They're pretty important.
- ♦ I wish Chester Township would contribute tax funds so that township residents would have lower rates for using the pool. I realize that's not up to NMPR; it's just what I wish would change about the system!
- ♦ Additional funding for their use to create new facilities and give them more options for maintaining what we have.
- ♦ More community engagement--classes, farmer's market, live music downtown on Market Street.
- ♦ I would like NMPR to have more funds to improve aging facilities.
- ♦ More Concerts/activities in the park.
- ♦ Hire more personnel like Rachael



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Overall, does the North Manchester Parks and Recreation Dept. meet your expectations based on your experiences?

Yes – 93 (87%)

No – 14 (13%)

Any additional comments or suggestions?

- ♦ (5) Thanks for your hard work! Good Job!!! Thanks for all you do! Keep up the dedication - it's appreciated! Keep on Keeping on.
- ♦ Put small fence around waterfall to keep dogs and children out
- ♦ I expected a new facility to look new - only a short time later, too many things didn't function. It is dirty, No preventative maintenance.
- ♦ The flashing sign at the aquatic center is too distracting to drivers and is a seizure inducing stimulus. Less flash frequency needed.
- ♦ Our new park director is doing a great job.
- ♦ Our parks look wonderful.
- ♦ It would be great to have a town directory at a couple key spots - one that features the different parks and important sites / spots in town.
- ♦ I suggest before the Dept. continues to ask for more money from the town and community that they use some common sense about what you ask for. More is not always better if there is not money to pay for it. North Manchester needs more jobs for people, not more parks or new home additions.
- ♦ Out town is too small to need Frantz Park and Maple Park and an Eastside Trailer Park. Warvel Park is big enough and centrally located and many times there is no one using any of the parks.
- ♦ Develop as suggested, publicize and promote what we have.
- ♦ Restrooms need to be available during park hours, 7 days a week. Be kept clean too.
- ♦ Again, if Chamber was doing their job, more businesses would come to the community - hence tax dollars that could be put to good use. Stop allowing one family run the whole town.
- ♦ The front desk staff at the fitness center is very unfriendly. You could build some good will in community by requiring that they at least greet people. Some people on staff who actually do their own fitness work would help too. No one seems to care about customers.
- ♦ More parking space is needed at Scout Hall.
- ♦ Get rid of the rust in the locker room and shower rooms.
- ♦ How many times a week do the windows need to be cleaned?
- ♦ Older adults need a paved trail to walk for exercise.
- ♦ Please make restrooms accessible when our young children/grandchildren go to the park. I know it is cleaned often due to vandalism but little ones find it hard to wait when they need to go.
- ♦ Overall we love it, the pool as some concerning issues.
- ♦ Need more transparency with Parks and Rec. Many things are done without people really knowing.
- ♦ Put in Wi-Fi threw out park.
- ♦ Thanks for putting this out.
- ♦ We have a great town and many people comment on how lucky we are to have such a wonderful park in the middle of town.
- ♦ Money is lost due to a lack of leadership, communication and effort to work for the public. Overall the staff is very poor.
- ♦ Create the master plan from the voice of the people. Follow it when economically feasible and then continually ask the people for more input. Never stop changing.
- ♦ There are a lot of low income, overweight people who need the services offered but are shy about getting involved because they don't even know where to begin. Motivating them to be healthy should be one of the goals.
- ♦ If you do another survey, have a column for "not applicable," or "no experience." There are several areas I have no experience with; to only have "good" or "poor" as choices isn't helpful. Thank you!
- ♦ Jennifer and her staff are doing a great job with what they have. Kudos to them.
- ♦ Maintenance is important.

Survey Period: August 21 - September 23, 2015

Respondents: 51 written + 91 on-line = 142 total

Q1 Please list any specific changes or improvements you would like to see in the parks.

Answered: 59 Skipped: 32

Answer Choices	Responses
Strauss-Peabody Aquatic & Fitness Center	47.46% 28
Warvel Park	54.24% 32
Scout Hall	38.98% 23
Halderman Park	11.86% 7
Frantz Park	11.86% 7
Maple Park	16.95% 10
Town Life Center	25.42% 15

#	Strauss-Peabody Aquatic & Fitness Center	Date
1	Racquetball and night access	9/22/2015 12:34 AM
2	Lower family rates, no free memberships for town employees, more fitness classes offered	9/9/2015 9:04 PM
3	N/A	9/9/2015 3:44 PM
4	N/A	9/9/2015 3:43 PM
5	Maybe a punch pass system for classes instead of paying 6 weeks for a class. With kids in sports it is really hard to make it to all the session. Punch pass would be great because then you could pick and choose which class you want to go to for that night when you can workout.	9/9/2015 2:32 PM
6	none	9/9/2015 1:15 PM
7	More affordable	9/9/2015 12:28 PM
8	Variety of classes offered	9/9/2015 12:21 PM
9	More classes for middle age	9/9/2015 12:16 PM
10	more free weights - double the lower weights 5s, 10s, 15s, add 7.5 and 12.5 or somewhere inbetween	9/9/2015 12:15 PM
11	Better management and communication about classes. New payment options for classes	9/9/2015 12:07 PM
12	for the splash pad to open to the general public without having to pay for it...FREE!!	9/9/2015 12:02 PM
13	Adult/Senior citizen swim only times in the evening	9/9/2015 12:01 PM
14	Pretty good as is	9/9/2015 11:57 AM
15	Funding for all North Manchester students and disabled individuals to have memberships	9/8/2015 9:28 PM
16	Rebounder classes, please; more fitness classes for old folks, too (50+)	9/7/2015 7:58 PM
17	more advertisement of activities for the public. Hydrobic exercise classes? etc.	8/23/2015 1:55 PM
18	New director that actually cares!	8/20/2015 6:57 PM
19	post pool schedule online. allow sign up for classes online.	8/20/2015 4:11 PM
20	a regularly updated website that mentions new classes being offered, etc.	8/20/2015 3:05 PM
21	I feel that the yearly membership fees need to be lower. Also why did you stop the after-school program?	8/20/2015 10:27 AM
22	cheaper membership costs for local residents	8/20/2015 9:34 AM
23	Same rates as for out of town people as in town people.	8/5/2015 9:26 AM

24	increased variety of fitness classes (line dancing, step aerobics, etc.)	8/3/2015 6:12 PM
25	More attention paid to cleanliness detail.	8/3/2015 4:08 PM
26	Longer weekend hours.	8/3/2015 3:42 PM
27	None, it's great as it is.	8/3/2015 3:12 PM
28	better life guards,	8/3/2015 2:36 PM
#	Warvel Park	Date
1	Bathroom Facilities for the public to use.	9/22/2015 12:34 AM
2	Wireless access would be nice	9/11/2015 9:22 AM
3	Decent clean public restrooms that are ground level with the playground equipment.	9/10/2015 4:01 PM
4	Park hours enforced. Too much "late night" activity in the park. Very dark around the Scout Hall and it looks very suspicious.	9/10/2015 10:22 AM
5	Better bathrooms	9/10/2015 8:49 AM
6	No mulch...or at least a softer mulch that doesn't hurt feet in sandals	9/9/2015 9:04 PM
7	Nice restrooms that are not below the hill!!!	9/9/2015 7:53 PM
8	Restroom updates	9/9/2015 4:30 PM
9	bathrooms redone	9/9/2015 4:27 PM
10	N/A	9/9/2015 3:44 PM
11	Restrooms improved	9/9/2015 1:26 PM
12	tree roots	9/9/2015 1:15 PM
13	Public Restrooms that are updated and clean	9/9/2015 12:59 PM
14	Off leash dog park somewhere in town	9/9/2015 12:30 PM
15	BATHROOMS	9/9/2015 12:16 PM
16	Update pavilions	9/9/2015 12:07 PM
17	Better security patrols	9/9/2015 12:06 PM
18	Structured type activities - led by volunteers or staff?	9/8/2015 9:28 PM
19	Working restrooms and water fountains. More swings.	9/5/2015 2:12 PM
20	Better Restrooms!	9/3/2015 10:14 AM
21	unlock the bathrooms/update them	9/1/2015 3:17 PM
22	Additional children play ground equip. Updating of pavilion and facilities.	8/27/2015 8:58 AM
23	Nicer no smoking signs	8/24/2015 8:32 AM
24	beautifulpark. but please add restrooms back	8/20/2015 4:11 PM
25	updated grills for barbecuing, large Pavillion is dark and gloomy...maybe new paint and better lighting	8/20/2015 9:34 AM
26	Sand Volleyball Court	8/17/2015 11:11 PM
27	Bathrooms!!!	8/17/2015 8:00 PM
28	Disc Golf	8/5/2015 12:14 PM
29	No smoking!!!	8/5/2015 9:10 AM
30	free water feature- fountain etc	8/3/2015 9:09 PM
31	Addition of permanent "No Tobacco" signage	8/3/2015 4:08 PM
32	It's beautiful & well maintained.	8/3/2015 3:12 PM
#	Scout Hall	Date
1	Renovated	9/13/2015 3:14 PM

2	Wireless access would be nice	9/11/2015 9:22 AM
3	Better lighting around the Scout Hall and on the street.	9/10/2015 10:22 AM
4	More community events held in there for small fees: euchre tournaments, ping pong tournaments, trivia nights, game nights, cornhole tournaments	9/9/2015 9:04 PM
5	updated	9/9/2015 4:27 PM
6	N/A	9/9/2015 3:44 PM
7	update building	9/9/2015 1:26 PM
8	coat of paint inside	9/9/2015 1:15 PM
9	Not sure this can be changed but musty smell	9/9/2015 12:59 PM
10	Update	9/9/2015 12:07 PM
11	Outdated.	9/9/2015 11:57 AM
12	bigger fan in the kitchen	8/27/2015 4:03 PM
13	Interior remodeling to make it brighter and fresh	8/27/2015 8:58 AM
14	Upgraded facilites	8/24/2015 8:32 AM
15	need some updating!	8/20/2015 6:57 PM
16	interior needs updated	8/20/2015 9:34 AM
17	Complete Renovation	8/17/2015 11:11 PM
18	I would rent it but it always stinks	8/17/2015 8:00 PM
19	No Smoking	8/5/2015 9:10 AM
20	Updated if possible	8/4/2015 4:42 PM
21	actual nice park restrooms	8/3/2015 9:09 PM
22	General upgrading	8/3/2015 4:08 PM
23	New Kitchen	8/3/2015 2:49 PM
#	Halderman Park	Date
1	N/A	9/9/2015 3:44 PM
2	no smoking	9/9/2015 1:15 PM
3	Benches	9/9/2015 12:16 PM
4	Weeds around the vacant building. Grafitti issues	9/9/2015 11:57 AM
5	fine as it is	8/20/2015 9:34 AM
6	It looks lovely - really well maintained	8/20/2015 8:22 AM
7	No smoking	8/5/2015 9:10 AM
#	Frantz Park	Date
1	new equipment	9/9/2015 4:38 PM
2	N/a	9/9/2015 3:44 PM
3	no smoking	9/9/2015 1:15 PM
4	Benches	9/9/2015 12:16 PM
5	Shelter	9/3/2015 10:14 AM
6	fine the way it is	8/20/2015 9:34 AM
7	No smoking	8/5/2015 9:10 AM
#	Maple Park	Date
1	a bench or 2 and trees planted for shade	9/10/2015 8:41 AM

2	N/a	9/9/2015 3:44 PM
3	Either improve or remove.	9/9/2015 1:22 PM
4	no smoking	9/9/2015 1:15 PM
5	Bathrooms	9/9/2015 12:16 PM
6	picnic table. keep it mowed more regularly. It was really bad in the spring. more swings a little lower. The ones are pretty high that you put the littlest ones in. Hard to lift them that high.	9/5/2015 2:12 PM
7	More shade for parents watching children and benches	8/27/2015 8:58 AM
8	why is the building standing empty	8/20/2015 9:34 AM
9	I don't think people know about this gem...signage?	8/20/2015 8:22 AM
10	No smoking	8/5/2015 9:10 AM
#	Town Life Center	Date
1	more renovations and used more	9/13/2015 3:14 PM
2	After school program for kids of all ages like Bakers in Warsaw. We need positive hangouts for our youth.	9/9/2015 9:04 PM
3	N/A	9/9/2015 3:44 PM
4	don't go there	9/9/2015 1:15 PM
5	better ventilation in the gymnasium area -need air movement	9/9/2015 12:18 PM
6	Ugh	9/9/2015 12:16 PM
7	Lots of open ground for opportunities	9/9/2015 11:57 AM
8	Improved off street parking	9/2/2015 8:53 PM
9	More shade for parents watching children and benches.	8/27/2015 8:58 AM
10	Pic-nik Pavilion	8/24/2015 8:32 AM
11	have an open gymnastics time.	8/20/2015 4:11 PM
12	seems to be a costly building to maintain...is this a tax burden?	8/20/2015 9:34 AM
13	like to see the ball diamond spruced up. seats?	8/20/2015 8:22 AM
14	more hours of access for indoor walking, gym access	8/3/2015 6:12 PM
15	More Revenue	8/3/2015 2:49 PM

Q2 What developments would you like to see at the former South Mill Street Trailer Park along the Eel River?

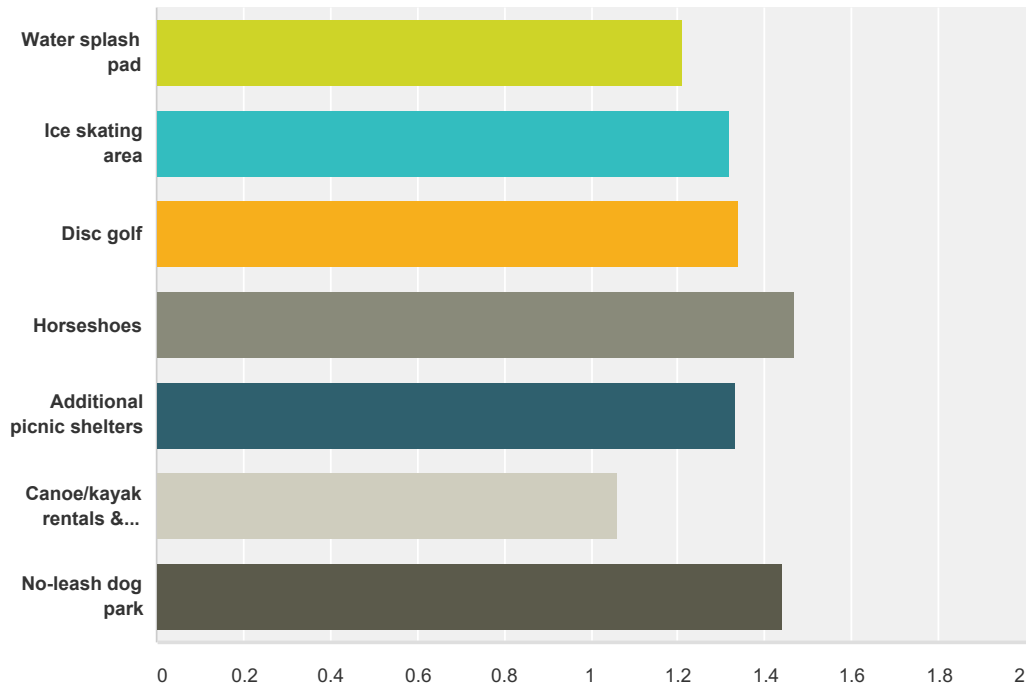
Answered: 52 Skipped: 39

#	Responses	Date
1	Open space, perhaps a raft launch and play area with water sports in the Eel	9/22/2015 12:35 AM
2	I'd like to see a pavilion for picnics.	9/13/2015 10:32 PM
3	Either an area where we could have festival activities or wedding receptions, etc or canoe rentals	9/13/2015 3:19 PM
4	boat kayak rental	9/11/2015 11:22 AM
5	Park with river walk, running path, canoe launch	9/11/2015 9:24 AM
6	Green Space -- Left open.	9/10/2015 10:22 AM
7	Boat launch, bait and snack shop, picnic tables, pavillion, and maybe a playground.	9/9/2015 9:05 PM
8	Bathrooms, picnic tables, boat launch. Take down the old light posts. Great job cleaning it up at this point!	9/9/2015 7:43 PM
9	play place	9/9/2015 4:39 PM
10	Memory park (can place stone in wall in memory of someone) with evergreens, gardens, fountain	9/9/2015 4:33 PM
11	Could it provide river access?	9/9/2015 4:14 PM
12	Maybe a parking lot for people that use the river	9/9/2015 2:33 PM
13	very excited about a boat ramp/canoe rentals	9/9/2015 1:27 PM
14	A flower garden	9/9/2015 1:22 PM
15	picnic area or nature area	9/9/2015 1:16 PM
16	none	9/9/2015 1:00 PM
17	A simple pavilion with picnic tables and boat launch area would be a nice addition. However it would require maintenance and patrolling.	9/9/2015 12:45 PM
18	Clean up	9/9/2015 12:31 PM
19	Rv campground	9/9/2015 12:30 PM
20	It would be nice to have a boat launch area.	9/9/2015 12:28 PM
21	a pavilion, benches, maybe a play area for kids	9/9/2015 12:19 PM
22	A park area with picnic area and perhaps a flower/plant garden with walkways	9/9/2015 12:18 PM
23	Dog park	9/9/2015 12:16 PM
24	Farmers market or flea market/antique mart	9/9/2015 12:08 PM
25	maybe a free splash pad here for the community! place for picnics...place to walk	9/9/2015 12:03 PM
26	What is already being planned. Canoe launch. Pic nic tables. Grills maybe	9/9/2015 11:57 AM
27	Definitely a park utilizing the river view - possible activities, canoeing?	9/8/2015 9:29 PM
28	Green space at minimum. A small shelter, some tables. Play area. If access to the river, then clear space along bank for fishing.	9/5/2015 2:32 PM
29	Play area for children. A small shelter with picnioc tables. Restrooms. I don't canoe, but have no problem with a canoe launch there.	9/5/2015 2:16 PM
30	very excited to hear about the canoe launch plan!	9/4/2015 8:34 AM
31	Canoe launch, shelter, restrooms, picnic tables	9/3/2015 10:15 AM
32	parking, pavilion, fill in ditch,	8/27/2015 4:05 PM

33	Launch, picnic area, parking,	8/27/2015 8:59 AM
34	Park or river walk	8/24/2015 3:06 PM
35	I would love to see the pavilion put into place that was projected in the paper	8/24/2015 8:33 AM
36	put in station for floating the river	8/23/2015 1:56 PM
37	sorry...IM not familiar with this area. if it's right on the river, I know a lot of ppl canoe down that river.maybe a small picnic or fishing area or possibly even canoe rentals...could be limited to weekends, etc if staffing would be a prob.	8/20/2015 4:14 PM
38	river access, beautification of the area	8/20/2015 3:06 PM
39	public access to the river	8/20/2015 10:27 AM
40	nice reasonable housing to rent or buy	8/20/2015 9:35 AM
41	pavilion, boat launch...camping?	8/20/2015 8:23 AM
42	Needs cleaned up	8/17/2015 8:02 PM
43	more green space, town gardens	8/6/2015 7:46 AM
44	picnic and canoe launch.	8/5/2015 12:14 PM
45	Green space	8/5/2015 9:26 AM
46	A shady spot to eat lunch with no smoking	8/5/2015 9:11 AM
47	river related activites, putt putt golf	8/4/2015 4:44 PM
48	relaxing picnic area n modern pavilion- also porch type swing	8/3/2015 9:12 PM
49	pavillion, boat/canoe launch, restrooms, parking, signage that recognizes all partners	8/3/2015 4:09 PM
50	an open pavilion	8/3/2015 3:12 PM
51	An aestetically pleasing area where school children can learn about the river	8/3/2015 2:50 PM
52	drainage improvements	8/3/2015 2:36 PM

Q3 How do you feel about adding or improving the following facilities in our park system?

Answered: 88 Skipped: 3



	Yes	No	Total	Weighted Average
Water splash pad	78.67% 59	21.33% 16	75	1.21
Ice skating area	68.35% 54	31.65% 25	79	1.32
Disc golf	66.22% 49	33.78% 25	74	1.34
Horseshoes	52.78% 38	47.22% 34	72	1.47
Additional picnic shelters	66.67% 46	33.33% 23	69	1.33
Canoe/kayak rentals & launches	94.05% 79	5.95% 5	84	1.06
No-leash dog park	56.16% 41	43.84% 32	73	1.44

#	Other (please specify)	Date
1	High Diving (Pool) and racquetball	9/22/2015 12:36 AM
2	Better location for restrooms. Too hard to go down the hill and too easy for bad things to happen down that hill.	9/13/2015 10:35 PM
3	River walk/jog path	9/11/2015 9:25 AM
4	In locations other than Warvel Park.	9/10/2015 10:23 AM

5	Splash pad needs to be open to the community like the skate park.	9/9/2015 9:06 PM
6	Super ideas.	9/9/2015 1:23 PM
7	Safe paved walking paths	9/9/2015 1:01 PM
8	Public Outdoor Pool	9/9/2015 12:41 PM
9	Love idea of dog park	9/9/2015 12:09 PM
10	a real trail network. not just paint on the streets	9/9/2015 11:58 AM
11	Ice skating area sounds awesome! I'd love that and so would my family! YES!!!	9/7/2015 7:59 PM
12	an outdoor pool instead of splash pad	8/20/2015 10:29 AM
13	any of the above I marked yes as long as residents taxes are not increased	8/20/2015 9:37 AM
14	bathrooms other than the scout hall	8/3/2015 6:13 PM
15	shuffle board park	8/3/2015 2:38 PM

Q4 Are there any areas of our community that are lacking parks, recreation facilities or opportunities?

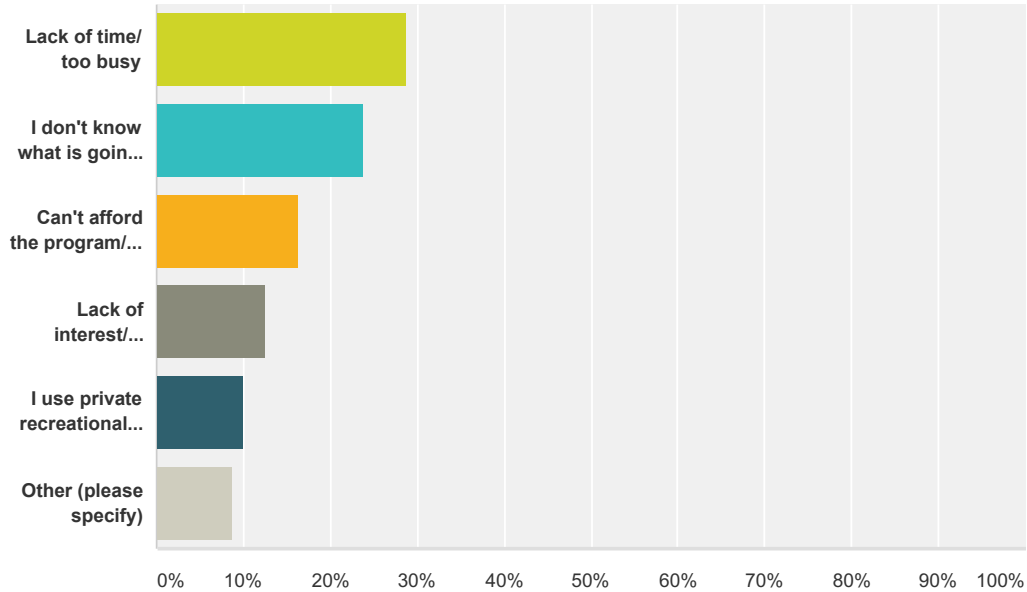
Answered: 35 Skipped: 56

#	Responses	Date
1	We have many areas, but none along the Eel	9/22/2015 12:36 AM
2	No	9/13/2015 3:20 PM
3	We are a small community with several parks. Connecting them with safe paths for biking, walking and jogging would be nice.	9/11/2015 9:27 AM
4	No	9/10/2015 10:23 AM
5	Our gazebo needs utilized more with summer concerts and different activities.	9/9/2015 9:07 PM
6	There is an empty corner lot by Naragon and Purdy that would make a nice little park/picnic area.	9/9/2015 4:41 PM
7	Not really	9/9/2015 4:35 PM
8	No parks by the River Dells.	9/9/2015 2:56 PM
9	not that I am aware	9/9/2015 1:31 PM
10	no	9/9/2015 1:17 PM
11	Prior to adding or updating facilities, an investment in security cameras for our existing parks should be made.	9/9/2015 12:49 PM
12	Refer to question 3	9/9/2015 12:33 PM
13	No	9/9/2015 12:31 PM
14	No. I think we have plenty with the central location of Warvel.	9/9/2015 12:29 PM
15	It would be nice if the splash pad was open to the community on certain days. Such a lack of things for kids to do in town.	9/9/2015 12:23 PM
16	I would like to see the development of a bicycle/walking path, preferably along the river's edge.	9/9/2015 12:20 PM
17	No	9/9/2015 12:17 PM
18	Nice rental facility for wedding receptions, showers, business dinners	9/9/2015 12:10 PM
19	no	9/9/2015 12:02 PM
20	Don't know but a dog park would be great	9/7/2015 8:00 PM
21	nope	9/5/2015 2:33 PM
22	I think we have a good number of park areas, with good locations, but I feel we could add more to the ones we have. I think the addition on South Mill is a fantastic location, and could really be developed as another larger park.	9/5/2015 2:20 PM
23	I think we have an adequate number for a town our size. They are located in strategic places around town. Enhance what we have to increase usage of current facilities.	9/3/2015 10:18 AM
24	Walking path from ninth street north along railroad to Indiana 13, connecting with Clear Creek and Briarwood	8/27/2015 4:07 PM
25	I think the east side could use a better facility. I think there is a lot more possibilities at town life center for improvement and dress up.	8/27/2015 9:09 AM
26	IDon'tKnow The Name Of The Park On Crestview, But My Daughter Said They Took Out The Basketball Hoop. She Used To Play There tons	8/20/2015 4:19 PM
27	Outdoor pool	8/20/2015 10:29 AM
28	opportunities in regards to jobs!	8/20/2015 9:37 AM
29	Seems like there is at least one within walking distance of neighborhoods.	8/20/2015 8:24 AM
30	no	8/6/2015 2:27 PM

31	N/A	8/6/2015 7:47 AM
32	no	8/4/2015 4:44 PM
33	An actual, designated bike/walking trail	8/3/2015 6:14 PM
34	No	8/3/2015 3:13 PM
35	pool needs the most attention. Better training for life guards. More life guards. Life guards that pay attention to the kids swimming and not talking to each other	8/3/2015 2:40 PM

Q5 What is the single most important thing that prevents you from using the parks or programs more?

Answered: 80 Skipped: 11



Answer Choices	Responses
Lack of time/ too busy	28.75% 23
I don't know what is going on	23.75% 19
Can't afford the program/ fees too high	16.25% 13
Lack of interest/ nothing that appeals to me	12.50% 10
I use private recreational facilities/ programs	10.00% 8
Other (please specify)	8.75% 7
Total	80

#	Other (please specify)	Date
1	Not open when I can work out, Staff is not knowledgeable about equipment and director is useless	9/22/2015 12:37 AM
2	I use them often!	9/9/2015 7:44 PM
3	Just moved here and don't know about it.	9/9/2015 2:56 PM
4	Need more accessibility for family member- wheelchair	9/8/2015 9:33 PM
5	For me it's both lack of time and not knowing what's going on. I also use a private facility because it has a trainer. Could we get personal trainers at the fitness center? For older people?	9/7/2015 8:00 PM
6	I currently use the parks and programs for the needs I have and I don't need anything more.	9/3/2015 10:19 AM
7	Open hours conflict with my work schedule	8/5/2015 12:27 PM

Q6 What programs or activities would you like to see offered at your parks that are not currently offered?

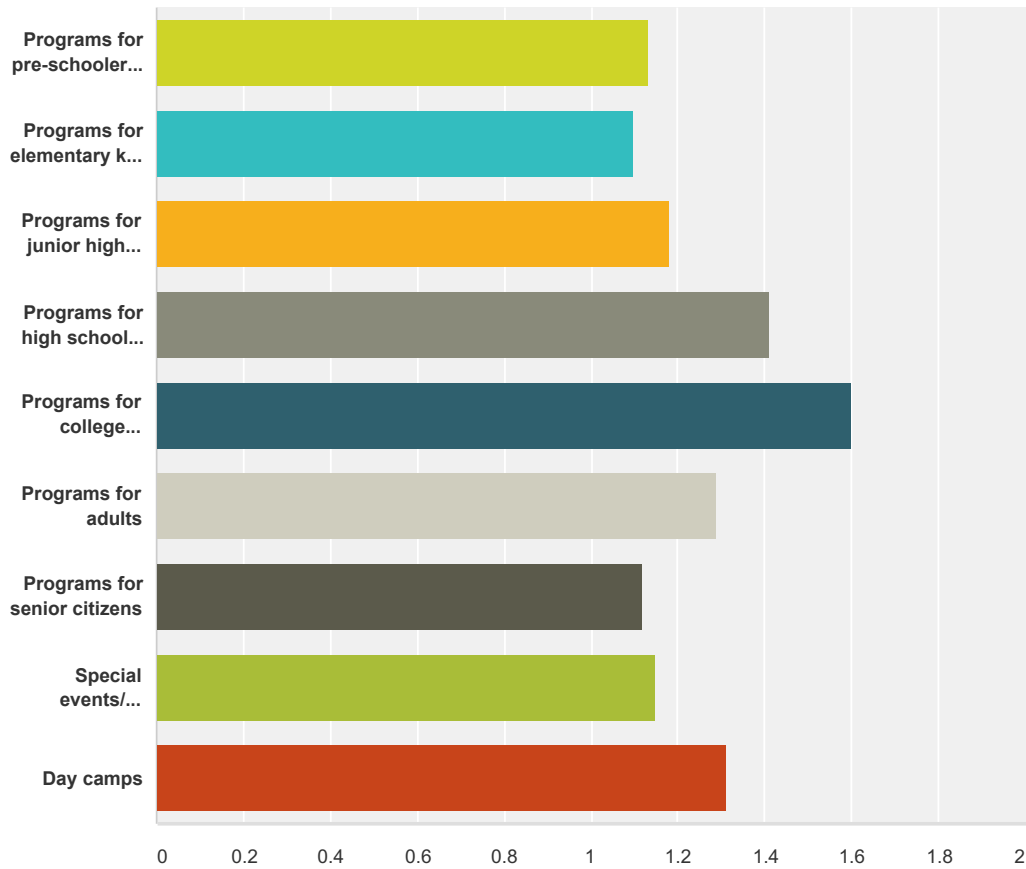
Answered: 38 Skipped: 53

#	Responses	Date
1	Tennis / Racquetball and other organized sports for both kids and adults.	9/22/2015 12:38 AM
2	Yoga, more community events	9/13/2015 3:22 PM
3	Bands movies	9/11/2015 11:24 AM
4	During the summer it would be nice to see more frequent concerts in the park. Utilize the park during Fun Fest/Harvest Fest/Art Festival. Create a kids festival, etc.	9/11/2015 9:30 AM
5	classes--art, photography, dance	9/11/2015 5:45 AM
6	Disc golf course, sand volleyball	9/10/2015 9:02 AM
7	Free concerts and kids activities	9/9/2015 9:09 PM
8	Community concerts	9/9/2015 4:35 PM
9	I'm not sure if yoga is offered or not, but I would like to see a yoga class.	9/9/2015 2:57 PM
10	walking/bike trails	9/9/2015 1:31 PM
11	better patrols by police	9/9/2015 1:19 PM
12	n/a	9/9/2015 12:50 PM
13	To be honest, I don't know what all is already offered. Need better communication on activities already offered.	9/9/2015 12:36 PM
14	Off leash dog park	9/9/2015 12:33 PM
15	???????????	9/9/2015 12:21 PM
16	Yoga. Running club. Bike club	9/9/2015 12:11 PM
17	To be more of the hub for all of the youth programs that are running. Basketball, Football, Soccer, etc.	9/9/2015 11:59 AM
18	lectures, movies, holiday events	9/8/2015 9:34 PM
19	More fitness for 50+ in terms of personal training; rebounding classes; fun, motivational classes for older ages and more for overweight people who need to learn to move	9/7/2015 8:01 PM
20	I think we have a good variety of programs available. Can't think of any other programs.	9/5/2015 2:24 PM
21	For a small town, I think the variety you have now is great.	9/4/2015 8:35 AM
22	I can't think of any.	9/3/2015 10:20 AM
23	adult/church softball league	9/1/2015 3:23 PM
24	gardening class, landscaping class, outdoor walking club,	8/27/2015 4:09 PM
25	Dog training	8/24/2015 8:35 AM
26	I Think There's A Good Variety. I Didn't See The Triathlon At The Pool This Year But That Would Be Cool To Bring Back. Could Have Had It So Sorry If I Just Missed It. Would Be Nice To See Community Events Focused On Getting Our Town Healthier. WeDoJust An Ok Job On Getting People Active But Virtually Nothing On Healthy Eating, etc	8/20/2015 4:23 PM
27	Affordable water exercise classes and bring back school age child care. I would be interested in working at pool.	8/20/2015 10:31 AM
28	activities that all ages could enjoy during summer, fall and winter	8/20/2015 9:44 AM
29	How about golf classes for adults?	8/20/2015 8:25 AM
30	Volleyball League Walking Track	8/17/2015 11:14 PM

31	I would like to see a more accessible website, where programs and classes with times and prices are kept current. Believe it or not, not everyone uses facebook	8/6/2015 7:48 AM
32	Disc Golf	8/5/2015 12:27 PM
33	Programs for children during the summer - possibly work with Honeywell Center to expand their programs to North Manchester	8/5/2015 8:54 AM
34	tennis or basketball leagues, running clubs	8/4/2015 4:45 PM
35	More classes at the Strauss-Peabody Aquatic Center that aren't geared only toward the elderly. Multiple class sessions to accommodate working adults. I'd love evening spin classes, yoga, barre, pilates, cross fit, a running club, anything that will help me break out of the solo exercise rut I'm stuck in.	8/3/2015 3:47 PM
36	Splash pads, canoe rentals	8/3/2015 3:15 PM
37	Bicycle club	8/3/2015 2:51 PM
38	Basketball Park	8/3/2015 2:41 PM

Q7 Please indicate the priority NMPR should give towards the following programs:

Answered: 79 Skipped: 12



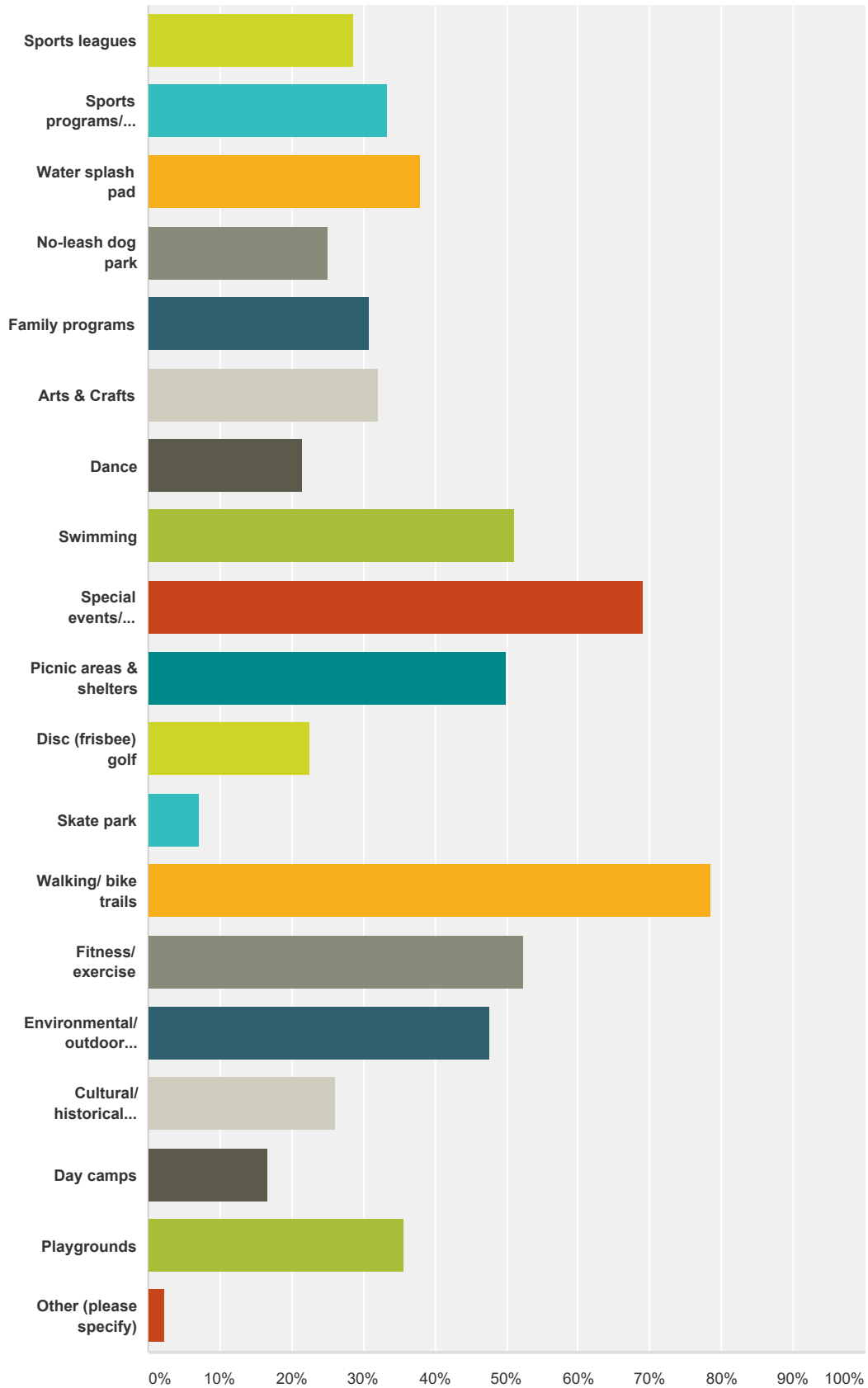
	High	Low	Total	Weighted Average
Programs for pre-schoolers (3-5 yrs)	87.50% 63	12.50% 9	72	1.13
Programs for elementary kids (6-12 yrs)	89.61% 69	10.39% 8	77	1.10
Programs for junior high kids (12-15)	82.43% 61	17.57% 13	74	1.18
Programs for high school kids (15-18)	59.09% 39	40.91% 27	66	1.41
Programs for college age/young adults	40.35% 23	59.65% 34	57	1.60
Programs for adults	70.97% 44	29.03% 18	62	1.29
Programs for senior citizens	87.88% 58	12.12% 8	66	1.12
Special events/ concerts/ festivals	84.51% 60	15.49% 11	71	1.15

Day camps	68.75% 44	31.25% 20	64	1.31
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#	Other (please specify)	Date
1	Outings, Camping, Trips, etc.	9/22/2015 12:39 AM
2	Instead of doing your own thing, partner with the preschools, etc.	9/11/2015 9:32 AM
3	Individuals with disabilities	9/8/2015 9:36 PM
4	environmental education to all ages	9/4/2015 8:36 AM
5	I only said low priority for these areas because I feel like the park already has programs in place for them	9/1/2015 3:23 PM
6	I chose low for kids cuz they have so many options through school	8/20/2015 4:25 PM
7	all age levels need appropriate, meaningful activity/recreation options. it would be great to find ways to engage youth who may be at risk to get then engaged in productive ways. intergenerational programs would be fantastic.	8/3/2015 6:18 PM

Q8 Please check the programs and activities that are of interest/ importance to your family:

Answered: 84 Skipped: 7



Answer Choices	Responses
Sports leagues	28.57% 24

Sports programs/ fields	33.33%	28
Water splash pad	38.10%	32
No-leash dog park	25.00%	21
Family programs	30.95%	26
Arts & Crafts	32.14%	27
Dance	21.43%	18
Swimming	51.19%	43
Special events/ festivals/ concerts	69.05%	58
Picnic areas & shelters	50.00%	42
Disc (frisbee) golf	22.62%	19
Skate park	7.14%	6
Walking/ bike trails	78.57%	66
Fitness/ exercise	52.38%	44
Environmental/ outdoor programs	47.62%	40
Cultural/ historical programs	26.19%	22
Day camps	16.67%	14
Playgrounds	35.71%	30
Other (please specify)	2.38%	2
Total Respondents: 84		

#	Other (please specify)	Date
1	Easy river access in town.	9/9/2015 1:20 PM
2	Running paths	8/17/2015 8:06 PM

Q9 Are parks, facilities and programs essential to our community?

Answered: 70 Skipped: 21

Answer Choices	Responses
Yes. Why:	100.00% 70
No. Why:	2.86% 2

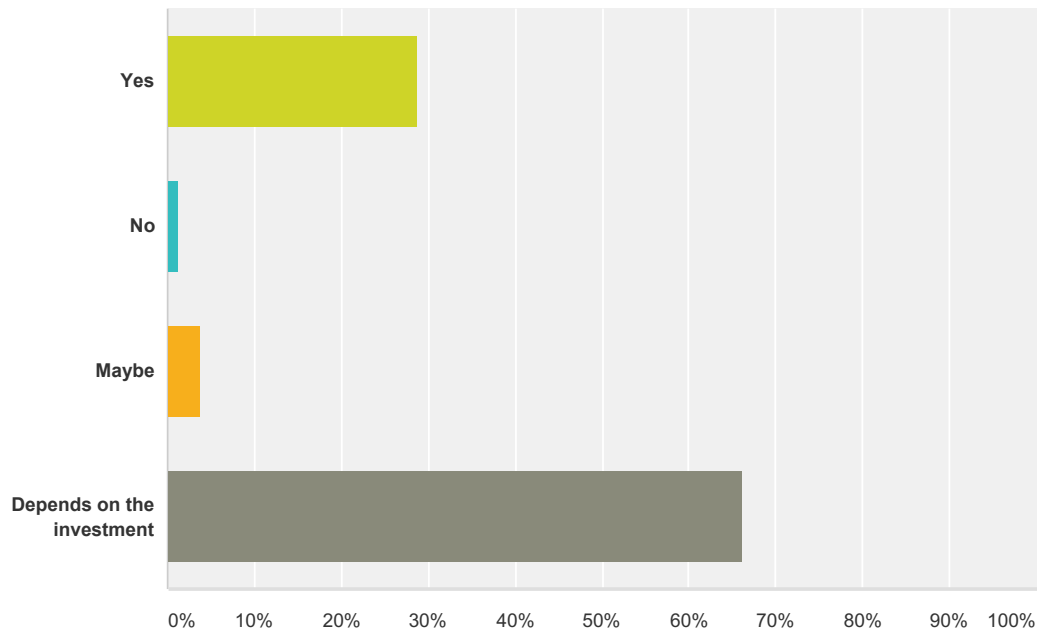
#	Yes. Why:	Date
1	YES	9/22/2015 4:24 PM
2	They allow the community to come together	9/22/2015 12:40 AM
3	It is a way for our community to stay fit and to socialize	9/13/2015 3:26 PM
4	Absolutely, its what set you apaart from other communities. For NM to thrive we need to be a community that people feel safe to raise there family in and a place that they can recreate in. It is my belief that the new families want to teach their families what fun and healthy activiites are. The parks, failities and program are an essential part of providing this richness in life.	9/11/2015 9:38 AM
5	Everyone needs leisure/outside time	9/11/2015 5:46 AM
6	Yes, they provide opportunities for those who want to do things locally.	9/10/2015 10:25 AM
7	Promoting healthy lifestyles and fitness are essential to a healthy, growing community.	9/10/2015 9:06 AM
8	we enjoy being outside	9/10/2015 8:42 AM
9	It keeps our community members involved, creating a sense of pride and ownership as members of a community. We need to be more appealing to outside individuals considering our small town as a potential home.	9/9/2015 9:12 PM
10	They can provide good entertainment for families that is local. Maybe with the right programs we can bring more people to the community.	9/9/2015 7:58 PM
11	The beautify the town. They provide an escape for families.	9/9/2015 7:47 PM
12	Fun, fellowship, fitness, health	9/9/2015 4:44 PM
13	Need opportunities for kids and adults to be active and enjoy nature	9/9/2015 4:38 PM
14	They are important to bring more families into our community. They improve quality of life.	9/9/2015 4:32 PM
15	they bring members of the community out of their homes for a common interest.	9/9/2015 2:58 PM
16	Yes because they make it feel like a community	9/9/2015 2:37 PM
17	Parks, facilities and programs are vital, they bring residents of all ages and income levels together creating community.	9/9/2015 1:33 PM
18	Its how our community concepts	9/9/2015 1:33 PM
19	Where friends meet friends/community cohesiveness	9/9/2015 1:32 PM
20	Promote outdoor activity, good health	9/9/2015 1:25 PM
21	gives families without a yard a place to go and enjoy the outdoors	9/9/2015 1:23 PM
22	They provide low cost physical activity to both young and old and encourages people to unplug and get out into the environment/community.	9/9/2015 12:47 PM
23	They bring the community together	9/9/2015 12:38 PM
24	There are many children that need them	9/9/2015 12:36 PM
25	They promote community awareness--a connection to each other.	9/9/2015 12:31 PM
26	Youth	9/9/2015 12:25 PM
27	We need to be able to get away from the electronic devices to get fresh air and exercise.	9/9/2015 12:23 PM

28	They give everyone positive activities to be involved with.	9/9/2015 12:21 PM
29	Togetherness	9/9/2015 12:20 PM
30	it promotes good health and interactions	9/9/2015 12:18 PM
31	They create community and often health benefits	9/9/2015 12:14 PM
32	a place to gather to get to know your community. community spirit	9/9/2015 12:06 PM
33	Nothing much else to do.	9/9/2015 12:05 PM
34	It's one piece of a very large pie that makes a community whole.	9/9/2015 12:02 PM
35	Relaxation, peaceful, play, family, belonging	9/8/2015 9:38 PM
36	Absolutely yes. For mental and physical health and for community wellness.	9/7/2015 8:02 PM
37	space to socialize in the outdoors.	9/5/2015 2:35 PM
38	They help us feel more like a community.	9/5/2015 2:26 PM
39	Opportunities for promoting health, well-being and fostering community.	9/4/2015 8:37 AM
40	They add to the beauty and health of the community. They add to making North Manchester a destination place for visitors.	9/3/2015 1:34 PM
41	They enhance the quality of life for the current community and are vital to attracting new residents and businesses to the community.	9/3/2015 10:23 AM
42	Keep youth engaged in activities & not roaming the streets	9/2/2015 8:59 PM
43	provide fun free place to take children, promote healthy lifestyle, promote outdoors	9/1/2015 3:25 PM
44	Health, beauty, attraction for NM	8/27/2015 4:19 PM
45	It is a place for a cross section of the community to meet and play	8/27/2015 9:15 AM
46	Gives kids something constructive to do	8/24/2015 3:08 PM
47	It brings community together	8/24/2015 8:36 AM
48	yes, a great drawing point for new residents.	8/23/2015 1:59 PM
49	they bring us closer together as a community, give our youth something positive to do, and help us become a healthier community	8/20/2015 4:27 PM
50	They help to improve the mental and physical health of the community. They provide healthy activities for all ages. They encourage community involvement and interaction.	8/20/2015 3:11 PM
51	keep community active	8/20/2015 10:33 AM
52	to keep residents involved and socializing with each other. also to keep kids busy and not bored	8/20/2015 9:46 AM
53	esthetically pleasing - we all need to be outside more!	8/20/2015 8:26 AM
54	Promote Healthy Lifestyle	8/17/2015 11:16 PM
55	They keep us together as a community	8/17/2015 8:06 PM
56	get people/families involved	8/6/2015 2:29 PM
57	yes, they promote well being, a love of the outdoors, and physical activity and a safe place to do so.	8/6/2015 7:51 AM
58	Outdoor green space is a premium and adds greatly to the appreciation of nature.	8/5/2015 12:29 PM
59	It gives a safe place where friends can gather.	8/5/2015 9:28 AM
60	provides exercise, place to gather, safe environment	8/5/2015 9:16 AM
61	Provides a healthy environment to go to relax and offer physical activities for the family	8/5/2015 8:57 AM
62	They provide entertainment in our small community. A strong parks program helps attract new people to the community.	8/5/2015 8:39 AM
63	Yes. Makes community attractive to people who may look to move here	8/4/2015 4:46 PM
64	place for families to gather	8/3/2015 9:16 PM

65	absolutely, it gets people engaged in their community and allows people to experience personal growth.	8/3/2015 6:19 PM
66	Enhances the quality of life	8/3/2015 4:12 PM
67	People need a third space--not home or work--to relax, socialize, exercise, etc.	8/3/2015 3:49 PM
68	It's something to do here in town, keeps people in town.	8/3/2015 3:17 PM
69	engage the community to be active, healthy and together.	8/3/2015 3:17 PM
70	It is essential to get outside and be a part of the community to be a well-rounded and satisfied resident.	8/3/2015 2:57 PM
#	No. Why:	Date
1	make more affordable	8/20/2015 10:33 AM
2	Vandalism is pretty bad	8/5/2015 9:16 AM

Q10 Would you like NMPR to invest more money in the parks?

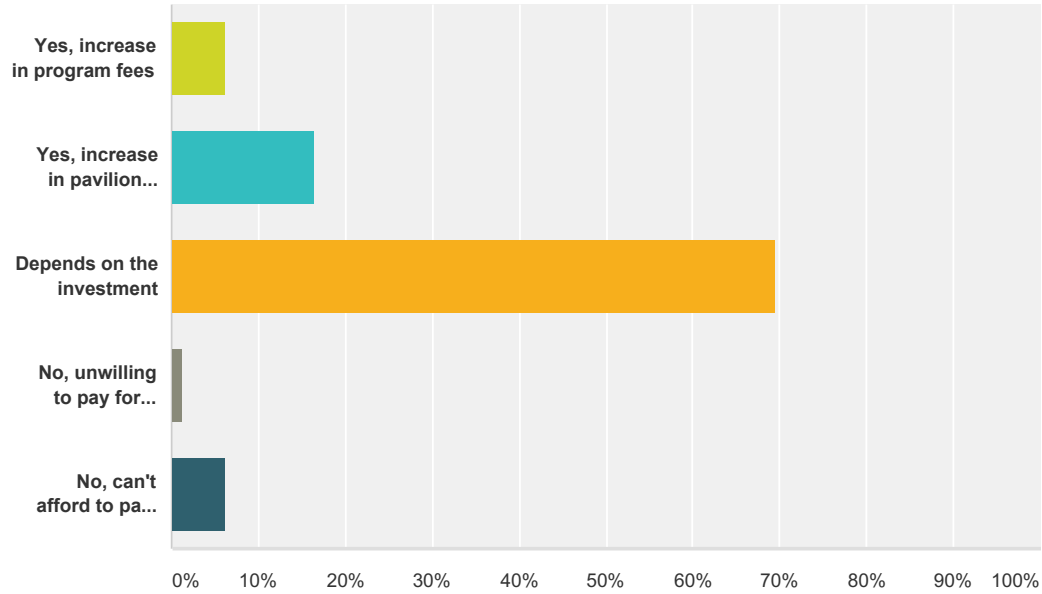
Answered: 80 Skipped: 11



Answer Choices	Responses	
Yes	28.75%	23
No	1.25%	1
Maybe	3.75%	3
Depends on the investment	66.25%	53
Total		80

Q11 Are you willing to pay for improvements in our parks using any of the following methods?

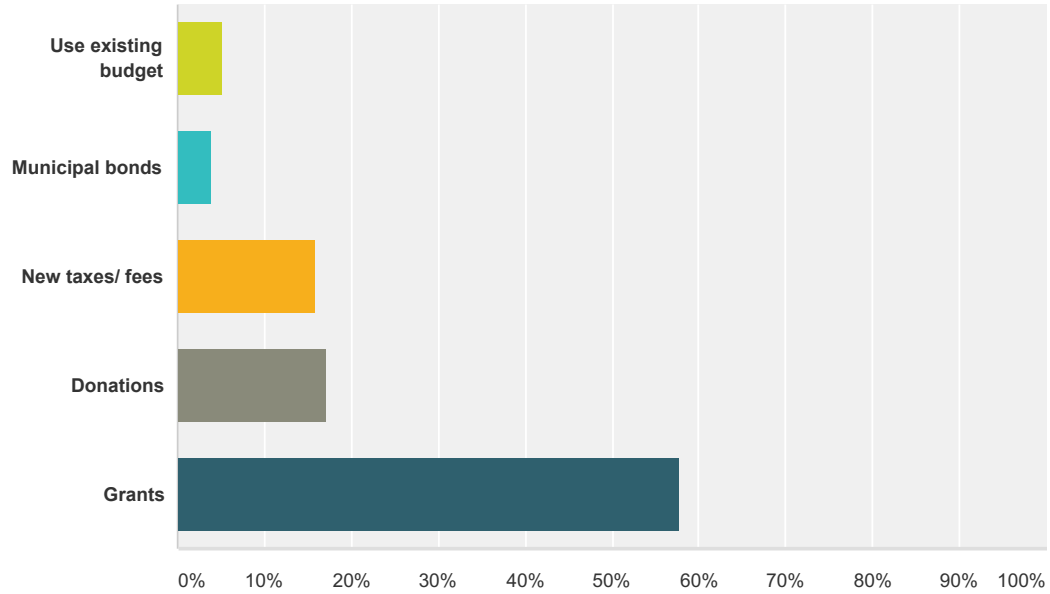
Answered: 79 Skipped: 12



Answer Choices	Responses
Yes, increase in program fees	6.33% 5
Yes, increase in pavilion reservations and building rentals	16.46% 13
Depends on the investment	69.62% 55
No, unwilling to pay for anything for parks	1.27% 1
No, can't afford to pay anything for parks	6.33% 5
Total	79

Q12 How would you like NMPR to pay for new amenities and investments in the parks?

Answered: 76 Skipped: 15



Answer Choices	Responses
Use existing budget	5.26% 4
Municipal bonds	3.95% 3
New taxes/ fees	15.79% 12
Donations	17.11% 13
Grants	57.89% 44
Total	76

Q13 Please reflect below on how park funds should be spent by indicating how you would spend \$10 among the five items listed below:

Answered: 66 Skipped: 25

Answer Choices	Responses
Renovation of existing facilities \$	95.45% 63
Development of new programs \$	90.91% 60
Construction of new facilities \$	80.30% 53
Purchase of new park land \$	63.64% 42
Increased park maintenance \$	83.33% 55

#	Renovation of existing facilities \$	Date
1	5	9/22/2015 4:25 PM
2	4	9/22/2015 12:41 AM
3	5	9/13/2015 3:32 PM
4	1	9/11/2015 11:28 AM
5	3	9/11/2015 9:40 AM
6	3	9/11/2015 5:47 AM
7	4	9/10/2015 10:26 AM
8	1	9/10/2015 9:08 AM
9	2	9/10/2015 8:44 AM
10	1	9/9/2015 9:14 PM
11	5	9/9/2015 8:00 PM
12	2	9/9/2015 7:49 PM
13	2	9/9/2015 4:46 PM
14	3	9/9/2015 4:39 PM
15	3	9/9/2015 4:34 PM
16	3	9/9/2015 3:24 PM
17	3	9/9/2015 1:36 PM
18	\$2	9/9/2015 1:26 PM
19	4	9/9/2015 1:25 PM
20	4	9/9/2015 1:10 PM
21	3	9/9/2015 12:52 PM
22	2	9/9/2015 12:42 PM
23	5	9/9/2015 12:38 PM
24	1	9/9/2015 12:27 PM
25	3	9/9/2015 12:24 PM
26	4	9/9/2015 12:22 PM

27	1	9/9/2015 12:22 PM
28	4	9/9/2015 12:19 PM
29	2	9/9/2015 12:08 PM
30	2	9/9/2015 12:07 PM
31	3	9/9/2015 12:05 PM
32	3	9/9/2015 12:04 PM
33	3	9/8/2015 9:40 PM
34	2	9/7/2015 8:03 PM
35	2	9/5/2015 2:37 PM
36	\$5.00	9/5/2015 2:30 PM
37	2	9/4/2015 8:38 AM
38	4	9/3/2015 10:25 AM
39	4	9/2/2015 9:01 PM
40	3	9/1/2015 3:27 PM
41	1	8/27/2015 4:21 PM
42	4	8/27/2015 9:18 AM
43	2	8/24/2015 3:09 PM
44	7	8/24/2015 8:37 AM
45	4	8/20/2015 4:29 PM
46	3	8/20/2015 3:13 PM
47	10	8/20/2015 10:35 AM
48	2	8/20/2015 9:48 AM
49	\$2	8/20/2015 8:27 AM
50	3	8/17/2015 11:19 PM
51	4	8/17/2015 8:08 PM
52	2	8/6/2015 7:52 AM
53	3	8/5/2015 12:32 PM
54	3	8/5/2015 9:29 AM
55	\$5	8/5/2015 8:59 AM
56	2	8/4/2015 4:47 PM
57	5	8/3/2015 9:17 PM
58	2	8/3/2015 6:21 PM
59	1	8/3/2015 4:39 PM
60	4.00	8/3/2015 4:14 PM
61	2.00	8/3/2015 3:50 PM
62	\$5.00	8/3/2015 3:19 PM
63	3	8/3/2015 2:59 PM
#	Development of new programs \$	Date
1	1	9/22/2015 4:25 PM
2	2	9/22/2015 12:41 AM
3	1	9/13/2015 3:32 PM

4	1	9/11/2015 11:28 AM
5	2	9/11/2015 9:40 AM
6	5	9/11/2015 5:47 AM
7	1	9/10/2015 10:26 AM
8	5	9/10/2015 9:08 AM
9	4	9/10/2015 8:44 AM
10	6	9/9/2015 9:14 PM
11	1	9/9/2015 8:00 PM
12	2	9/9/2015 7:49 PM
13	2	9/9/2015 4:46 PM
14	4	9/9/2015 4:39 PM
15	2	9/9/2015 4:34 PM
16	1	9/9/2015 3:24 PM
17	\$7	9/9/2015 1:26 PM
18	1	9/9/2015 1:25 PM
19	1	9/9/2015 12:52 PM
20	4	9/9/2015 12:42 PM
21	5	9/9/2015 12:38 PM
22	4	9/9/2015 12:27 PM
23	1	9/9/2015 12:24 PM
24	4	9/9/2015 12:22 PM
25	5	9/9/2015 12:22 PM
26	2	9/9/2015 12:19 PM
27	3	9/9/2015 12:17 PM
28	5	9/9/2015 12:08 PM
29	2	9/9/2015 12:07 PM
30	5	9/9/2015 12:05 PM
31	1	9/9/2015 12:04 PM
32	4	9/8/2015 9:40 PM
33	2	9/7/2015 8:03 PM
34	0	9/5/2015 2:37 PM
35	\$1.00	9/5/2015 2:30 PM
36	2	9/4/2015 8:38 AM
37	1	9/2/2015 9:01 PM
38	5	9/1/2015 3:27 PM
39	3	8/27/2015 4:21 PM
40	2	8/27/2015 9:18 AM
41	2	8/24/2015 3:09 PM
42	3	8/24/2015 8:37 AM
43	3	8/20/2015 4:29 PM
44	3	8/20/2015 3:13 PM

45	2	8/20/2015 9:48 AM
46	\$4	8/20/2015 8:27 AM
47	2	8/17/2015 11:19 PM
48	4	8/17/2015 8:08 PM
49	7	8/6/2015 7:52 AM
50	1	8/5/2015 12:32 PM
51	2	8/5/2015 9:29 AM
52	\$3	8/5/2015 8:59 AM
53	\$5	8/5/2015 8:40 AM
54	3	8/4/2015 4:47 PM
55	2	8/3/2015 9:17 PM
56	3	8/3/2015 6:21 PM
57	1	8/3/2015 4:39 PM
58	1.00	8/3/2015 4:14 PM
59	\$5.00	8/3/2015 3:19 PM
60	3	8/3/2015 2:59 PM
#	Construction of new facilities \$	Date
1	2	9/22/2015 4:25 PM
2	2	9/22/2015 12:41 AM
3	0	9/11/2015 11:28 AM
4	3	9/11/2015 9:40 AM
5	5	9/10/2015 10:26 AM
6	3	9/10/2015 9:08 AM
7	4	9/10/2015 8:44 AM
8	1	9/9/2015 9:14 PM
9	3	9/9/2015 8:00 PM
10	3	9/9/2015 7:49 PM
11	4	9/9/2015 4:46 PM
12	1	9/9/2015 4:39 PM
13	3	9/9/2015 4:34 PM
14	2	9/9/2015 3:24 PM
15	2	9/9/2015 1:36 PM
16	0	9/9/2015 1:25 PM
17	2	9/9/2015 1:10 PM
18	3	9/9/2015 12:52 PM
19	1	9/9/2015 12:42 PM
20	3	9/9/2015 12:27 PM
21	2	9/9/2015 12:24 PM
22	2	9/9/2015 12:19 PM
23	5	9/9/2015 12:17 PM
24	2	9/9/2015 12:07 PM

25	0	9/9/2015 12:05 PM
26	3	9/9/2015 12:04 PM
27	2	9/7/2015 8:03 PM
28	5	9/5/2015 2:37 PM
29	\$1.00	9/5/2015 2:30 PM
30	2	9/4/2015 8:38 AM
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34	5	8/27/2015 4:21 PM
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36	2	8/24/2015 3:09 PM
37	2	8/20/2015 4:29 PM
38	2	8/20/2015 3:13 PM
39	3	8/20/2015 9:48 AM
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44	2	8/5/2015 9:29 AM
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46	\$5	8/5/2015 8:40 AM
47	2	8/4/2015 4:47 PM
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52	5.00	8/3/2015 3:50 PM
53	2	8/3/2015 2:59 PM
#	Purchase of new park land \$	Date
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5	1	9/10/2015 9:08 AM
6	1	9/9/2015 9:14 PM
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11	1	9/9/2015 3:24 PM

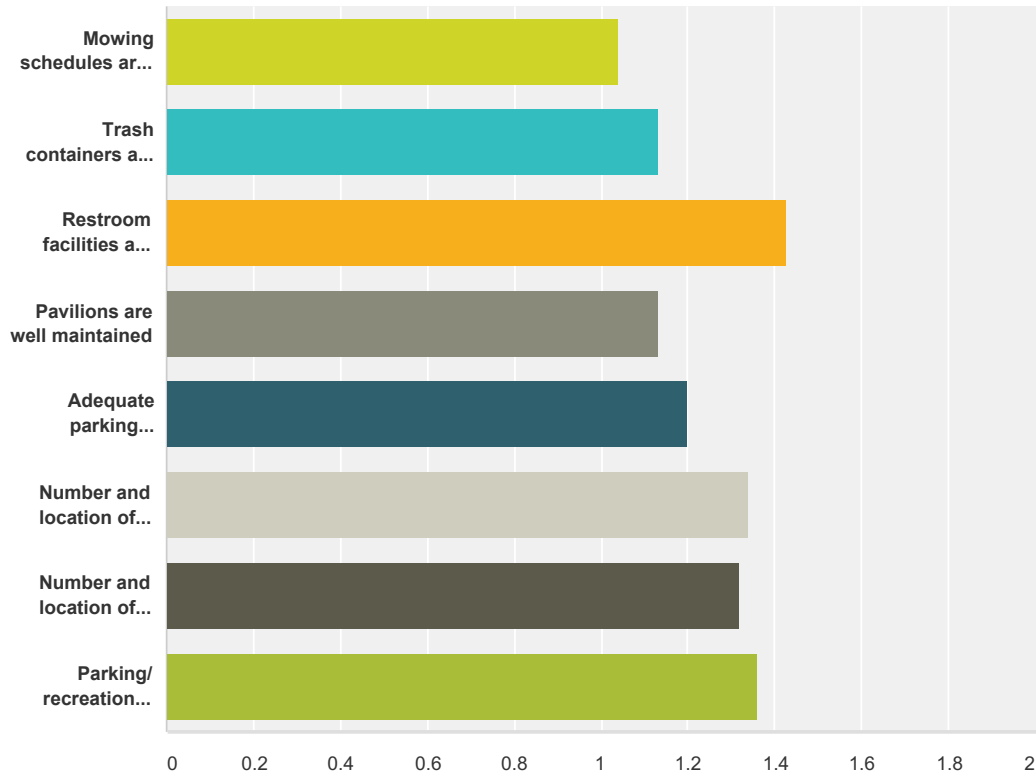
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39	1	8/3/2015 9:17 PM
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41	1.00	8/3/2015 4:14 PM
42	0	8/3/2015 2:59 PM
#	Increased park maintenance \$	Date
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2	2	9/22/2015 12:41 AM
3	4	9/13/2015 3:32 PM
4	0	9/11/2015 11:28 AM
5	2	9/11/2015 9:40 AM
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16	4	9/9/2015 1:10 PM
17	2	9/9/2015 12:52 PM
18	1	9/9/2015 12:42 PM
19	1	9/9/2015 12:27 PM
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22	1	9/9/2015 12:22 PM
23	1	9/9/2015 12:19 PM
24	2	9/9/2015 12:17 PM
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53	3.00	8/3/2015 4:14 PM
54	3.00	8/3/2015 3:50 PM
55	2	8/3/2015 2:59 PM

Q14 Please help NMPR in upgrading its current maintenance practices to better meet the needs of the citizens. Please indicate if you agree or disagree with each statement below.

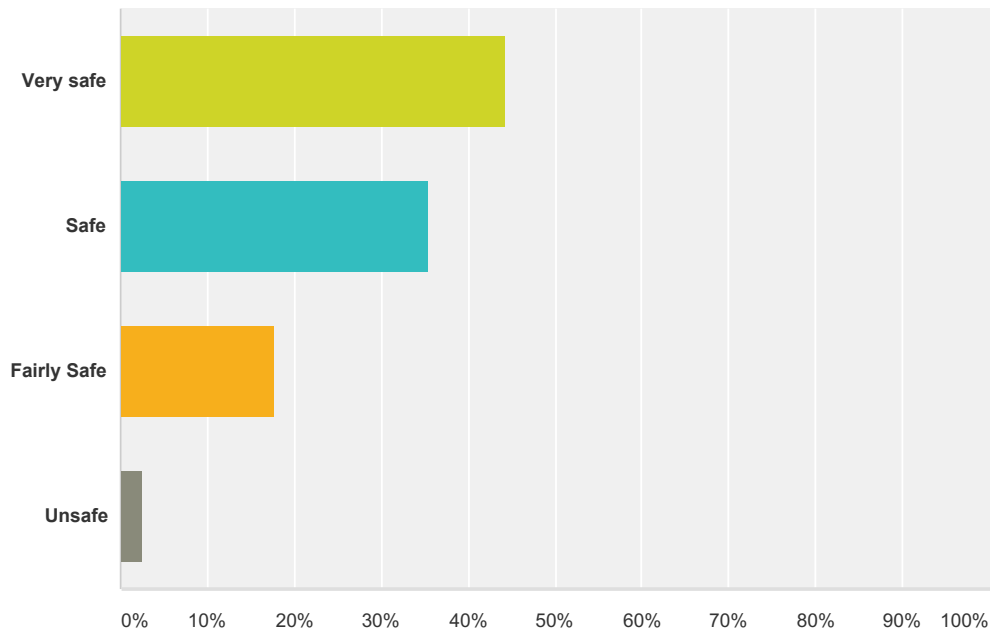
Answered: 77 Skipped: 14



	Agree	Disagree	Total	Weighted Average
Mowing schedules are adequate	96.00% 72	4.00% 3	75	1.04
Trash containers are emptied frequently	87.50% 63	12.50% 9	72	1.13
Restroom facilities are clean	56.52% 39	43.48% 30	69	1.43
Pavilions are well maintained	87.50% 63	12.50% 9	72	1.13
Adequate parking facilities provided	79.73% 59	20.27% 15	74	1.20
Number and location of grills and picnic tables are adequate	65.71% 46	34.29% 24	70	1.34
Number and location of pavilions are adequate	67.57% 50	32.43% 24	74	1.32
Parking/ recreation areas are well lit	63.89% 46	36.11% 26	72	1.36

Q15 How safe do you feel in North Manchester parks?

Answered: 79 Skipped: 12

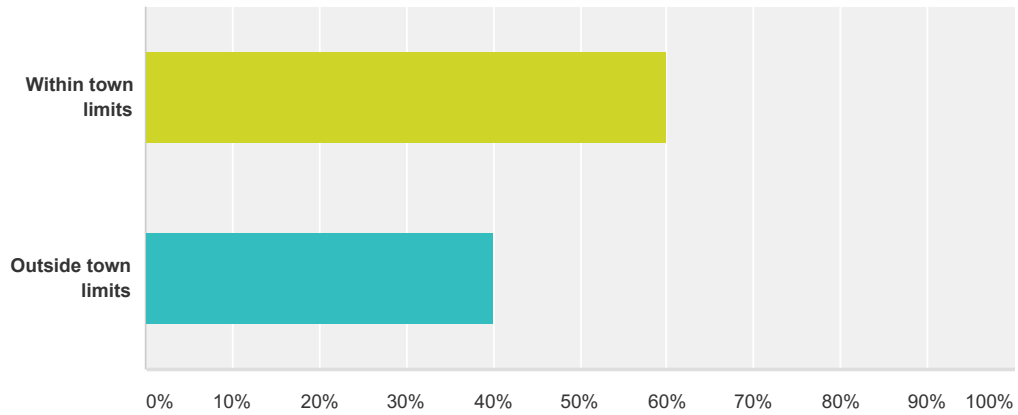


Answer Choices	Responses
Very safe	44.30% 35
Safe	35.44% 28
Fairly Safe	17.72% 14
Unsafe	2.53% 2
Total	79

#	If unsafe, why?	Date
1	At night Warvel Park does not look inviting at all and has the potential for dangerous activity especially with the woods beside it and cars that park in the Scout Hall parking lot after hours.	9/10/2015 10:28 AM
2	During day light hours we feel fairly safe in the park, specifically Warvel Park. However, we continue to see vandalism in our parks and no investment in security systems or increased patrolling in the park areas, specifically Warvel Park.	9/9/2015 2:17 PM
3	depends on time of day/drug deals happen at Warvel	9/9/2015 1:35 PM

Q16 Where do you live?

Answered: 80 Skipped: 11



Answer Choices	Responses	
Within town limits	60.00%	48
Outside town limits	40.00%	32
Total		80

Q17 In a few words, please describe your perception of NMPR:

Answered: 59 Skipped: 32

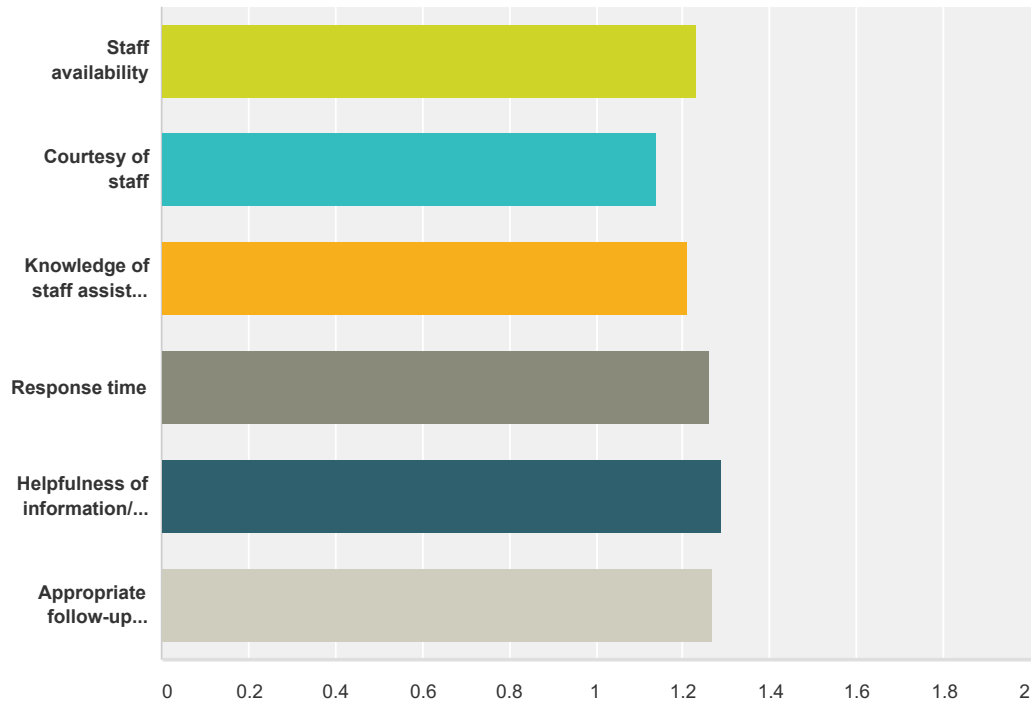
#	Responses	Date
1	Mediocre with an administration that does not care about the citizens.	9/22/2015 12:44 AM
2	They do the best they can with limited resources	9/13/2015 3:35 PM
3	Hum	9/11/2015 11:30 AM
4	The NMPR is an under funded/under utilized/under appreciated entity with in our community. However, it is one the first things that prospective residents would evaluate after considering housing and schooling.	9/11/2015 9:44 AM
5	Adequate, but could be better.	9/10/2015 10:29 AM
6	I'm really not sure	9/10/2015 9:11 AM
7	I like the lay out of most of our parks, it would be nice if there was more for the children 5 and under to play on. The wood chips used on the ground is a bit of a hassle to get out of your shoes or off clothing if a child falls but over all our parks are a great place for child to play, learn and grow. We live near Maple park and go it often but not having anything to sit on is a bother. Our family also uses the skate park often and love how well kept it is.	9/10/2015 8:51 AM
8	I perceive NMPR as going downhill compared to what it was 20 years ago. I'm unsure as to whether it has to do with who runs it all, or if it's mainly a lack of interest from the community. Regardless, something has to change and people need to be attracted to community events in order to make things better, myself included.	9/9/2015 9:17 PM
9	Great job overall! I believe NMPR cares about the parks, and the town of North Manchester. Leslie Knope would be proud.	9/9/2015 7:51 PM
10	Important to have, limited demographic use	9/9/2015 4:41 PM
11	I am new to town and only know of Warvel Park, the skateboard park, and the swimming pool/exercise facility. I have used Warvel Park and I thought it was a nice playground area, but I really don't know that much about what NMPR has to offer.	9/9/2015 3:28 PM
12	I believe it is a great group trying to do the best they can at this time. Time to think out of the box, reach out more to community and provide fun stuff that will bring family and friends together	9/9/2015 1:37 PM
13	Safe, Clean, Progressive, Health Oriented Community Outreach Program(S)	9/9/2015 1:36 PM
14	We have great areas but sometimes they just don't feel safe or clean.	9/9/2015 1:27 PM
15	Works hard to serve the community and meet citizen needs	9/9/2015 1:27 PM
16	Heavily sports driven.	9/9/2015 1:10 PM
17	We have children and have lived in several communities over the years. NMPR is one of the nicest areas so far. Another community that I often consider impressive and extremely well planned out is Plymouth, IN. My family really appreciated and enjoyed the facilities offered there.	9/9/2015 12:58 PM
18	Clean, appealing and well maintained	9/9/2015 12:44 PM
19	I think are parks are very nice	9/9/2015 12:39 PM
20	like	9/9/2015 12:26 PM
21	Exists to enhance the community by providing outdoor/indoor activities that all community members may participate in.	9/9/2015 12:26 PM
22	I like what has been done with a town of this size. I would like to see a few more activities available, especially in the form of a bicycle trail.	9/9/2015 12:26 PM
23	Nice	9/9/2015 12:23 PM
24	I enjoy the outdoor activities and facilities available to us.	9/9/2015 12:20 PM
25	They need to advertise more or better and increase community involvement and connections	9/9/2015 12:18 PM

26	I think the staff accomplishes a lot with very few employees and offers what it can. Far too often I believe that people in the community think we live in Fishers, IN and not North Manchester. We are offered a tremendous amount for the size of community that we are.	9/9/2015 12:08 PM
27	Much responsibility, not utilized enough, think outside the box and see what "works"	9/8/2015 9:44 PM
28	For a town our size, I think our NMMPR is one of the better ones in Wabash County. I am proud of our facilities.	9/7/2015 8:04 PM
29	Declining over the past 5 to 10 years	9/5/2015 2:38 PM
30	We have several small parks, and one large park. I feel we could do a better job keeping them ALL upgraded and maintained. I think we have a large variety of recreational activities and programs available for everyone of all ages.	9/5/2015 2:35 PM
31	You are doing good work!	9/4/2015 8:40 AM
32	Thanks for your work. I have no complaints.	9/3/2015 1:39 PM
33	Parks and Rec is doing a good job within the financial constraints they have. The Aquatic Center is an expensive amenity and the town is very fortunate to have it. Maintenance is good in light of the size of staff. The Warvel Park bathroom situation needs attention badly. They are a no-win situation because of vandalism.	9/3/2015 10:29 AM
34	Well run and maintained. Need more revenue or better yet a large endowment	9/2/2015 9:03 PM
35	I think the park has done a great job recently trying to promote their programs. I don't subscribe to the paper, so my only information comes from Facebook or word of mouth. I understand funds are limited, so I think the park does the best they can with what they have.	9/1/2015 3:30 PM
36	Great job with few resources!	8/27/2015 4:22 PM
37	For the last 6 years the NMMPR has been trying to get budget and personnel under control. Now that things have settled, they need to concentrate on improvement and new projects.	8/27/2015 9:22 AM
38	Overall acceptable but could always improve	8/24/2015 3:10 PM
39	Wonderful	8/24/2015 8:39 AM
40	Feel the director of the pool has no experience and doesn't care!	8/20/2015 7:02 PM
41	Extremely proud	8/20/2015 4:31 PM
42	I think NMMPR does a great job with the budget that it has, but I believe that there could be a better public education program about the offerings and needs of NMMPR.	8/20/2015 3:15 PM
43	Pool and exercise facilities are too expensive to use.	8/20/2015 10:37 AM
44	somewhat appealing but improvements could be made	8/20/2015 9:50 AM
45	they seem to accomplish a lot with a limited staff. They do a lot to beautify the town and I really appreciate the devotion to kids with the summer program and after school programs	8/20/2015 8:28 AM
46	Doing a great job	8/17/2015 11:21 PM
47	They are well maintained and safe areas for children to play.	8/6/2015 7:58 AM
48	Dedicated to providing a clean, safe, and enjoyable atmosphere to the variety of spaces available within the town of North Manchester.	8/5/2015 12:35 PM
49	They do a very good job compared to some other parks in the area	8/5/2015 9:30 AM
50	I park at scout hall for lunch and see unsupervised children almost daily climbing on the roof of the little log cabin, no one tells them no, is there a sign? also smokers from Peabody park in scout hall parking lot to smoke because Peabody doesn't allow. Why is smoking allowed in the parks for children and adults to breath?	8/5/2015 9:23 AM
51	Overall job well done	8/5/2015 9:01 AM
52	I'm not sure that everyone understands what NMMPR includes (the pool, parks, etc). I think it's difficult to find information about park programs, fees, schedules. Increased web appearance would help.	8/5/2015 8:43 AM
53	Positive. In general believe most people are unaware of what NMMPR does.	8/4/2015 4:48 PM
54	Pool has Nice programs but need to modernize park areas	8/3/2015 9:19 PM
55	Fun and improving	8/3/2015 4:41 PM
56	Currently well-run. Marked improvement in administration from Director through the Park Board. May be overstaffed at the administrative level.	8/3/2015 4:17 PM

57	NMPR offers the community a welcoming place to play and explore!	8/3/2015 3:53 PM
58	I workout at the pool often, it's clean, staff friendly & helpful. I ride my bike past the park & it's always well taken care of .	8/3/2015 3:23 PM
59	A hard-working group of individuals dedicated to the recreational desires of the community.	8/3/2015 3:00 PM

Q18 Please rate the following park services:

Answered: 65 Skipped: 26



	Good	Poor	Total	Weighted Average
Staff availability	76.56% 49	23.44% 15	64	1.23
Courtesy of staff	86.15% 56	13.85% 9	65	1.14
Knowledge of staff assisting you	79.37% 50	20.63% 13	63	1.21
Response time	73.77% 45	26.23% 16	61	1.26
Helpfulness of information/ instructions	70.97% 44	29.03% 18	62	1.29
Appropriate follow-up and/or remedy	73.33% 44	26.67% 16	60	1.27

Q19 If you had the ability to change just one thing about NMPR, what would it be?

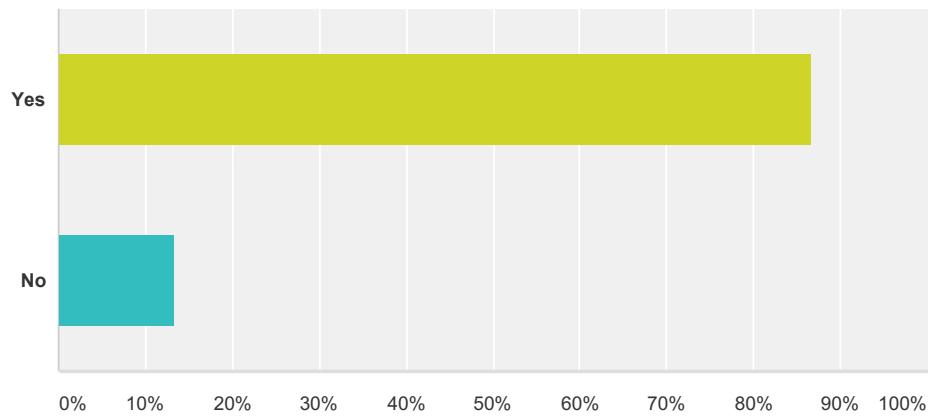
Answered: 42 Skipped: 49

#	Responses	Date
1	Find a new Director who actually knows something about how to operate a Parks and Recreation program and who is honest and responsive to the needs of the taxpayers.	9/22/2015 12:45 AM
2	Give them more grants	9/13/2015 3:37 PM
3	More programming	9/11/2015 5:48 AM
4	Better lighting. It has to happen for the safety of those who use Warvel Park and the surrounding area in the evening.	9/10/2015 10:29 AM
5	Add more activities to do outside, walking trails, biking trails that are well lit (our bike path is dangerously dark) disk golf would be great, and adding a large and not overly priced splash pad.	9/10/2015 8:54 AM
6	I would like to see someone in charge of NMPR that's a local and well known in the community. I would like to see someone in there that wants to do what is best for the community and will develop new and fresh ideas to get people involved and grow our NMPR as a business, with community members in mind. We need to get the college and community on the same page and working together as a whole...not college vs community. We need to offer more to our college students and maybe they will want to call Manchester their home upon graduating.	9/9/2015 9:22 PM
7	More access to the river.	9/9/2015 7:51 PM
8	More cultural than sports programs	9/9/2015 4:42 PM
9	More bike trails	9/9/2015 3:29 PM
10	Make the splash pad more available to all kids (younger)	9/9/2015 1:38 PM
11	Bike trail along river	9/9/2015 1:36 PM
12	New picnic tables or an upgrade	9/9/2015 1:29 PM
13	Emphasis on safe family activities that all families of all ages could afford and participate in for recreation and exercise. ie walking/biking paths	9/9/2015 1:12 PM
14	We would have a public outdoor pool.	9/9/2015 12:59 PM
15	Off leash dog park	9/9/2015 12:45 PM
16	For more kids to be able to use the pool.	9/9/2015 12:41 PM
17	Open the splash pad	9/9/2015 12:29 PM
18	Fund it better.	9/9/2015 12:27 PM
19	The leadership or management	9/9/2015 12:19 PM
20	To be more of the hub for all of the activities in the community like football, soccer, baseball, etc.	9/9/2015 12:10 PM
21	An indoor and outdoor pool would have been built instead of the current facility.	9/9/2015 12:10 PM
22	Better in town bike paths that don't compete with traffic (auto) - for safety. Possible linking many features - library, downtown, shopping plaza, restaurants, college, bridge, countryside	9/8/2015 9:47 PM
23	More welcoming for people who aren't physically fit.	9/7/2015 8:05 PM
24	Restrooms. They're pretty important.	9/5/2015 2:36 PM
25	I wish Chester Township would contribute tax funds so that township residents would have lower rates for using the pool. I realize that's not up to NMPR; it's just what I wish would change about the system!	9/4/2015 8:42 AM
26	Additional funding for their use to create new facilities and give them more options for maintaining what we have.	9/3/2015 10:30 AM
27	More community engagement--classes, farmer's market, live music downtown on Market Street,	8/27/2015 4:24 PM
28	I would like NMPR to have more funds to improve aging facilities.	8/27/2015 9:23 AM
29	More Concerts/activities in the park.	8/24/2015 8:42 AM

30	Director	8/20/2015 7:02 PM
31	Not sure	8/20/2015 4:31 PM
32	I think NMPR needs to do a better job of informing the public about the services/activities available. NMPR needs a website that is current and updated often.	8/20/2015 3:17 PM
33	Lower fees for pool and exercise facility	8/20/2015 10:38 AM
34	costs for rentals too high	8/20/2015 9:52 AM
35	Add a fitness trail - coordinate with the MRA and put one on that property	8/20/2015 8:31 AM
36	lower membership cost for family out of town as well in town if your child goes to Manchester Community Schools then it shouldn't matter if you are in town or not on the fees set one fee for both in town and out of town memberships. Don't forget the out of town people are paying more to drive into the facilities.	8/6/2015 2:35 PM
37	A more user- friendly website with a list of current and upcoming activities, programs, and classes.	8/6/2015 8:00 AM
38	Extended hours for the pool and fitness facility.	8/5/2015 12:36 PM
39	No smoking	8/5/2015 9:24 AM
40	Not sure	8/5/2015 9:01 AM
41	Addition of a Dog Park	8/3/2015 4:17 PM
42	I would require people using the fitness center to switch out their outdoor shoes for clean ones before using the weight machines, treadmills, elliptical machines, etc. Have you seen the dirt on those treadmill belts and elliptical footrests? I always hope it's not farm manure...	8/3/2015 3:56 PM

Q20 Overall, does NMPR meet your expectations based on your experiences?

Answered: 75 Skipped: 16

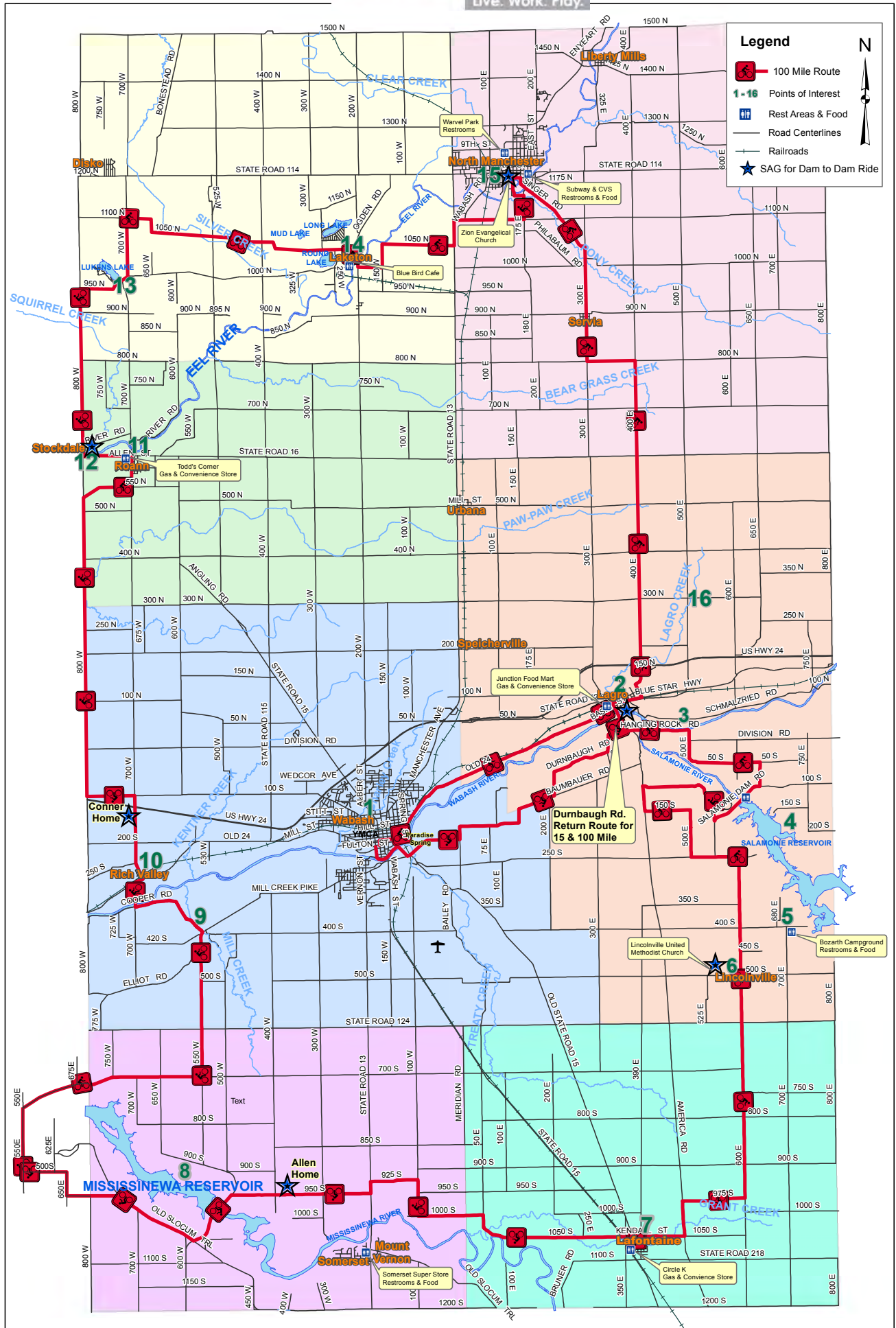


Answer Choices	Responses
Yes	86.67% 65
No	13.33% 10
Total	75

Q21 Any additional comments or suggestions?

Answered: 27 Skipped: 64

#	Responses	Date
1	Need more transparency with Parks and Rec. Many things are done without people really knowing.	9/22/2015 12:46 AM
2	Put in wifi threw out park	9/11/2015 11:33 AM
3	Thanks for putting this out.	9/11/2015 9:45 AM
4	Good Job!!!	9/9/2015 1:37 PM
5	We have a great town and many people comment on how lucky we are to have such a wonderful park in the middle of town.	9/9/2015 1:30 PM
6	No	9/9/2015 12:42 PM
7	Money is lost due to a lack of leadership, communication and effort to work for the public. Overall the staff is very poor	9/9/2015 12:20 PM
8	Create the master plan from the voice of the people. Follow it when economically feasible and then continually ask the people for more input. Never stop changing	9/9/2015 12:12 PM
9	Keep up the dedication -it's appreciated!	9/8/2015 9:48 PM
10	There are a lot of low income, overweight people who need the services offered but are shy about getting involved because they don't even know where to begin. Motivating them to be healthy should be one of the goals.	9/7/2015 8:06 PM
11	Thanks for all you do!	9/5/2015 2:37 PM
12	If you do another survey, have a column for "not applicable," or "no experience." There are several areas I have no experience with; to only have "good" or "poor" as choices isn't helpful. Thank you!	9/4/2015 8:43 AM
13	None	9/3/2015 1:41 PM
14	Jennifer and her staff are doing a great job with what they have. Kudos to them.	9/3/2015 10:31 AM
15	Thanks for your hard work!	8/27/2015 4:25 PM
16	Keep on Keeping on	8/24/2015 8:42 AM
17	Thank You For Listening To And Caring About Our Opinion	8/20/2015 4:32 PM
18	The splash pad has been a bit of a disappointment. This is a small flaw in an otherwise great facility. The main complaint my kids always give is that the water at the splash pad is too cold. I think splash pad attendance would increase if a cost-effective way to heat the water could be found.	8/20/2015 3:20 PM
19	Know that I sound like repeating but lower fees.	8/20/2015 10:40 AM
20	security for buildings such as the cabin, gazebo and pavillions to deter damage and vandalism from kids and others. Updating Pavillion, grills and picnic tables. also added activities such as disc golf and other activities	8/20/2015 9:56 AM
21	I appreciate how the staff coordinates and supports the many activities and groups in the community	8/20/2015 8:31 AM
22	pool endowment. has the town council forgot	8/8/2015 8:15 AM
23	A town wide garden with compost bins and beehives that multi-tasked as a education center would be pretty amazing. Promoting both flower and produce gardens with a classes available on gardening, food prep, and making better choices.	8/6/2015 8:02 AM
24	Appreciate the tobacco free environment. Promotion of healthy lifestyle is always good for our children and families	8/5/2015 9:03 AM
25	Keep up the good work and keep improving.	8/3/2015 4:18 PM
26	Please do fitness classes for the athletic working professional! I am so bored of running alone on the treadmill after work.	8/3/2015 3:57 PM
27	The pool has really gone down hill. I don't feel my kids are safe in the pool anymore. The gym has no one to instruct anyone on the equipment	8/3/2015 2:48 PM



NORTH MANCHESTER, INDIANA



CIVIC:

- 1 City Hall
- 2 Public Safety Building
- 3 Chamber of Commerce/Manchester Main Street
- 4 Post Office
- 5 NM Public Library
- 6 Town Life Center
- 7 NM Center for History
- 8 Wastewater Treatment Plant
- 9 Town Garage
- 10 Industrial Park
- Covered Bridge

PARKS & RECREATION:

- Strauss•Peabody Aquatic & Fitness Center
- Ruppel Recreation Complex
- Warvel Park
- Halderman Park
- Frantz Park
- Riverfront Park

RETIREMENT:

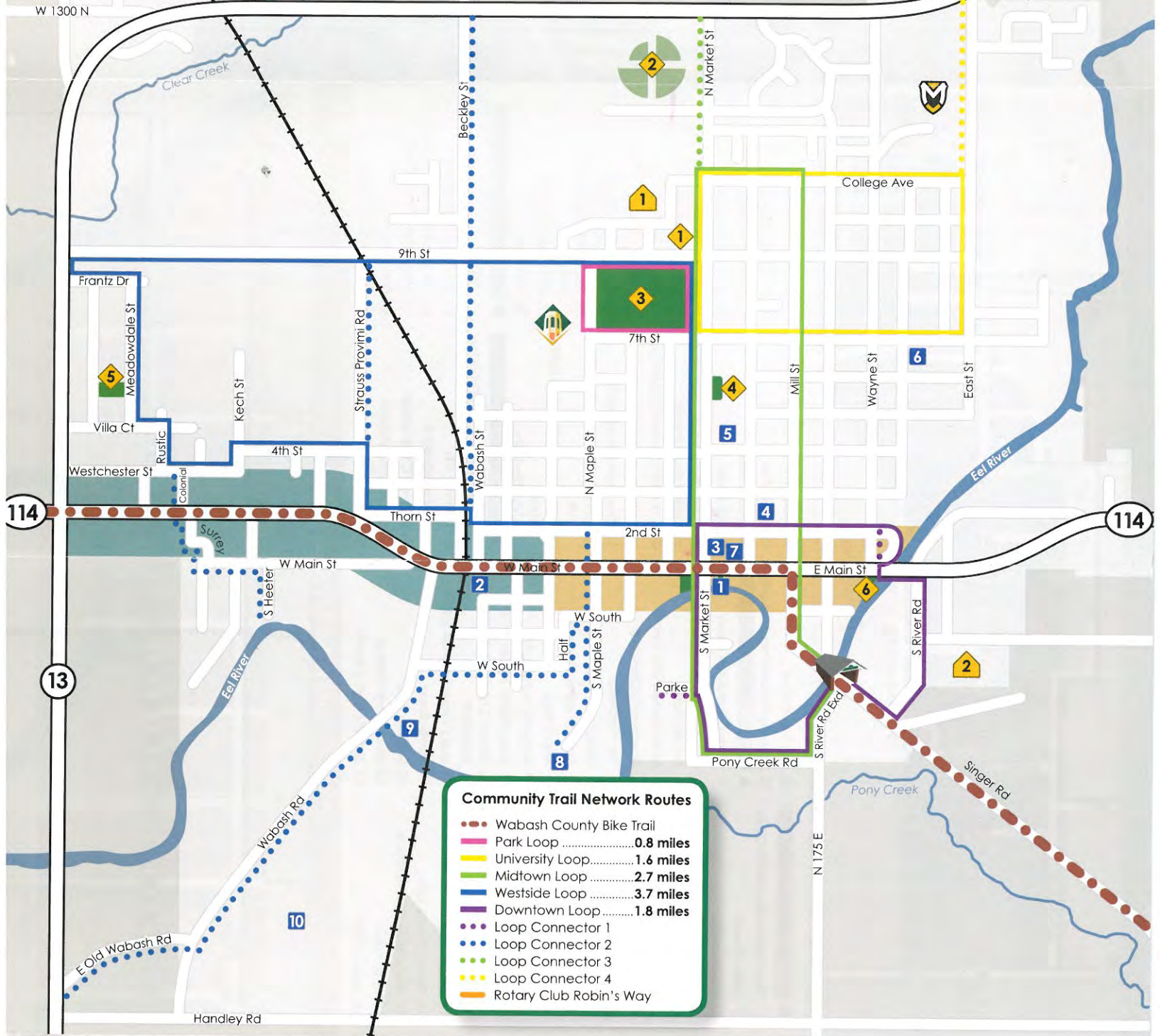
- Peabody Retirement Community
- Timbercrest Senior Living Community

COMMERCIAL CORRIDOR:

- Shopping Area
- Downtown Retail Area

SCHOOLS:

- Manchester University
- Manchester Jr-Sr High School
- Manchester Elementary School



Community Trail Network Routes

- Wabash County Bike Trail
- Park Loop0.8 miles
- University Loop.....1.6 miles
- Midtown Loop2.7 miles
- Westside Loop3.7 miles
- Downtown Loop1.8 miles
- Loop Connector 1
- Loop Connector 2
- Loop Connector 3
- Loop Connector 4
- Rotary Club Robin's Way

3.4 | RIVERFRONT DEVELOPMENT

OVERALL RIVERFRONT DEVELOPMENT PLAN

The new vision for the River District embodies a modern lifetime community. By offering a new park space designed to host large events and festivals, the redevelopment leverages real estate within the flood plain to transform the downtown area.

With the growth of regional trails and river walkways, the plan includes a events pavilion along the water that can be enjoyed from the terraced lawn or the downtown park above. In connecting Main Street to the new park, an elliptical ramp provided an accessible route to each feature, terminating at a floating pier hovering over the river.



- 1. REVITALIZED ALLEY WAY
- 2. MAIN/MARKET STREET IMPROVEMENTS
- 3. THE "MARKET ON MARKET"
- 4. RIVER TRAIL WAY
- 5. SOUTH FACADE IMPROVEMENTS
- 6. REDEVELOPED PUBLIC PLAZA
- 7. EVENT PAVILION AND STAGE
- 8. FLOATING PLAZA ("PIER")
- 9. FUTURE COMMERCIAL BUILDINGS
- 10. FUTURE DEVELOPMENT SITE
- 11. NEW PUBLIC PARKING
- 12. TIRE SWING GROVE
- 13. EXISTING RESIDENTIAL PROPERTIES
- 14. NEW PEDESTRIAN BRIDGE
- 15. KAYAK LAUNCH
- 16. COMMUNITY PAVILION



The Economic Impact of Local Parks

An Examination of the Economic Impacts of Operations and
Capital Spending on the United States Economy

Executive Summary



National Recreation
and Park Association



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KEY FINDINGS



Local and regional park agencies' *operations spending* created nearly

\$80 BILLION

in total economic activity and supported nearly

660,000 JOBS.



Local and regional park systems' *capital spending* led to about

\$59.7 BILLION

in economic activity income and more than

340,000 JOBS.



ABOUT THE STUDY

We already know parks are important contributors to their towns, cities and regions. Thousands of local park and recreation facilities throughout the United States promote healthy, prosperous and connected communities every day. Millions of people personally benefit from their local and regional park agencies in many ways – gathering places to meet with friends and family, open spaces to exercise and reap the benefits of clean air and water, and community resources where one can connect to others and nature.

The benefits that local and regional parks bring to their communities are well demonstrated with the National Recreation and Park Association’s (NRPA) Three Pillars:



CONSERVATION

Parks are dedicated to preserving natural resources in the community. Local and regional parks play a leadership role in protecting open space, connecting children to nature and providing education and programming that help communities engage in conservation practices.



HEALTH & WELLNESS

Local and regional parks are on the forefront of improving the health and wellness of their community’s citizens. Beyond promoting physical activity with their vast networks of open space, athletic facilities and trail systems, local and regional parks combat poor nutrition, hunger, obesity and physical inactivity.



SOCIAL EQUITY

Local and regional parks are treasured resources that are available to everyone, regardless of age, race and income. Local and regional park agencies ensure that all members of the community have access to open space and recreational opportunities.



But, beyond these critical contributions to society, local and regional parks are also a source of significant economic activity. So, just how much of an economic contribution do local and regional parks make to the economy?

A number of local and regional park agencies have estimated the value of the economic activity their system has had on their local community, focusing on spending, tourism and property values. Until now, however, there has been no national study to estimate the economic contribution of the spending of the thousands of local and regional park agencies throughout the nation make on the U.S. economy.

In 2015, NRPA joined forces with the Center for Regional Analysis at George Mason University to estimate the impact of spending by local and regional park agencies on the U.S.

economy. The study focused exclusively on the direct, indirect and induced effects local and regional park agencies’ spending have on economic activity, with analysis based on data compiled from both the U.S. Census Bureau and NRPA.

This is a summary of the key results from the study. Read the full report, which includes estimates of the economic impact of different types of park facilities, at www.NRPA.com/parkeconreport.

U.S. ECONOMIC IMPACT

Combining Census Bureau survey data with information in PRORAGIS, local and regional park agencies had an estimated \$32.3 billion in operations spending and provided more than 356,000 direct jobs in 2013. This spending and labor income ripples throughout the economy, taking the form of park and recreation employees spending their paychecks and park and recreation agency vendors hiring workers and buying products and services to serve their clients.

As a result, the operations spending expands into almost \$80 billion in total economic activity, which boosted gross domestic product (GDP) by \$38.8 billion and supported almost 660,000 jobs that paid in excess of \$24 billion in salaries, wages and benefits across the nation.

Further, local and regional park agencies also spent an estimated \$22.4 billion on capital programs in 2013. This spending led to an additional \$59.7 billion in economic activity, a contribution of \$29 billion to gross domestic product, \$19.6 billion in labor income and more than 340,000 jobs.

All together, the operations and capital spending of the nation's local and regional public park systems created \$139.6 billion in economic activity, added \$68 billion in GDP and nearly 1 million jobs with payrolls totaling \$43.8 billion.

Local and regional park agencies' \$32.3 billion in operations spending and \$22.4 billion in capital spending led to nearly

\$140 billion in economic activity and almost 1 million jobs in 2013



Economic Impacts of Local and Regional Public Parks on the United States Economy – 2013

	Operating Impacts	Capital Spending Impacts	Total Impact of Local and Regional Parks' Spending
Economic Activity (transactions)	\$79.97 billion	\$59.66 billion	\$139.63 billion
Value Added (GDP)	\$38.78 billion	\$29.17 billion	\$67.95 billion
Labor Income (salaries, wages, benefits)	\$24.18 billion	\$19.61 billion	\$43.79 billion
Employment (jobs)	658,478 jobs	340,604 jobs	999,082 jobs

Source: Center for Regional Analysis at George Mason University for the National Recreation and Park Association

STATE-LEVEL ANALYSIS

Beyond measuring the economic impact local and regional parks have on the U.S. economy, the study examined the economic impacts of local and regional parks spending in all 50 states and the District of Columbia. The state-level analysis followed that of the national study and considers the economic impact of local and regional park agency operations and capital spending. The estimates of total economic impacts include the direct, indirect and induced effects of agency spending to the state economy.

Economic Impacts of Local and Regional Public Parks on State Economies—2013

State	Economic Activity (Transactions)	Labor Income	Employment (Jobs)
Alabama	\$1,231,368,975	\$417,528,606	11,470
Alaska	\$265,134,937	\$108,872,161	2,092
Arizona	\$2,149,280,345	\$787,288,139	17,696
Arkansas	\$428,924,501	\$151,675,101	3,898
California	\$17,612,301,914	\$7,269,695,775	126,775
Colorado	\$4,626,619,238	\$1,723,877,013	36,247
Connecticut	\$1,107,632,241	\$417,751,961	8,439
District of Columbia	\$120,024,356	\$57,078,384	896
Delaware	\$89,921,606	\$33,946,700	724
Florida	\$7,485,741,762	\$2,705,649,730	60,801
Georgia	\$2,250,326,290	\$821,402,880	18,918
Hawaii	\$691,858,315	\$238,927,777	6,050
Idaho	\$454,217,509	\$191,932,807	3,677
Illinois	\$12,976,606,775	\$5,053,654,955	96,317
Indiana	\$1,389,670,498	\$475,290,562	11,322
Iowa	\$964,052,949	\$310,393,234	8,497
Kansas	\$963,563,756	\$306,534,784	9,123
Kentucky	\$639,712,355	\$235,487,123	5,729
Louisiana	\$1,494,830,925	\$528,867,125	12,045
Maine	\$371,882,669	\$134,109,078	3,224
Maryland	\$2,733,136,376	\$1,015,962,730	22,167
Massachusetts	\$1,096,322,748	\$447,553,157	8,149
Michigan	\$1,837,080,712	\$621,526,087	15,831
Minnesota	\$2,834,173,626	\$1,064,812,177	22,411
Mississippi	\$427,893,980	\$141,266,189	4,037
Missouri	\$2,241,684,781	\$797,733,784	18,199
Montana	\$206,687,842	\$66,401,994	1,952
Nebraska	\$461,242,866	\$158,995,140	4,150

State	Economic Activity (Transactions)	Labor Income	Employment (Jobs)
Nevada	\$1,811,550,556	\$601,196,410	14,491
New Hampshire	\$212,896,528	\$71,496,917	1,930
New Jersey	\$2,221,874,679	\$815,319,633	17,638
New Mexico	\$621,205,459	\$211,468,552	5,468
New York	\$6,289,207,072	\$2,816,457,874	43,090
North Carolina	\$3,023,768,668	\$1,071,753,103	26,278
North Dakota	\$504,269,473	\$156,685,464	4,737
Ohio	\$4,220,208,229	\$1,532,261,515	34,718
Oklahoma	\$587,643,531	\$215,268,484	4,928
Oregon	\$1,936,083,772	\$700,445,644	16,701
Pennsylvania	\$1,628,999,305	\$599,192,057	12,480
Rhode Island	\$181,624,393	\$67,479,124	1,499
South Carolina	\$1,194,136,298	\$398,101,667	11,124
South Dakota	\$357,992,328	\$121,493,158	3,278
Tennessee	\$1,690,819,194	\$620,702,417	14,577
Texas	\$6,323,030,540	\$2,350,569,439	51,190
Utah	\$2,049,226,575	\$676,403,185	18,163
Vermont	\$81,951,201	\$29,716,828	714
Virginia	\$3,742,039,883	\$1,380,790,852	30,737
Washington	\$2,376,885,949	\$898,978,144	18,021
West Virginia	\$319,531,238	\$106,401,450	2,859
Wisconsin	\$1,429,374,002	\$492,351,757	12,279
Wyoming	\$387,698,334	\$132,829,457	3,385

Source: Center for Regional Analysis at George Mason University for the National Recreation and Park Association

One caution: The sum of the state-level impacts presented in the following table does not equal the national-level economic impact estimates presented in the previous section. This is not an error but reflects how the economic activity is not contained within state borders. When an agency purchases goods and service from out-of-state vendors, the economic benefit from those purchases accrue to the state where the vendor is based and not to the state where the agency is based. The state-level information above does not capture the economic activity of these “leakages.” This out-of-state activity is included as a part of the national estimate of economic activity (\$139.63 billion) and employment (999,082 jobs).

METHODOLOGY

Researchers at the Center for Regional Analysis at George Mason University derived the operations spending estimates using the IMPLAN economic input-output model with data from the U.S. Census Bureau's 2013 Annual Survey of Public Employment & Payroll. The survey provides an estimate of the number of individuals (head count) employed by local governments' parks and recreation departments. Using the number of employees, the IMPLAN model provides an estimate of total direct output, which is treated as operations spending for the park systems. The relationship between total spending and employment is based on national averages for entities operating in the park and recreation industry and closely related activities.

The researchers derived the estimates of local and regional park agencies' capital spending from data provided by NRPA and from other publicly available resources. This provided an estimate of the average ratio of capital spending to operating spending for local and regional park agencies. Applying this ratio to the nationwide estimates of operating spending, the researchers were able to determine an estimated total for capital spending for all local and regional public park systems in the United States.

The model estimates the total effects on output, labor income, value added and employment. Output is essentially a measure of the value of transactions. Labor income includes salaries, wages and benefits. Value added is the measure most closely equivalent to gross domestic product (GDP) and includes property income, dividends, corporate profits and other measures. Employment is the number of headcount jobs. The databases used to build the economic input-output model account for full- versus part-time employment in the relevant sectors of the economy.

Input-output models provide estimates of direct, indirect and induced effects of local and regional park agency spending on the economy.

- **DIRECT** effects are the spending by local and regional park systems, whether for operations or capital spending programs and include spending for equipment, utilities, goods, services and personnel costs.
- **INDIRECT** effects capture the spending associated with the park systems' vendors. For example, a park system contracts with a local company to spray for mosquitoes. The pest control company, in turn, hires employees, purchases pesticides and contracts with a bookkeeping service. The bookkeeping service rents office space, hires workers and purchases office supplies, and so on.
- **INDUCED** effects track the employees of both the park and recreation agencies and their vendors spending their wages in the economy.



Note that as powerful as the figures presented in this report are, they are *conservative* measures of the economic impact of local and regional parks. The reason is this study exclusively focused on the economic impact of local and regional park agency *spending*. As a result, the analysis does not include the impact of:

- Visitor spending: Since this is a national study, the vast majority of local and regional park visitors are from domestic origins and therefore have a net sum zero economic impact on a national basis (although the local impacts can be significant). Example: Most of the non-local visitors to a park in one town likely came from other nearby localities or at least somewhere else in the United States.
- Other economic benefits: The research does not measure benefits that park systems generate for the environment, health/wellness and property values.
- Spending on depreciable capital spending: Estimates of capital spending in this study do not include usual spending appearing in annual budgets for depreciable assets. As a result, these estimates likely understate the total value of park system spending and their economic consequences.

KEY CONCLUSIONS

Local and regional park agencies are important assets connecting communities throughout the United States. Not only are public parks leaders in conservation, health and wellness, and social equity, they are also engines of significant economic activity and job creation in the United States.

In 2013, local and regional public park agencies generated nearly \$140 billion in economic activity and support almost 1 million jobs. Combined with studies on the state and national park systems, public parks are responsible for roughly \$200 billion in economic activity each year, touching all 50 states and the District of Columbia.

But the power of local and regional parks expands beyond the direct, indirect and induced economic impacts of their spending. Local towns, cities and counties with strong, vibrant public park systems benefit from improved health, a closer connection to nature and a greater sense of community. This leads to lower health care costs, higher property values and an overall boost in the standard of living that benefits all. Studies conducted by NRPA and other researchers find Americans across all ages, social strata and political affiliations support investments made for public parks, seeing their local parks as a valuable and essential features of their community.

Policymakers and elected officials at all levels of government need to take notice. From local officials ensuring dedicated public park funding to Congress and the White House securing the permanent authorization and funding for the Land Water Conservation Fund (LWCF), the message is clear: Investments in public parks are investments for a better tomorrow. Local and regional park spending not only turns our neighborhoods, towns and cities into vibrant, connected and healthier communities, but they also spark economic activity that ripples well beyond the initial spending to create jobs and prosperity throughout our nation.





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North Manchester Park Recreation Department 10-Year Preventative Maintenance Program

PARKS RENOVATION PROGRAM

Warvel Park	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
Main Pavilion		(23,24) \$2,500					(1)			
9th Street Shelter	(2) \$400	(24) \$800						(1)		
Gazebo	(2,3) \$800							(24)		
Main Playground		(17) \$1,500		(17) \$1,500		(17) \$1,500		(17) \$1,500		(17) \$1,500
Rock Playground		(17) \$500		(17) \$500		(17) \$500		(17) \$500		(17) \$500
Kid's Cabin	(1,2) \$400									
Horseshoe Courts	(25) \$700						(3) \$500			
Basketball 1/2 court			(3) \$4,000							
Skatepark					(26) \$4,000	(12) \$3,000	(27) \$700			
Walks	(30) \$1,600		(31) \$3,000			(32) \$3,000				
Waterfall		(28) \$1,000			(28) \$1,000		(28) \$1,000			(28) \$1,000
Scout Hall Parking Lot										
Park Signage									(3) \$500	
Picnic sites		(3) \$400								
Grills		(3) \$400								
Site Furnishings										
Drinking Fountain										
Site lighting										
Bike racks	(16) \$750									
Tree maintenance	(21,22) \$1,000	(21) \$500	(21) \$500	(21) \$500	(21) \$5,000	(21,22) \$1,000	(21) \$500	(21) \$500	(21) \$500	(21) \$500
Subtotal	\$5,650	\$7,600	\$7,500	\$2,500	\$10,000	\$9,000	\$2,700	\$2,500	\$500	\$4,000

Harter's Grove	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
Trail						(10) \$3,500				(10) \$2,000
Signage										
Benches		(16) \$400								
Tree maintenance	(21) \$500	(21) \$500	(21) \$500	(21) \$500	(21) \$500	(21) \$500	(21) \$500	(21) \$500	(21) \$500	(21) \$500
Subtotal	\$500	\$900	\$500	\$500	\$500	\$4,000	\$500	\$500	\$500	\$2,500

Frantz Park	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
Park Sign										(3)
Playground		(17) \$500		(17) \$500	(19) ---	(17) \$500		(17) \$500		(17) \$500
Basketball court										
Tree maintenance	(21) \$350	(22) \$250							(22) \$250	
Site Furnishings	(27) \$400									
Subtotal	\$750	\$750	\$0	\$500	\$0	\$500	\$0	\$500	\$250	\$500

North Manchester Park Recreation Department 10-Year Preventative Maintenance Program

PARKS RENOVATION PROGRAM

Maple Park	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
Playground		(17) \$500		(17) \$500	(19) ---	(17) \$500		(17) \$500		(17) \$500
Tree maintenance	(22) \$250	(22) \$250	(22) \$250							
Site Furnishings	(27) \$700									
Subtotal	\$950	\$750	\$250	\$500	\$0	\$500	\$0	\$500	\$0	\$500
Halderman Park	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
Kiwanis Gazebo										(2) \$750
War Memorial		(29) \$300		(29) \$300		(29) \$300		(29) \$300		(29) \$300
Thomas Marshall House										
Holderman Cemetery Display		(12) \$1,500								
Drinking Fountain										
Sidewalks										
Parking Area										
Site lighting										
Tree maintenance	(21) \$200	(21) \$200	(21) \$200	(21) \$200	(21) \$200	(21) \$200	(21) \$200	(21) \$200	(21) \$200	(21) \$200
Subtotal	\$200	\$2,000	\$200	\$500	\$200	\$500	\$200	\$500	\$200	\$1,250
Town Life Center	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
Playground		(17) \$500		(17) \$500		(17) \$500		(17) \$500		(17) \$500
Ball Diamond	(3) \$2,500									
Basketball Court				(3) \$1,500			(3) \$1,500			(3) \$1,500
Tree maintenance	(21,22) \$500	(21,22) \$500	(21) \$200	(21) \$200	(21) \$200	(21) \$200	(21) \$200	(21) \$200	(21) \$200	(21) \$200
Subtotal	\$3,000	\$1,000	\$200	\$2,200	\$200	\$700	\$1,700	\$700	\$200	\$2,200
Eel River Park Site	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
Park Site	T.B.D.									
Boat Ramp	T.B.D.									
Shelter	T.B.D.									
Picnic Sites	T.B.D.									
Walks	T.B.D.									
Parking Lot	T.B.D.									
Site lighting	T.B.D.									
Tree maintenance	(22) \$350	(22) \$350	(22) \$350							
Subtotal	\$350	\$350	\$350	\$0	\$0	\$0	\$0	\$0	\$0	\$0
ANNUAL TOTALS	\$11,400	\$13,350	\$9,000	\$6,700	\$10,900	\$15,200	\$5,100	\$5,200	\$1,650	\$10,950

- | | | | | |
|--------|--|---|---|---|
| Notes: | <ul style="list-style-type: none"> (1) Re-roof (2) Paint (3) Renovate (4) New pavilion/shelter (5) Topdress stone parking (6) Reseal/restripe parking lot (7) Renovate/repave parking lot (8) Reseal walking trail | <ul style="list-style-type: none"> (9) Topdress mulch walking trail (10) Topdress stone walking trail (11) Reconstruct/pave walking trail (12) New paved walk (13) New stone trail (14) Renovate trail (15) Repair paved trail (16) New / Add | <ul style="list-style-type: none"> (17) Topdress safety play surface (18) Update/replace play equipment (19) New play equipment (20) Replace with corn hole toss (21) Remove dead trees/stumps (22) Plant new trees (23) New lighting (24) Upgrade electrical | <ul style="list-style-type: none"> (25) Add scoreboards (26) Fencing (27) Seating, trash cans, etc. (28) New pump (29) Add mulch (30) Repair Scout Hall walks (31) Walk from climber to 9th Sst (32) Walk from playground to Market St. |
|--------|--|---|---|---|

North Manchester Park Recreation Department 10-Year Preventative Maintenance Program

STRAUSS-PEABODY ACQUATIC & FITNESS CENTER RENOVATION PROGRAM

Building - Exterior	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
Roof	(6) \$1,500									
Exterior walls										
Windows										
Doors			(11) \$200						(11) \$200	

Building - Site	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
Walks, Stoops										
Signage										
Landscape		(8) \$350		(8) \$350		(8) \$350		(8) \$350		(8) \$350
Fencing										
Splash pad					(13) \$1,000					

Building - Interior	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
Vestibule		(12) \$100			(12) \$100	(2) \$200	(12) \$100	(9) \$300		(12) \$100
Reception Area						(2) \$300	(14) \$400	(9) \$300		
Offices						(2) \$300		(9) \$300		
Conference Room			(9) \$200			(2) \$200				
Fitness Room			(10) \$5,000		(2,9,10) \$6,000		(10) \$5,000		(10) \$5,000	
Family Restrooms		(9) \$200		(2) \$150						
Mens Lockers		(9) \$1,000		(2) \$400						
Womens Lockers		(9) \$1,000		(2) \$400						
Activity Room				(9) \$600			(14) \$300			
Party Room			(9) \$600		(2) \$200					
Commons - Halls				(9) \$800		(2) \$300	(14) \$600			

Swimming Pool	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
Large pool							(2,9) \$6,500			
Small pool						(2) \$2,000	(9) \$1,500			
Hot tub							(9) \$300			
Sauna		(9) \$200					(9) \$300			
Steam Room		(9) \$200		(2) \$200			(9) \$300			
Walls						(2) \$4,000				
Tot Dock		(4) \$1,800		(4) \$1,800		(4) \$1,800		(4) \$1,800		(4) \$1,800
Water sports equipment	(4) \$250	(4) \$250	(4) \$250	(4) \$250	(4) \$250	(4) \$250	(4) \$250	(4) \$250	(4) \$250	(4) \$250
Pool pumps (3)										
Chlorinators (3)										
UV filters (3)	(4) \$700	(4) \$700	(4) \$700	(4) \$700	(4) \$700	(4) \$700	(4) \$700	(4) \$700	(4) \$700	(4) \$700
Boilers (3)										
VFD variable program drive (5)	(4) \$900	(3) \$600								
HVAC systems										
Electrical/Lighting										
Water softner						(4) \$600				
Dolphin - pool sweeper			(4) \$3,000				(4) \$3,000			

North Manchester Park Recreation Department 10-Year Preventative Maintenance Program

STRAUSS-PEABODY ACQUATIC & FITNESS CENTER RENOVATION PROGRAM

Building Systems	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
Electrcial										
Lighting					(15) \$1,000					
Heating System										
Air Conditioning System										
Water Heater						(11) \$2,000	(11) \$2,000			

Building Furnishings	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
AV Equipment		(4) \$1,000								
Computers		(4) \$1,500	(4) \$1,500		(4) \$1,500	(4) \$1,500		(4) \$1,500	(4) \$1,500	
Printers							(4)			
Copy Machine	(4) \$7,500									
Office Furnishings			(16) \$600	(17) \$800			(16) \$600		(17) \$800	
Washer / Dryer		(4) \$1,600						(4) \$1,600		
Refrigerator										
Microwave				(4) \$350						(4) \$350
Coffee pot										
Chairs (64)	(20) \$150	(21) \$450	(21) \$450	(21) \$450	(21) \$450	(22) \$650	(22) \$650	(20) \$150		
Tables (7)		(23) \$200	(24) \$400					(23) \$200		(24) \$400
Drinking Fountain										
TV's						(25) \$2,100	(25) \$2,100			
Toilet room accessories										
Registration software upgrades		(18) \$6,000	(19) \$3,000	(19) \$3,000	(19) \$3,000	(19) \$3,000	(19) \$3,000	(19) \$3,000	(19) \$3,000	(19) \$3,000
ANNUAL TOTALS	\$11,000	\$17,150	\$15,900	\$10,250	\$14,200	\$20,250	\$27,600	\$10,450	\$11,450	\$6,950

- Notes:
- | | | |
|---------------------------------|-----------------------------------|--|
| (1) Reroof | (9) Upgrade w/ LED lgihting | (17) Replace office chairs |
| (2) Paint | (10) Replace/upgrade equipment | (18) Purchase software |
| (3) Renovate | (11) Service Auto Entry doors | (19) Annual software subscription |
| (4) Replace | (12) Clean carpets | (20) Replace 5 folding chairs |
| (5) Upgrade | (13) Replace spray tips | (21) Replace 5 folding chairs & 2 conf. chairs |
| (6) Repair | (14) Strip & wax tile floors | (22) Replace 5 folding chairs & 8 Commons chairs |
| (7) Service | (15) Upgrade Ext. Bldg LED Lights | (23) Replace 2 folding tables |
| (8) Refresh landscape plantings | (16) Replace front desk chairs | (24) Replace 4 Commons tables |
| | | (25) Replace 3 TV's - Fitness Room |
| | | (26) |
| | | (27) |
| | | (28) |
| | | (29) |
| | | (30) |
| | | (31) |
| | | (32) |

North Manchester Park Recreation Department 10-Year Preventative Maintenance Program

SCOUT HALL RENOVATION PROGRAM

Building - Exterior	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
Roof										
Exterior walls										
Windows										
Doors										
Signage										

Building - Site	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
Walks, stoops, steps										
Trash Enclosure										
Landscape										
Signage										

Building - Interior	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
Vestibule										
Main Meeting Room										
Kitchen										
Restrooms										
Storage Room										
Lower Storage Room										
Lower Restrooms										
Lower Mechanical Room										

Building - Systems	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
Electrcial										
Lighting										
Heating System (2009)										
Air Conditioning System										
Water Heater (2009)										

North Manchester Park Recreation Department 10-Year Preventative Maintenance Program

SCOUT HALL RENOVATION PROGRAM

Building - Furnishings	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
Refrigerator										
Stove										
Chairs (qty)										
Tables (qty)										
Drinking Fountain										
ANNUAL TOTALS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

Notes: (1)	(9)	(17)	(25)	(33)
(2)	(10)	(18)	(26)	(34)
(3)	(11)	(19)	(27)	(35)
(4)	(12)	(20)	(28)	(36)
(5)	(13)	(21)	(29)	(37)
(6)	(14)	(22)	(30)	(38)
(7)	(15)	(23)	(31)	(39)
(8)	(16)	(24)	(32)	(40)

North Manchester Park Recreation Department 10-Year Preventative Maintenance Program

VEHICLE REPLACEMENT PROGRAM

Vehicles	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
2011 Chevy Truck										
2000 Chevy Truck					\$25,000					

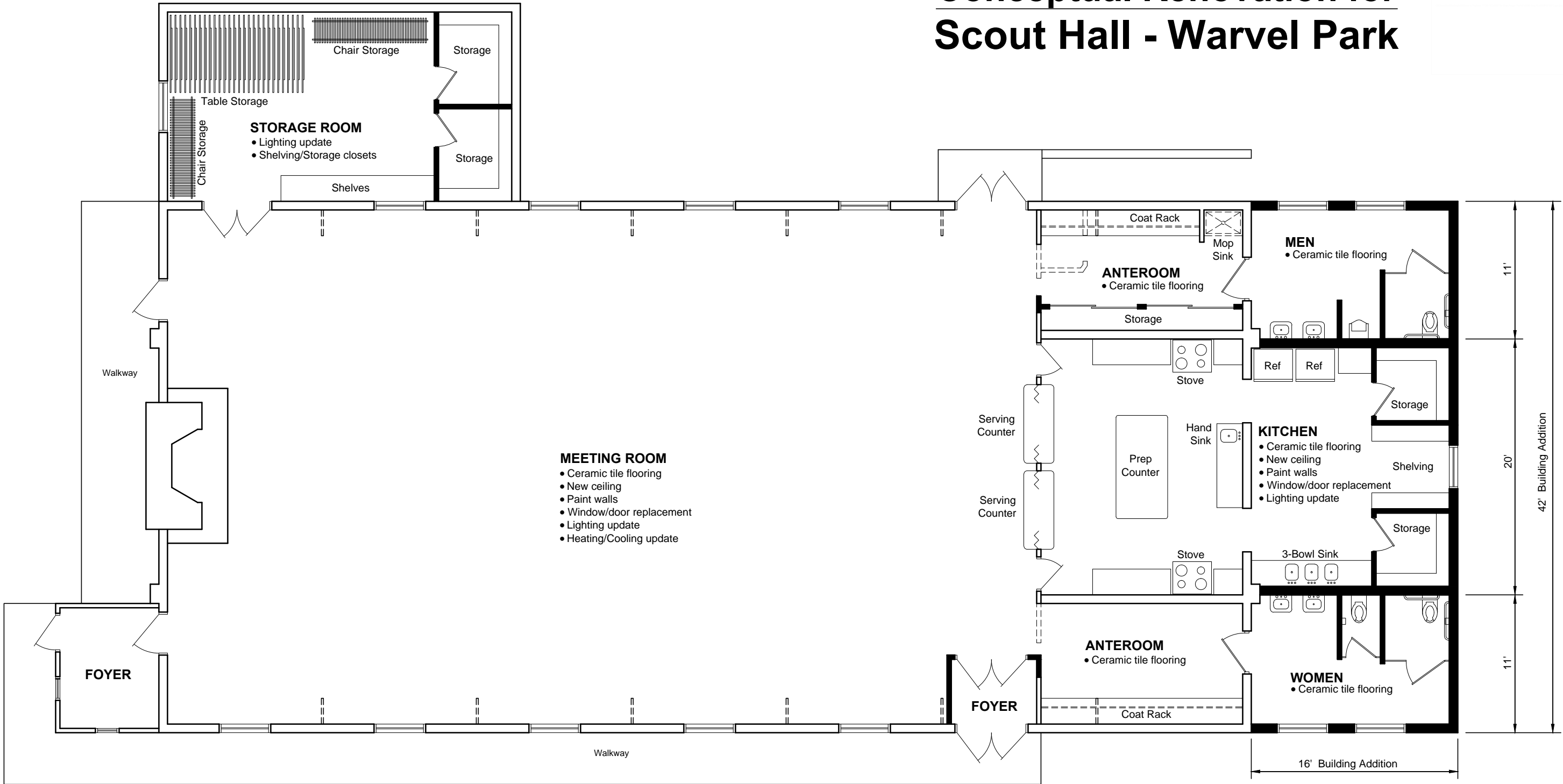
Large Equipment	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
Massey-Ferguson Tractor					\$18,000					
John Deere x728				\$14,000						
John Deere Z-Trac		\$8,000								
Toro Workman Utility Cart			\$10,000							\$12,000
16' Nomanco Trailer										

Attachments	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
Western Snow Plow						\$5,000				
Buyers Salt Spreader								\$1,000		
6' Tree Point Aerator										
5' King Kutter Grade Blade										
Work Saver Hydraulic Auger										
Lawn Roller										

Small Attachments	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
MTD Push Mower			\$300			\$300			\$300	
Stihl Backpack Leaf Blower					\$350					\$350
Echo Weed Eater (2)										
Echo Hedge Trimmer										
Little Wonder Edger										
Stihl Chainsaw (2)		\$300	\$300					\$300	\$300	
Stihl Pole Pruner										
Maxus Air Compressor										
Craftsman 1-1/2 hp Electric Portable Compressor										
Lincoln Arc Welder										
Cutting Torches										
Honda Water Pump										
Cyclone Seeder										
210 Gallon Water Tank										

Annual Total	\$0	\$8,300	\$10,600	\$14,000	\$43,350	\$5,300	\$0	\$1,300	\$600	\$12,350
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Conceptual Renovation for Scout Hall - Warvel Park



Proposed Main Floor

Scale: 1/8" = 1'-0"

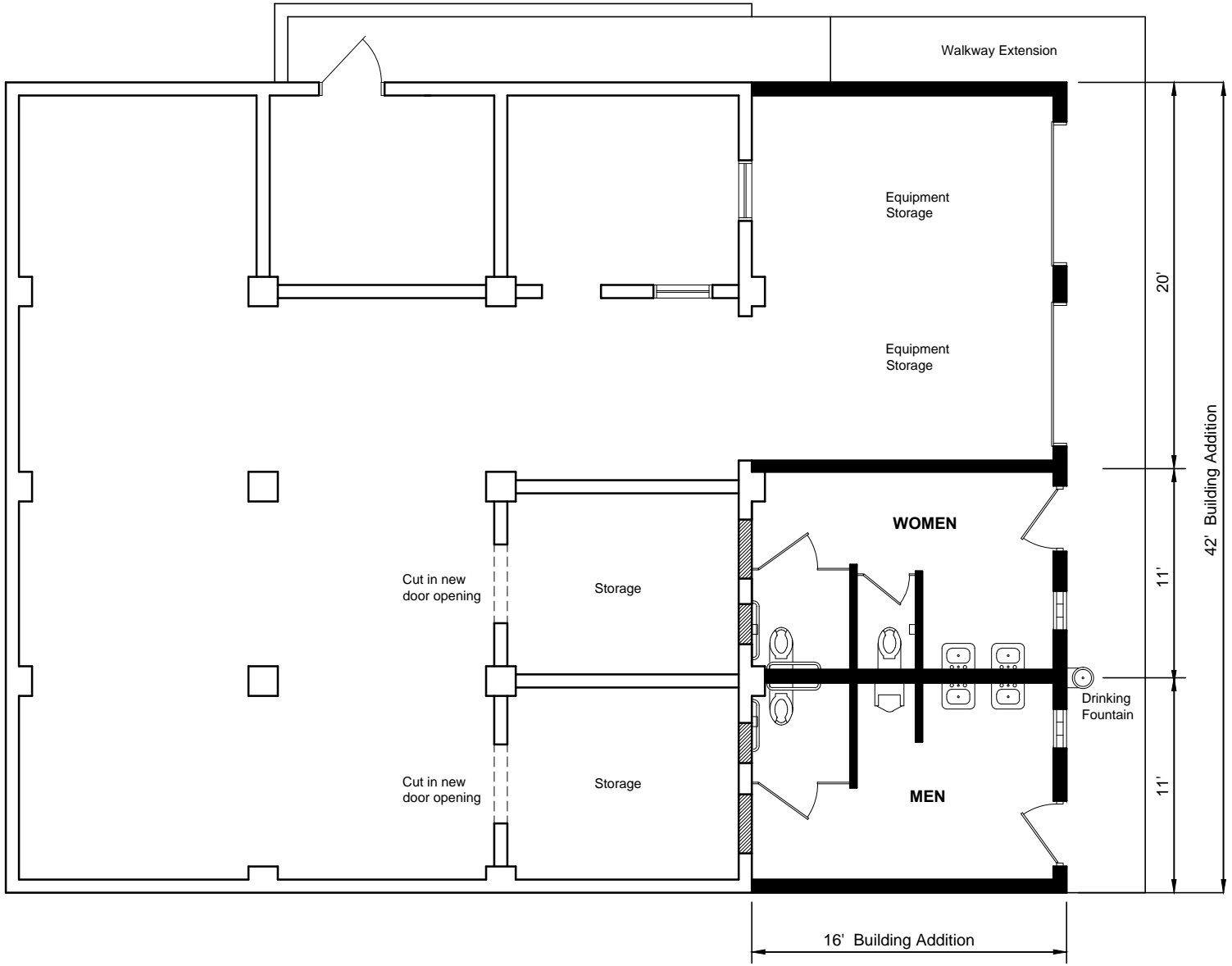



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Conceptual Renovation for Scout Hall - Warvel Park

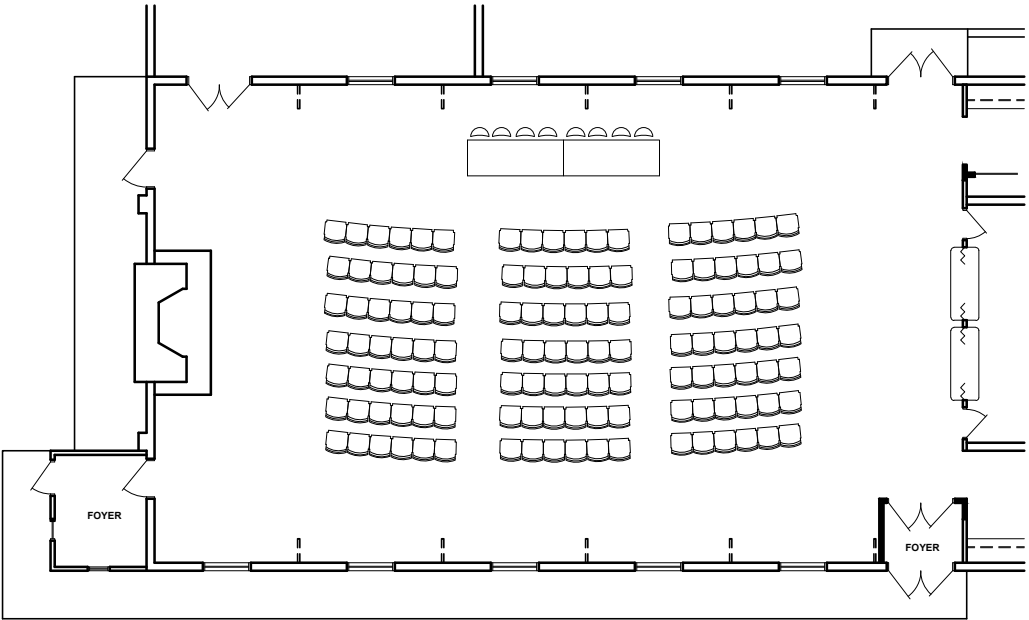


Proposed Lower Floor 
Scale: 1/8" = 1'-0"

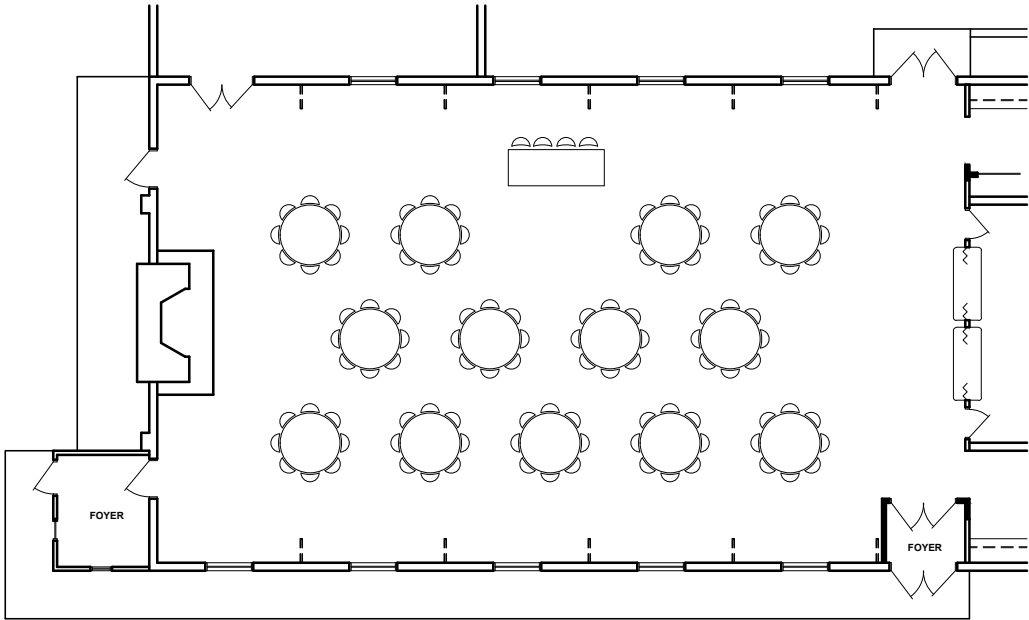
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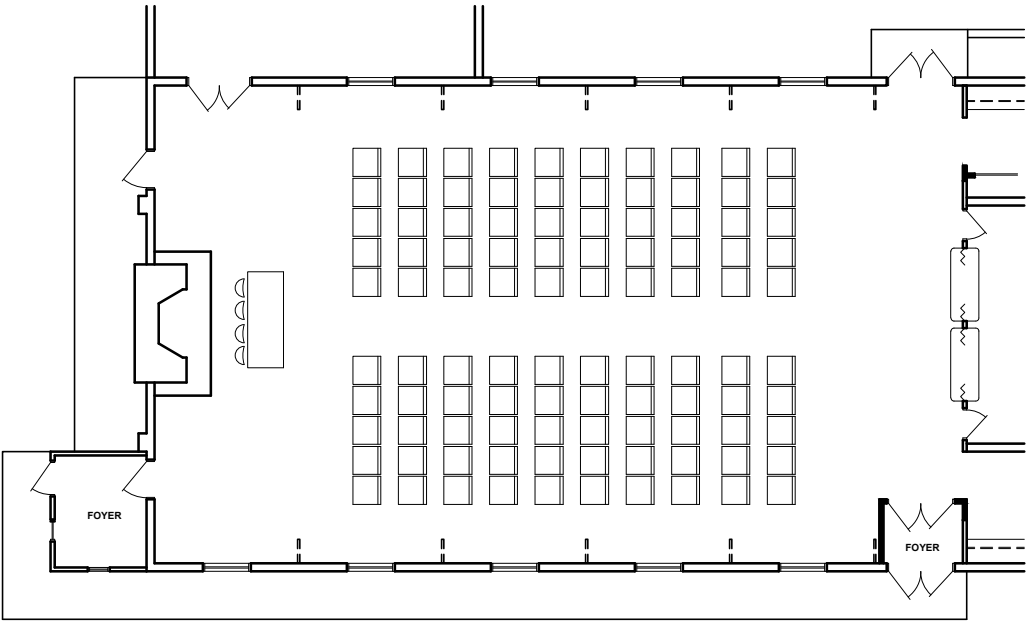
Conceptual Renovation for Scout Hall - Warvel Park



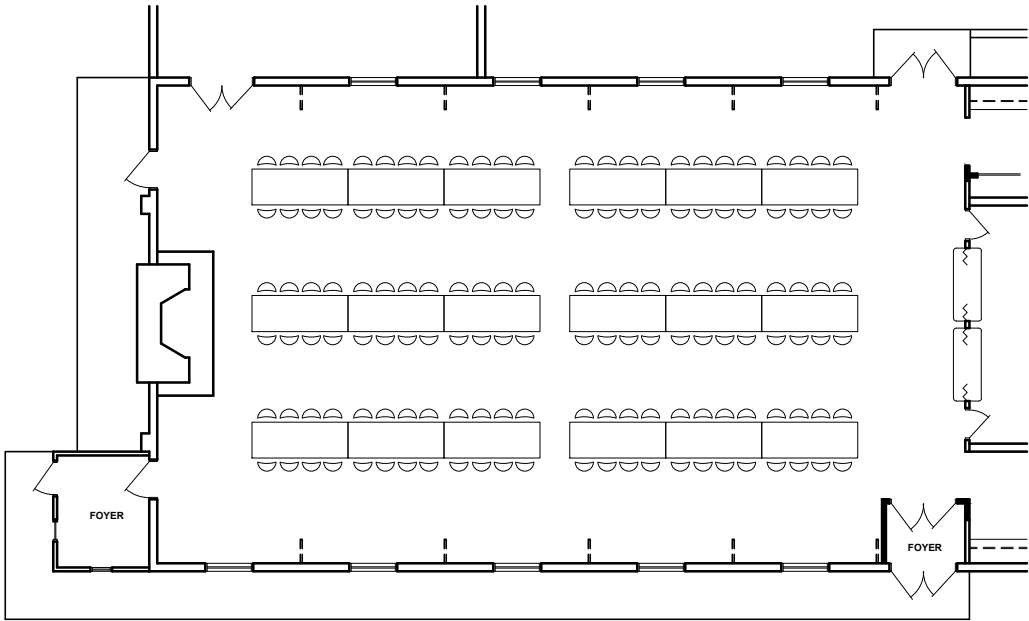
MEETING ROOM
Seating-126



BANQUET SETTING
Seating-104



MEETING ROOM
Seating-100



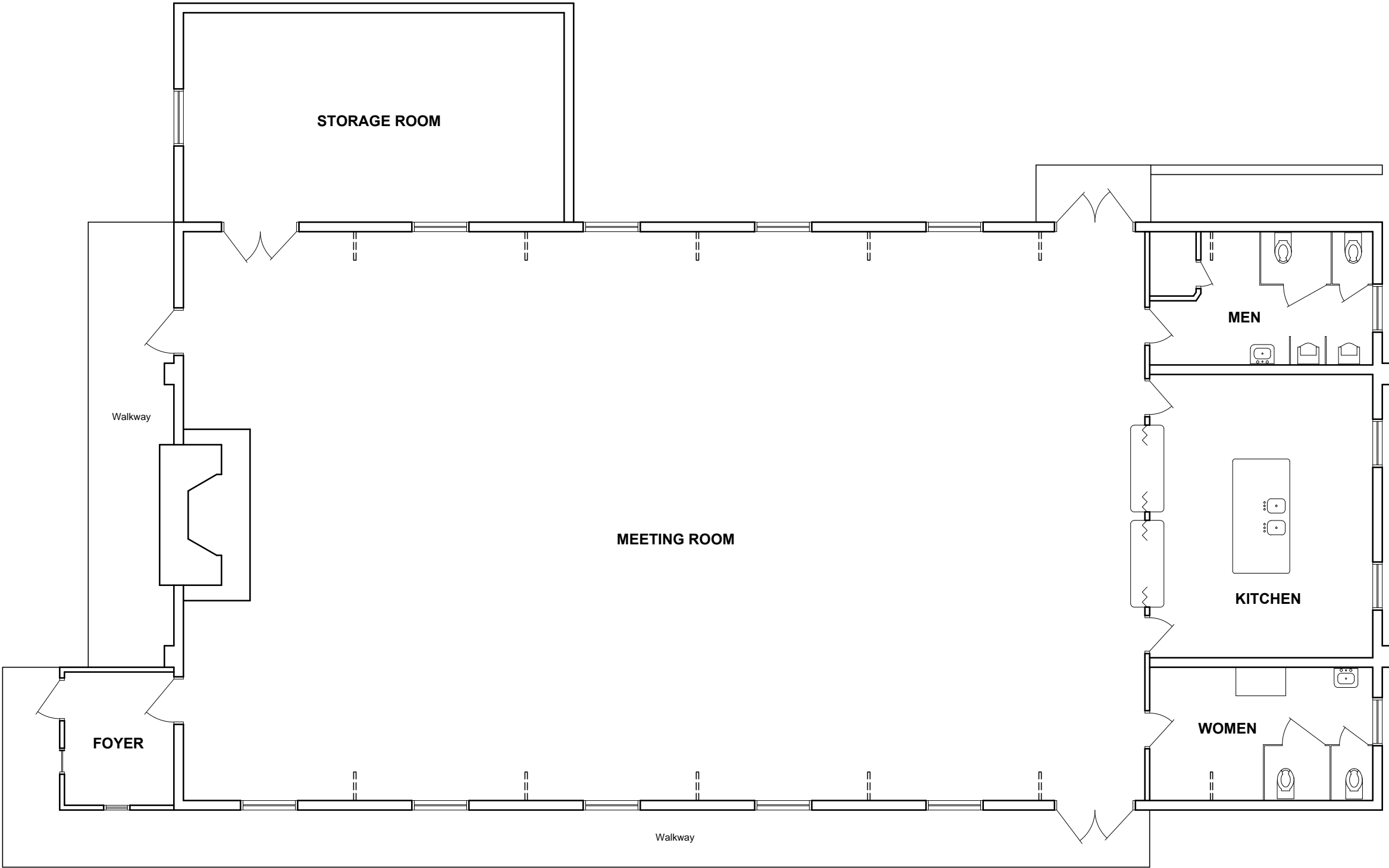
BANQUET SETTING
Seating-144

Proposed Seating Layouts 
Scale: 1/8" = 1'-0"

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Conceptual Renovation for Scout Hall - Warvel Park



Existing Main Floor

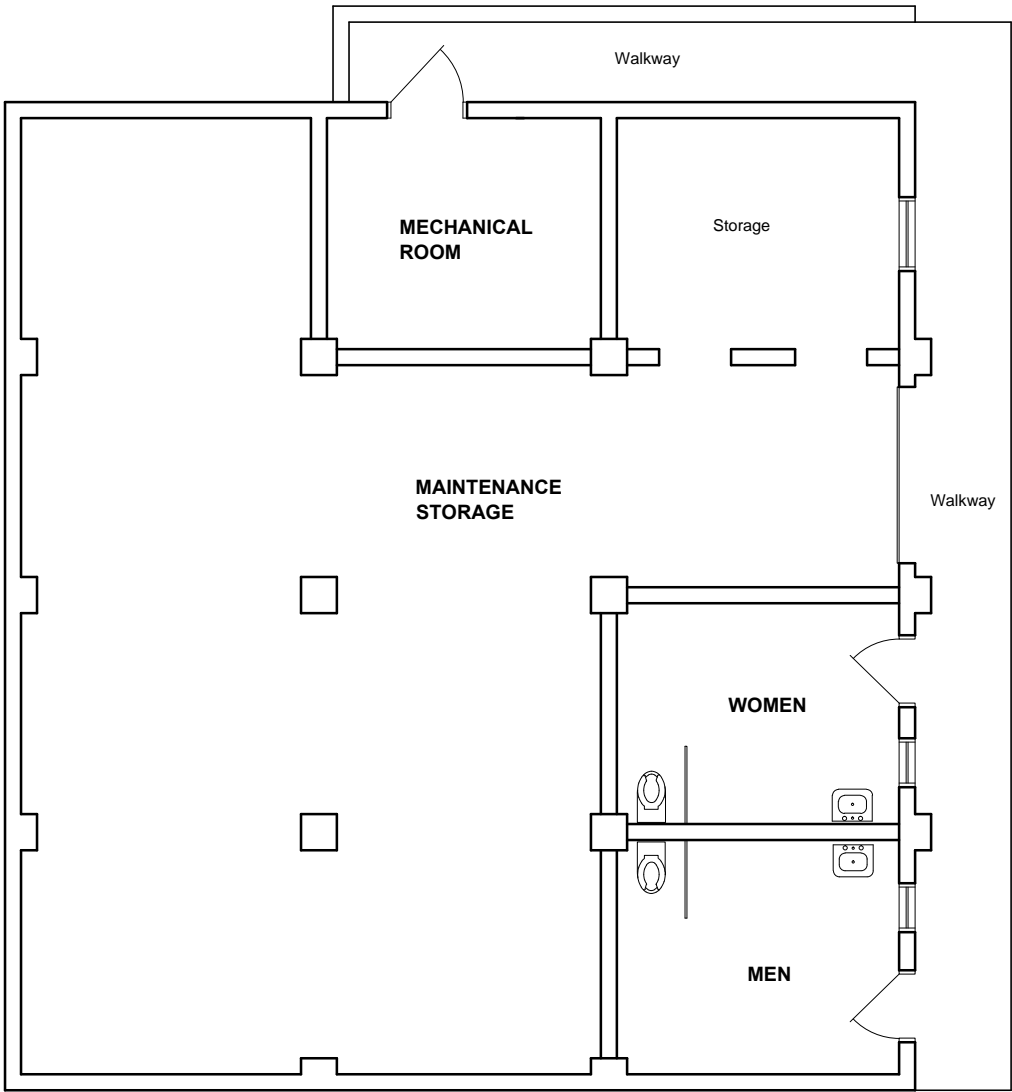
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Existing Lower Floor

Scale: 1/8" = 1'-0"



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