2010 NORTHEAST INDIANA FRINGE BENEFIT SURVEY AND OCCUPATIONAL WAGE DATA

Western Counties Summary

Survey Prepared for and Sponsored by WorkOne Northeast

In Cooperation with the Northeast Indiana Regional Partnership

Prepared and Analyzed by the Community Research Institute at IPFW







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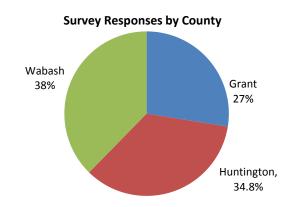
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INTRODUCTION AND METHODOLOGY TO THE 2010 NORTHEAST INDIANA FRINGE BENEFIT SURVEY:

WESTERN COUNTIES SUMMARY: GRANT, HUNTINGTON, AND WABASH COUNTIES

In early 2010, a fringe benefit survey was conducted by the Community Research Institute on behalf of WorkOne Northeast. The eleven counties in northeast Indiana were surveyed. Please reference that master report for survey methodology, as well as for background information on the business economy of the area. This is a subreport from that survey that reviews responses from companies in the western edge of the region –Grant, Huntington, and Wabash counties. In addition to substantial commuting within the 11 NEI counties, within these three counties, the commuting patterns are even more pronounced. The most current information on commuting is included in Appendix A.

Within the western counties, there was a response rate of 28.7 percent, just slightly higher than the overall survey response rate of 27.5 percent. Within the western counties, response rate ranged from 24 percent in Grant County to 34 percent in Huntington County. The number of surveys sent was largely based on the number of businesses in each county, and within this group, Grant received 30 percent, Huntington 33 percent, and Wabash 37 percent. The chart at the right represents the proportion of responses from each county in this analysis.



A sincere thank you is offered to all the employers whom devoted time and effort toward the completion of the survey. An additional thank you is extended to the local economic development officials for their invaluable assistance and to those individuals who assisted in the creation of the survey.

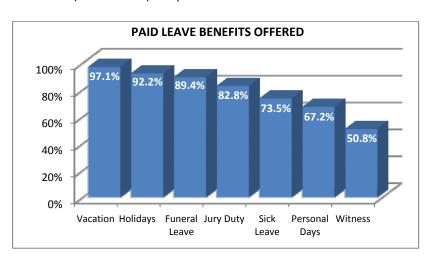
¹ The 11 counties of northeast Indiana include Adams, Allen, DeKalb, Grant, Huntington, LaGrange, Noble, Steuben, Wabash, Wells, and Whitley.

FRINGE BENEFITS REGIONALLY

VACATION AND LEAVE

Vacation and Sick Leave can be offered separately, or as part of a leave package known as "PAID TIME OFF". There does not appear to be an exact definition of PTO since in some companies, all paid leave is part of PTO, while other companies offer additional days off for other leaves, such as holidays or jury duty. For the purposes of this report, if PTO is offered, then vacation, sick leave, and personal days are included in our statistics. One third of all responses from the western NEI counties indicated that they offered PTO in lieu of separate benefits. The data which immediately follows reflect responses combined from the "PTO" and "non-PTO" companies to give an overall perspective. Data by PTO and traditional (aka non-PTO) companies is also broken out.

The chart to the right represents TOTAL RESPONSES from both PTO and Traditional Leave Programs. This is the percent of responses which offered Paid Leave to at least one classification (exempt or non-exempt). Note: Our calculation assumes that if PTO was offered, vacation, sick leave, and personal days are offered. Other leaves (funeral, jury, witness, holiday) are calculated as offered if companies indicated the leave is offered in addition to PTO. See next section.



Paid Leaves

Paid Time Off (PTO)

- 33.8 percent of companies offer PTO. In these companies:
 - 100 percent of exempt employees in these companies receive PTO
 - 95.7 percent of non-exempt employees in these companies receive PTO
 - 78.3 percent of companies offering Paid Time Off responded that the same policy was available for both exempt and non-exempt staff.
- Number of days of PTO based on length of service and classification

| EXEMPT | | | | NON-EXEMPT | | |
|---------|----------------------|-------------------------------|-------------------------------|---|--|--|
| Average | Mode | | Years: | Average | Mode | |
| 10.2 | 10 | | 1 | 9.1 | 10 | |
| 15.3 | 15 | | 5 | 14.0 | 15 | |
| 18.5 | 15 | | 10 | 17.1 | 15 | |
| 20.4 | 20 | | 20 | 19.0 | 20 | |
| | 10.2 15.3 18.5 | 10.2 10 15.3 15 18.5 15 | 10.2 10 15.3 15 18.5 15 | Average Mode 10.2 10 1 1 15.3 15 5 18.5 15 10 | Average Mode Years: Average 10.2 10 1 9.1 15.3 15 5 14.0 18.5 15 10 17.1 | |

· Leave in addition to PTO

Some companies assign all leave to PTO; others allot additional days for other leave. A range of "PTO companies" offering additional leave for these types of leave are indicated below. Note: percentages were the same range for both exempt and non-exempt classifications.

| Holidays | 87.0% |
|--------------------------------------|-------|
| Funeral Leave | 91.3% |
| – Jury Duty | 87.0% |
| Witness in Court | 69.6% |

Leave in "non PTO Companies"

Vacation

- 95.6 percent offered a vacation policy (of those not offering PTO). In these companies offering vacation,
 - 95.3 percent of exempt employees in these companies are eligible for vacation.
 - 93.0 percent of non-exempt employees in these companies are eligible for vacation.
- 69 percent of companies responded that exempt and non-exempt have the same vacation policy.
- Number of days of vacation days based on length of service and classification:

| EXEMP | EXEMPT | | | NON-EXEMPT | | |
|--------|---------|------|--|------------|---------|------|
| Years: | Average | Mode | | Years: | Average | Mode |
| 1 | 8.6 | 5 | | 1 | 7.3 | 5 |
| 5 | 12.1 | 10 | | 5 | 11.6 | 10 |
| 10 | 15.0 | 15 | | 10 | 14.9 | 15 |
| 20 | 18.1 | 20 | | 20 | 18.3 | 20 |

Sick Leave

- 60 percent of companies with separate leave policies (i.e. non PTO) offer sick leave. In these companies:
 - 92.6 percent of exempt employees in these companies are eligible for sick leave.
 - 88.9 percent of non-exempt employees in these companies are eligible for sick leave.
- 52 percent of companies which offered paid sick leave responded that exempt and non-exempt have the same sick leave policy.
- Number of days of sick leave days based on length of service and classification (note wide variance between average and mode indicate the influence of some outliers. Some companies may have been referring to their long term disability policy when responding, but these responses were included in the statistics):

| EXEMPT | | | NON-EXEMPT | | |
|--------|---------|------|------------|---------|------|
| Years: | Average | Mode | Years: | Average | Mode |
| 1 | 7.8 | 10 | 1 | 5.9 | 5 |
| 5 | 11.2 | 10 | 5 | 8.0 | 5 |
| 10 | 13.7 | 10 | 10 | 10.1 | 5 |
| 20 | 17.1 | 10 | 20 | 11.2 | 5 |

(Note: "0" was only included when the company offered sick leave to another classification or at another range of service years; that is, if a company simply did not offer sick leave, it was not included in these statistics.)

- Additional Sick Leave Policy Observations:
 - In the subset of companies which offered separate sick leave benefits for exempt and non-exempt, there
 were several (approximately 25 percent in this subset) which indicated "no limit" or "as needed" number of
 days available for exempt staff only.
 - Additionally, wide ranges in sick leave days were observed for both exempt and non-exempt classifications.
 For example, the range for exempt with 20 years of service was 2 days to 180 days, and 0-125 days for non-exempt.

Other Paid Leaves

- Approximately 90 percent of companies indicated that they offered at least one other type of Other Paid Leave, with the predominant leave being Paid Holidays. There was some difference in which leaves were offered and how many days were paid by classification, as shown in the table below.
- Almost 81 percent of companies offering other leaves responded that exempt and non-exempt have the same other leave policies.
- Number of days of other leave days by classification:

| EXEMPT | | | |
|---------------|--------------------------|------------------|------------------|
| Туре | Percent of Companies: | Average: in Days | Mode: in Days |
| Paid Holidays | 90.7% | 9.6 | 12 |
| Funeral Leave | 84.4% | 3.3 | 3 |
| Jury Duty* | 75.0% | 7.7 | 1 |
| Witness Leave | 35.7% | 3.5 | 1 |
| Personal Days | 46.5% | 3.7 | 3 |

| NON-EXEMPT | | | |
|---------------|--------------------------|------------------|------------------|
| Туре: | Percent of Companies: | Average: in Days | Mode: in Days |
| Paid Holidays | 92.9% | 9.0 | 8 |
| Funeral Leave | 81.8% | 3.5 | 3 |
| Jury Duty* | 72.7% | 8.6 | 1 |
| Witness Leave | 33.3% | 5.3 | 1 |
| Personal Days | 38.1% | 3.2 | 3 |

Note: There is an assumption in these calculations. Companies which indicated that they offered no vacation days also left all responses to these leave questions blank. The assumption is that these companies also do not offer any other paid leave, and that assumption forms the range.

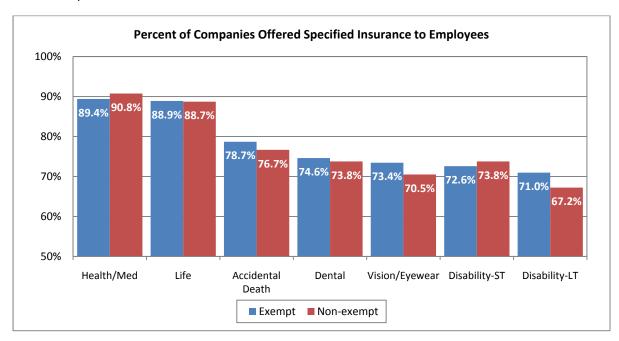
Part-Time Employees and Paid Leaves

• Between 25 to 27.9 percent of companies offered at least one type of Paid Leave to part-time employees. This includes holidays, sick leave, funeral leave, jury duty, personal days.



HEALTH, MEDICAL, AND OTHER INSURANCE

The chart below not only represents the percent of companies responding that the identified insurance was offered, but gives an indication that companies generally offer exempt and non-exempt personnel the same insurance options. Over 86 percent of the companies indicated that they offered the same benefits to both exempt and non-exempt classifications.



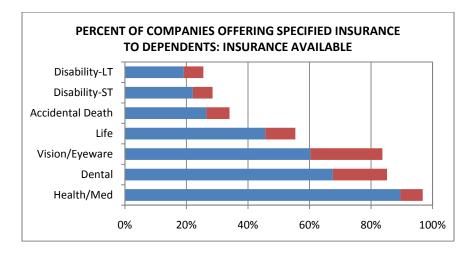
WHO PAYS FOR EMPLOYEE COST OF INSURANCE? **Shared Expense Between Employee Pays** Type **Company Pays Company and Employee** Health 11.5% 3.3% 85.2% Life 6.9% 27.6% 65.5% Accidental Death & Dismemberment 52.0% 18.0% 30.0% 12.5% 29.2% 58.3% Disability-Short Term 58.3% 25.0% 16.7% Vision/Eyewear 18.8% 25.0% 56.3% Disability-Long Term 55.3% 23.4% 21.3%

| RESPONSES FROM COMPANIES OFFERING MEDICAL(HEALTH) BENEFITS: | NO | YES | NOT KNOWN |
|--|-------|-------|--------------|
| Does your company's medical insurance cover pre-existing conditions? | 26.3% | 61.4% | 12.3% |
| Do you offer a choice in provider, such as a Preferred Provider Organization (PPO) or Health Maintenance Organization, etc | 56.4% | 40.0% | 3.6% |
| Does your company offer Health Savings Accounts? | 56.1% | 43.9% | 0.0% |

Note: Respondents were given an opportunity to specifically indicate if the responses to these particular questions were unknown to them.

Dependent Coverage

Some respondents did not complete certain sections of the dependent health questions. Rather than assume the non-response had a specific intent, a range is shown. For example, between 89.7 to 96.8 percent of the companies surveyed have a health insurance plan available to dependents.



| _ |
|------------|
| Range |
| 89.7-96.8% |
| 67.6-85.2% |
| 60.3-83.7% |
| 45.6-55.4% |
| 26.5-34.0% |
| 22.1-27.8% |
| 19.1-25.5% |
| |

| WHO PAYS FOR DEPENDENT COST OF INSURANCE? | | | |
|---|--------------|---------------|--|
| Туре | Company Pays | Employee Pays | Shared Expense Between Company and Employee |
| Health | 9.8% | 16.4% | 73.8% |
| Dental | 8.7% | 30.4% | 60.9% |
| Vision/Eyewear | 17.1% | 26.8% | 56.1% |
| Life | 19.4% | 51.6% | 29.0% |
| Accidental Death & Dismemberment | 16.7% | 44.4% | 38.9% |
| Disability-Short Term | 20.0% | 33.3% | 46.7% |
| Disability-Long Term | 23.1% | 46.2% | 30.8% |

Prescription Plans

- 80.9 percent of companies indicated that they offered a separate prescription plan or one that is part of an insurance program.
 - 14.7 percent responded that no prescription plan was available.
 - 4.4 percent did not respond.
- Of those responding, the following indicate payment responsibility:

| Prescription Plan Payment: | | | |
|----------------------------|---------------------------|---------------------|--|
| | Employee Plan Only | Dependent Plan Only | |
| Company | 9.1% | 7.3% | |
| Employee | 5.5% | 12.7% | |
| Shared | 85.5% | 78.2% | |

Insurance Benefits to Part-Time or Retired Employees

- 11.9 percent of companies indicated that they offered some type of insurance plan(s) to part-time employees.
- 18.2 percent of companies indicated that they offered some type of insurance plan(s) to retired employees.

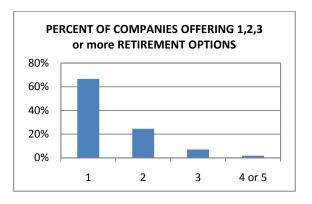
| Insurance Benefits Offered To: (Percent of Companies Indicating that they offered the Identified Insurance) | Part-Time | Retired |
|---|-----------|---------|
| Health | 7.5% | 15.2% |
| Dental | 6.0% | 12.1% |
| Vision/Eyeware | 4.5% | 9.1% |
| Life | 9.0% | 3.0% |
| Disability-Short-term | 6.0% | na |
| Disability-Long-term | 3.0% | 0 |
| Accidental Death & Dismemberment | 4.5% | 1.5% |

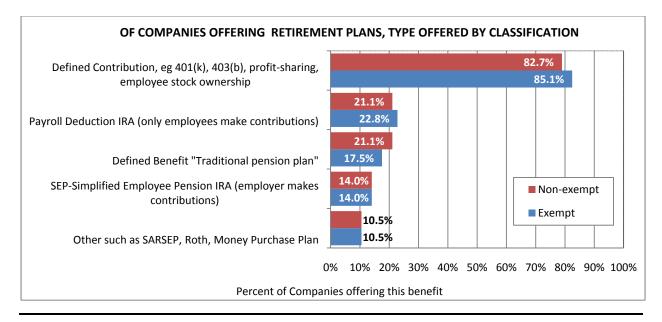
| Who pays for plans/premiums? | Part-Time | Retired | | |
|------------------------------|-----------|---------|--|--|
| Shared | 37.5% | 41.7 % | | |
| Employee | 50.0% | 58.3 % | | |
| Company | 12.5% | 0% | | |

RETIREMENT BENEFITS

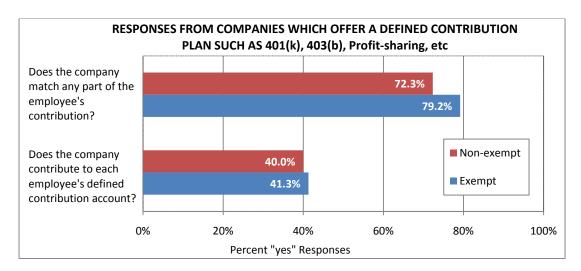
Retirement Benefits by Classification

- Approximately 83.8 percent of all companies offered some type of retirement plan.
- 89.7 percent responded that they offered the same plan(s) to both exempt and non-exempt.
- Of those offering plans, 33.0 percent of all companies offered multiple retirement plans. The percentage offering multiple plans is shown on the right. Given this, the summary of the retirement plans offered in the chart below will total more than 100 percent



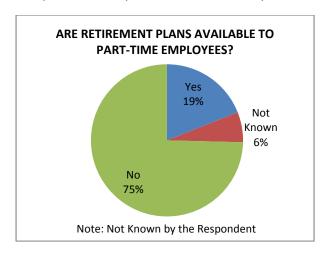


If a defined contribution plan was offered, questions concerning employer contribution were asked, and responses are summarized below.



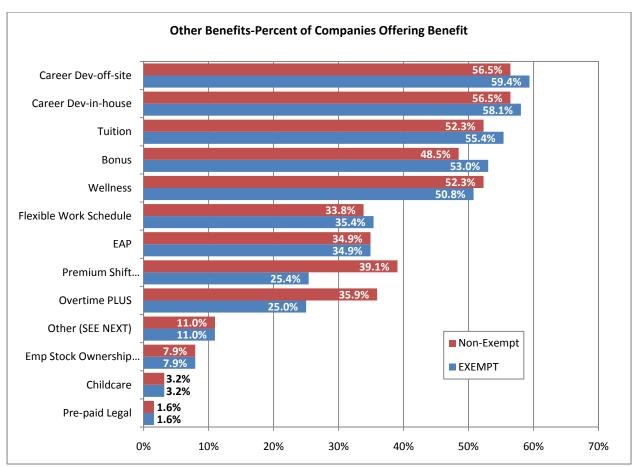
Retirement Plan Benefits and Part-Time Employees

• 19 percent of companies indicated that they offered some type of retirement plan(s) to part-time employees



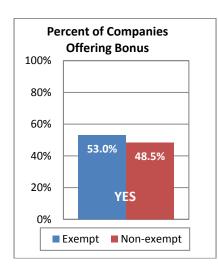
OTHER BENEFITS

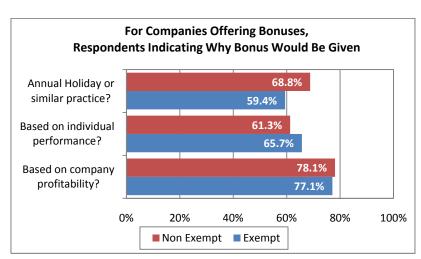
- Career Development off site was the other benefit most often available to both exempt and non-exempt personnel at 59.4 percent and 56.5 percent, respectively.
- Overall, 77.3 percent responded that they offered the same "other" benefits to both classifications; in many instances, this also includes the lack of the benefit offered.



Other is broken out below in greater detail.

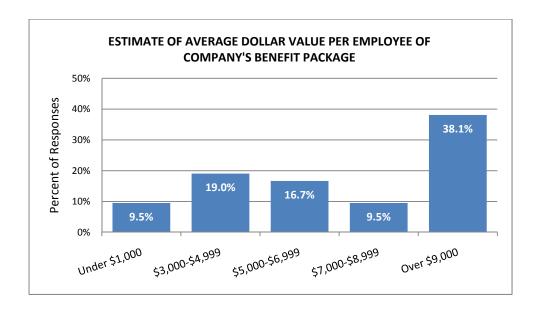
For those responding that a bonus was offered (see left chart below), three additional questions were asked. These are reviewed in the chart below. Responses are not mutually exclusive.





Respondents were also given an opportunity to write-in other benefits, and this was completed by approximately nine percent of the respondents. All of the responses were related to flexible spending accounts, with the exception on one response which indicated that an on-site clinic was available.

BENEFIT COST



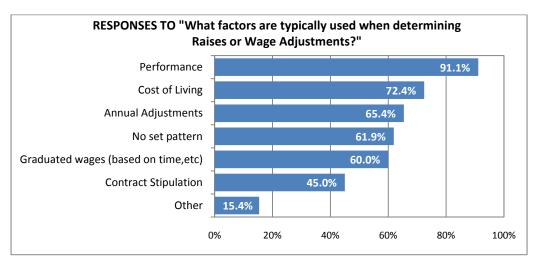
| RESPONSES TO "Estimate of Benefit Value as a Percent of Wages?" | | | |
|---|-------|--|--|
| Range | 4-50% | | |
| Average | 25.6% | | |
| Mode | 30.0% | | |

| Toward Providing Health/Medical Insurance?" | | | | |
|---|---------|--|--|--|
| Range | 3.4-30% | | | |
| Average | 16.4% | | | |
| Mode | 20% | | | |

GENERAL QUESTIONS ON SURVEY

Raises

More than one response was possible when asked what were factors used in determining raises or wage adjustments in normal economic conditions (given the understanding that many companies have not given raises in the past year or so due to the economic climate).



Union or Labor Agreements

Over 97 percent of companies responded to the question asking about union activity.

- Thirteen percent of all companies responded that there was a labor agreement at the NEI location. Note that this includes all companies, including educational institutions, construction entities, other service unions, and manufacturers.
 - Within the set of responses from manufacturers, 4.5 percent of manufacturers responded that at least some employees were members of a union.
- 44 percent of all companies with unions responded that there was some type of union activity within the last year. Most of these were teacher associations. Note: there is no analysis of manufacturing companies due to the small numbers involved.

Shutdowns During Past Year

Thirty-one percent of the manufacturing companies responded that there was at least one shutdown "during the year". Thirty-one percent of the manufacturing companies which had shutdowns responded that employees were paid during the shutdown although our question could have been more specific. For example, employees could use vacation or other factors could exist. Most often, we seem to associate shutdowns with capital conversions or labor issues; however, in the northern counties and in NEI in general, recent shutdowns are not associated with labor issues. Only 10 percent of all manufacturers with shutdowns also had a union presence. Quite possibly, this percentage of companies with shutdowns is higher than usual due to the recession, but further research in this area may be helpful.

OPEN ENDED QUESTION SUMMARY

Questions and responses are summarized below.

Critical Job-Specific Skills

75 percent of the companies responded to this question, and most identified three job-specific skills. This particular question did not ask if these skills were lacking-just what was needed to be successful in that particular workplace. Almost 60 percent of the responses are summarized below. This question was posed by WorkOne in order to identify the need for potential training programs and strategies, so in-depth review may be done by that organization.

RESPONSE to Question: What are the three most critical job-specific skills that workers must possess to ensure success in the workplace (e.g. welding skills, quality skills, customer service skills, electrical skills, process engineering skills, others)? (responses listed in order of number of responses)

Customer service skills; Math; Computer; Communication; Quality skills; Attendance; CNC programming; Welding; Attention to Detail; Machining

Software/Technology Skills

73 percent of the companies responded to this question, and there were on average 2 needs from each respondent. The table below represents 76 percent of the skills identified. Microsoft products were clearly identified.

RESPONSE to Question: What are the two most software/technology skills that workers must possess to be effective on the job (e.g. Excel, AutoCAD, Unigraphics, Outlook, others)?

MICROSOFT OFFICE: Excel; Outlook; Word; Microsoft in general

Autocad; Basic Computer skills; CNC programming

Difficult to Fill Positions

Sixty – five percent of the companies identified positions that were difficult to fill with Indiana workers, but another seven percent took the time to respond that they had no particular problems.

RESPONSE to Question: What jobs/positions are most difficult to fill with workers from Indiana?

PRODUCTION RELATED: Maintenance; Welder; CNC; Tool & Dieand machine; Labor; Engineer

Management-could be Upper Level or line/production; Sales; Health (various professions)

Skills, Degrees, Certifications

51percent of the companies identified preferred skills, certifications, or degrees, or took the time to indicate that their particular business had no specific requirements. Some commented that these positions were hard to fill; others simply identified their needs regardless of any difficulty in filling their positions.(e.g. schools would obviously need individuals with Indiana Teacher Certifications).

RESPONSE to Question: What specific skills are the most difficult to find in workers from northeast Indiana? What degrees or certifications do you require/prefer workers to possess?

Listed in order by most number of responses:

High school; Specific Degrees; None; Associates Degrees; Bachelor Degrees (not specified); Special Certifications; No Degree, but certain experience or background

Hiring in 2010

81 percent of the companies responded to this final question. As can be expected, there were many companies who did not anticipate any hiring, some who would be calling back laid-off employees, some with replacement hiring, and then other who would be expanding with new hires. Overall, a little more than half of the respondents planned some type of new or replacement hiring.

| RESPONSE to Question: Do you anticipate hiring in 2010? IF yes, how many new positions? Do you anticipate many "replacement" positions? | Percent of Companies which responded to this question which plan the identified activity: |
|---|---|
| Do not anticipate any hiring | 36.4% |
| Plan to call-back laid off workers | 3.6% |
| Plan to hire replacement workers | 25.5% |
| Plan to hire new personnel (or have already hired since January 2010) | 30.9% |
| Plan to hire seasonal or temporary | 1.4% |
| Uncommitted, but hopeful (*) | 3.6% |
| (note some companies planned more than one adjustment, e.g. hiring replacement | employees and new employees so totals |
| will exceed 100 percent) | |
| *Of course, most of these responses could be considered "uncommitted". They are s | simply the future plans for this year. |

OCCUPATIONAL SALARY AND WAGES

2008 Western Counties

| Total all occupations | . 14 |
|--|------|
| Management Occupations | . 14 |
| Business and Financial Operations Occupations | . 14 |
| Computer and Mathematical Occupations | . 14 |
| Architecture and Engineering Occupations | . 14 |
| ife, Physical, and Social Science Occupations | . 15 |
| Community and Social Services Occupations | . 15 |
| egal Occupations | . 15 |
| Education, Training, and Library Occupations | . 15 |
| Arts, Design, Entertainment, Sports, and Media Occupations | . 15 |
| Healthcare Practitioners and Technical Occupations | . 15 |
| Healthcare Support Occupations | . 16 |
| Protective Service Occupations | . 16 |
| Food Preparation and Serving-Related Occupations | . 16 |
| Building and Grounds Cleaning and Maintenance Occupations | . 16 |
| Personal Care and Service Occupations | . 17 |
| Sales and Related Occupations | . 17 |
| Office and Administrative Support Occupations | . 17 |
| Construction and Extraction Occupations | . 18 |
| nstallation, Maintenance, and Repair Occupations | . 18 |
| Production Occupations | . 19 |
| Fransportation and Material Moving Occupations | . 19 |

Source: Indiana Department of Workforce Development, Research & Analysis, Occupational Employment Statistics (OES) Program

Note: Those occupations with an estimated employment of NA or less than 50 were excluded.

| Occupational Title | Estimated Employment | Mean | Entry | Experienced |
|--|-------------------------|-----------|----------------|------------------------------|
| Total all occupations | 51,330 | \$34,327 | \$17,612 | \$42,684 |
| Occupational Title | Estimated Employment | Mean | Entry | Experienced |
| Management Occupations | 1,680 | \$78,615 | \$45,955 | \$94,945 |
| Top Executives | 460 | \$100,814 | \$52,862 | \$124,790 |
| Chief Executives | 70 | \$133,664 | \$73,590 | \$163,701 |
| General and Operations Managers | 340 | \$96,715 | \$52,671 | \$118,736 |
| Legislators | 50 | \$81,297 | \$52,688 | \$95,601 |
| Advertising, Marketing, Promotions, Public Relations, and Sales Managers | 110 | \$84,570 | \$49,420 | \$102,145 |
| Sales Managers | 60 | \$86,785 | \$51,801 | \$104,277 |
| Operations Specialties Managers | 420 | \$71,274 | \$47,835 | \$82,993 |
| Financial Managers | 90 | \$78,908 | \$53,271 | \$91,727 |
| Industrial Production Managers | 160 | \$73,243 | \$47,481 | \$86,124 |
| Other Management Occupations | 690 | \$67,233 | \$40,925 | \$80,388 |
| Education Administrators, Elementary and Secondary School | 90 | \$71,446 | \$60,428 | \$76,956 |
| Education Administrators, Postsecondary | 90 | \$85,834 | \$46,055 | \$105,724 |
| Food Service Managers | 60 | \$50,646 | \$34,454 | \$58,741 |
| Medical and Health Services Managers | 110 | \$77,861 | \$48,575 | \$92,505 |
| Managers, All Other | 80 | \$55,938 | \$39,579 | \$64,117 |
| Managers, All Other | 00 | 755,550 | 755,575 | γ 0 1 ,111 |
| Occupational Title | Estimated Employment | Mean | Entry | Experienced |
| Business and Financial Operations Occupations | 1,050 | \$49,561 | \$27,866 | \$60,408 |
| Business Operations Specialists | 580 | \$48,410 | \$29,802 | \$57,714 |
| Purchasing Agents, Except Wholesale, Retail, and Farm Products | 110 | \$52,066 | \$33,815 | \$61,191 |
| Cost Estimators | 50 | \$46,959 | \$32,324 | \$54,276 |
| Employment, Recruitment, and Placement Specialists | 60 | \$39,092 | \$28,311 | \$44,483 |
| Compensation, Benefits, and Job Analysis Specialists | 70 | \$47,630 | \$32,362 | \$55,264 |
| Training and Development Specialists | 50 | \$41,943 | \$28,190 | \$48,820 |
| Business Operations Specialists, All Other | 120 | \$48,846 | \$28,817 | \$58,860 |
| Financial Specialists | 470 | \$50,971 | \$26,586 | \$63,163 |
| Accountants and Auditors | 200 | \$56,595 | \$31,543 | \$69,122 |
| Appraisers and Assessors of Real Estate | 60 | \$27,511 | \$21,633 | \$30,449 |
| Loan Officers | 70 | \$51,118 | \$28,623 | \$62,366 |
| | Estimated | | | |
| Occupational Title | Employment | Mean | Entry | Experienced |
| Computer and Mathematical Occupations | 280 | \$47,570 | \$26,450 | \$58,131 |
| Computer Specialists | 270 | \$47,443 | \$26,375 | \$57,976 |
| Computer Support Specialists | 120 | \$34,553 | \$19,529 | \$42,065 |
| Network and Computer Systems Administrators | 50 | \$53,058 | \$38,418 | \$60,378 |
| Occupational Title | Estimated Employment | Mean | Entry | Experienced |
| Architecture and Engineering Occupations | 620 | \$60,391 | \$40,101 | \$70,535 |
| Engineers | 450 | \$66,284 | \$45,845 | \$76,504 |
| | | | \$50,871 | \$76,030 |
| | 190 | \$67,644 | 320,671 | ٥,030 |
| Industrial Engineers | 190 100 | | | |
| Industrial Engineers Mechanical Engineers | 100 | \$62,657 | \$45,887 | \$71,042 |
| Industrial Engineers | | | | |

| Occupational Title | Estimated Employment | Mean | Entry | Experienced |
|--|-------------------------|-----------|-----------|---------------------|
| Life, Physical, and Social Science Occupations | 120 | \$52,442 | \$30,328 | \$63,498 |
| Social Scientists and Related Workers | 60 | \$56,008 | \$31,853 | \$68,085 |
| Occupational Title | Estimated Employment | Mean | Entry | Experienced |
| Community and Social Services Occupations | 470 | \$40,160 | \$26,688 | \$46,896 |
| Counselors, Social Workers, & Other Community and Social Service Specialists | 460 | \$40,157 | \$26,842 | \$46,814 |
| Educational, Vocational, and School Counselors | 80 | \$50,739 | \$35,528 | \$58,344 |
| Social Workers | 200 | \$39,151 | \$28,225 | \$44,614 |
| Child, Family, and School Social Workers | 70 | \$34,110 | \$28,453 | \$36,938 |
| Social Workers, All Other | 50 | \$45,254 | \$26,656 | \$54,554 |
| Social and Human Service Assistants | 60 | \$27,134 | \$17,932 | \$31,735 |
| Occupational Title | Estimated Employment | Mean | Entry | Experienced |
| Legal Occupations | 130 | \$50,624 | \$31,285 | \$60,294 |
| Lawyers, Judges, and Related Workers | 90 | \$59,342 | \$38,714 | \$69,657 |
| Lawyers | 70 | \$53,450 | \$38,541 | \$60,904 |
| | Estimated | | | |
| Occupational Title | Employment | Mean | Entry | Experienced |
| Education, Training, and Library Occupations | 3,230 | \$46,617 | \$20,880 | \$59,486 |
| Postsecondary Teachers | 950 | \$67,557 | \$38,591 | \$82,040 |
| Business Teachers, Postsecondary | 240 | \$75,322 | \$38,585 | \$93,691 |
| Philosophy and Religion Teachers, Postsecondary | 90 | \$64,051 | \$40,216 | \$75,969 |
| Primary, Secondary, and Special Education School Teachers | 1,400 | \$46,930 | \$29,341 | \$55,724 |
| Elementary School Teachers, Except Special Education | 530 | \$48,502 | \$31,505 | \$57,001 |
| Secondary School Teachers, Except Special and Vocational Education | 480 | \$46,393 | \$29,310 | \$54,934 |
| Other Teachers and Instructors | 300 | \$23,602 | \$17,602 | \$26,603 |
| Teachers and Instructors, All Other | 250 | \$21,695 | \$17,531 | \$23,777 |
| Librarians, Curators, and Archivists | 110 | \$35,266 | \$22,039 | \$41,879 |
| Librarians | 70 | \$42,070 | \$30,121 | \$48,044 |
| Other Education, Training, and Library Occupations | 450 | \$20,122 | \$16,680 | \$21,843 |
| Teacher Assistants | 410 | \$19,070 | \$16,786 | \$20,212 |
| | Estimated | | | |
| Occupational Title | Employment | Mean | Entry | Experienced |
| Arts, Design, Entertainment, Sports, and Media Occupations | 440 | \$31,758 | \$17,147 | \$39,064 |
| Art and Design Workers | 130 | \$33,946 | \$18,393 | \$41,722 |
| Floral Designers | 50 | \$21,066 | \$17,961 | \$22,618 |
| Entertainers and Performers, Sports and Related Workers | 170 | \$25,646 | \$15,629 | \$30,654 |
| Coaches and Scouts | 80 | \$25,418 | \$14,157 | \$31,049 |
| Media and Communication Workers | 120 | \$38,798 | \$20,598 | \$47,898 |
| Occupational Title | Estimated Employment | Mean | Entry | Experienced |
| Healthcare Practitioners and Technical Occupations | 2,820 | \$53,463 | \$26,555 | \$66,917 |
| Health Diagnosing and Treating Practitioners | 1,370 | \$74,690 | \$40,310 | \$91,880 |
| Pharmacists | 120 | \$96,133 | \$74,231 | \$107,084 |
| Physicians and Surgeons | 150 | \$196,136 | \$133,924 | \$227,242 |
| Registered Nurses | 860 | \$52,374 | \$39,546 | \$58,787 |
| Physical Thoropists | 500 | \$32,374 | \$55,540 | \$30,707 ¢0E 22E |

50

\$79,053

\$66,709

Physical Therapists

\$85,225

| Occupational Title | Estimated Employment | Mean | Entry | Experienced |
|--|-------------------------|----------|----------|-------------|
| Health Technologists and Technicians | 1,400 | \$33,333 | \$21,676 | \$39,162 |
| Radiologic Technologists and Technicians | 70 | \$48,918 | \$39,460 | \$53,647 |
| Pharmacy Technicians | 210 | \$23,616 | \$18,567 | \$26,141 |
| Licensed Practical and Licensed Vocational Nurses | 500 | \$37,188 | \$32,955 | \$39,305 |
| Medical Records and Health Information Technicians | 70 | \$28,344 | \$21,490 | \$31,771 |
| Other Healthcare Practitioners and Technical Occupations | 50 | \$35,731 | \$23,051 | \$42,071 |

| Occupational Title | Estimated Employment | Mean | Entry | Experienced |
|---|-------------------------|----------|----------|-------------|
| Healthcare Support Occupations | 1,780 | \$23,617 | \$18,359 | \$26,245 |
| Nursing, Psychiatric, and Home Health Aides | 1,350 | \$22,294 | \$18,114 | \$24,384 |
| Home Health Aides | 260 | \$19,892 | \$17,170 | \$21,254 |
| Nursing Aides, Orderlies, and Attendants | 1,080 | \$22,866 | \$18,619 | \$24,990 |
| Other Healthcare Support Occupations | 370 | \$26,865 | \$20,796 | \$29,900 |
| Dental Assistants | 110 | \$30,994 | \$26,787 | \$33,097 |
| Medical Assistants | 150 | \$24,748 | \$20,519 | \$26,863 |

| Occupational Title | Estimated Employment | Mean | Entry | Experienced |
|---------------------------------------|-------------------------|----------|----------|-------------|
| Protective Service Occupations | 950 | \$32,398 | \$22,854 | \$37,170 |
| Fire Fighting and Prevention Workers | 140 | \$36,368 | \$33,710 | \$37,697 |
| Law Enforcement Workers | 490 | \$34,926 | \$28,708 | \$38,035 |
| Police and Sheriff's Patrol Officers | 350 | \$35,666 | \$29,231 | \$38,884 |
| Other Protective Service Workers | 280 | \$24,245 | \$15,177 | \$28,779 |
| Security Guards | 190 | \$24,790 | \$17,610 | \$28,380 |
| Protective Service Workers, All Other | 50 | \$28,834 | \$18,159 | \$34,172 |

| Occupational Title | Estimated Employment | Mean | Entry | Experienced |
|---|-------------------------|----------|----------|-------------|
| Food Preparation and Serving-Related Occupations | 5,380 | \$18,481 | \$14,122 | \$20,660 |
| Supervisors, Food Preparation and Serving Workers | 440 | \$27,222 | \$19,476 | \$31,095 |
| First-Line Supervisors/Managers of Food Preparation & Serving Workers | 420 | \$26,947 | \$19,510 | \$30,665 |
| Cooks and Food Preparation Workers | 1,540 | \$18,943 | \$14,311 | \$21,259 |
| Cooks, Fast Food | 370 | \$17,120 | \$14,378 | \$18,490 |
| Cooks, Institution and Cafeteria | 310 | \$21,459 | \$17,390 | \$23,493 |
| Cooks, Restaurant | 160 | \$20,122 | \$15,098 | \$22,634 |
| Food Preparation Workers | 620 | \$18,744 | \$14,184 | \$21,024 |
| Food and Beverage Serving Workers | 2,990 | \$17,241 | \$14,113 | \$18,804 |
| Bartenders | 360 | \$17,453 | \$14,137 | \$19,112 |
| Combined Food Preparation and Serving Workers, Including Fast Food | 1,400 | \$15,951 | \$14,116 | \$16,868 |
| Counter Attendants, Cafeteria, Food Concession, and Coffee Shop | 400 | \$17,772 | \$14,041 | \$19,637 |
| Waiters and Waitresses | 780 | \$19,190 | \$14,193 | \$21,689 |
| Other Food Preparation and Serving Related Workers | 410 | \$16,415 | \$14,081 | \$17,582 |
| Dishwashers | 170 | \$16,599 | \$14,347 | \$17,725 |
| Hosts and Hostesses, Restaurant, Lounge, and Coffee Shop | 120 | \$15,454 | \$13,896 | \$16,234 |

| Occupational Title | Estimated Employment | Mean | Entry | Experienced |
|--|-------------------------|----------|----------|-------------|
| Building and Grounds Cleaning and Maintenance Occupations | 1,560 | \$23,668 | \$16,084 | \$27,461 |
| Supervisors, Building and Grounds Cleaning and Maintenance Workers | 90 | \$34,895 | \$22,372 | \$41,156 |
| First-Line Supervisors/Managers of Housekeeping & Janitorial Workers | 60 | \$34,942 | \$24,756 | \$40,036 |
| Building Cleaning and Pest Control Workers | 1,090 | \$23,241 | \$16,434 | \$26,644 |

| Occupational Title | Estimated Employment | Mean | Entry | Experienced |
|---|-------------------------|----------|----------|-------------|
| Janitors and Cleaners, Except Maids and Housekeeping Cleaners | 750 | \$24,875 | \$17,087 | \$28,769 |
| Maids and Housekeeping Cleaners | 340 | \$19,605 | \$14,876 | \$21,969 |
| Grounds Maintenance Workers | 380 | \$22,292 | \$14,690 | \$26,093 |
| Landscaping and Groundskeeping Workers | 350 | \$21,309 | \$14,428 | \$24,750 |

| Occupational Title | Estimated Employment | Mean | Entry | Experienced |
|--|-------------------------|----------|----------|-------------|
| Personal Care and Service Occupations | 730 | \$20,599 | \$15,206 | \$23,296 |
| Personal Appearance Workers | 70 | \$20,952 | \$14,165 | \$24,345 |
| Hairdressers, Hairstylists, and Cosmetologists | 70 | \$20,898 | \$14,165 | \$24,265 |
| Other Personal Care and Service Workers | 480 | \$20,323 | \$16,200 | \$22,384 |
| Recreation Workers | 90 | \$24,266 | \$17,865 | \$27,466 |

| Occupational Title | Estimated Employment | Mean | Entry | Experienced |
|--|-------------------------|----------|----------|-------------|
| Sales and Related Occupations | 4,410 | \$30,370 | \$14,781 | \$38,165 |
| Supervisors, Sales Workers | 550 | \$43,276 | \$24,333 | \$52,748 |
| First-Line Supervisors/Managers of Retail Sales Workers | 460 | \$36,082 | \$23,444 | \$42,401 |
| First-Line Supervisors/Managers of Non-Retail Sales Workers | 90 | \$81,862 | \$39,647 | \$102,969 |
| Retail Sales Workers | 2,810 | \$20,189 | \$14,112 | \$23,227 |
| Cashiers | 1,000 | \$17,156 | \$14,148 | \$18,660 |
| Counter and Rental Clerks | 190 | \$20,699 | \$14,094 | \$24,002 |
| Parts Salespersons | 210 | \$21,133 | \$14,309 | \$24,545 |
| Retail Salespersons | 1,410 | \$22,123 | \$14,417 | \$25,976 |
| Sales Representatives, Services | 360 | \$39,883 | \$24,862 | \$47,394 |
| Insurance Sales Agents | 140 | \$46,546 | \$22,828 | \$58,406 |
| Sales Representatives, Services, All Other | 160 | \$33,726 | \$26,849 | \$37,165 |
| Sales Representatives, Wholesale and Manufacturing | 430 | \$63,263 | \$32,078 | \$78,856 |
| Sales Representatives, Wholesale & Manufacturing, Except Technical & Scientific Products | 400 | \$62,666 | \$32,598 | \$77,700 |
| Other Sales and Related Workers | 270 | \$45,477 | \$15,708 | \$60,362 |

| Occupational Title | Estimated Employment | Mean | Entry | Experienced |
|--|-------------------------|----------|----------|-------------|
| Office and Administrative Support Occupations | 7,730 | \$28,733 | \$19,121 | \$33,539 |
| Supervisors, Office and Administrative Support Workers | 380 | \$40,572 | \$26,826 | \$47,446 |
| First-Line Supervisors/Managers of Office & Administrative Support Workers | 380 | \$40,572 | \$26,826 | \$47,446 |
| Communications Equipment Operators | 50 | \$23,267 | \$17,394 | \$26,204 |
| Switchboard Operators, Including Answering Service | 50 | \$23,267 | \$17,394 | \$26,204 |
| Financial Clerks | 1,450 | \$28,071 | \$20,740 | \$31,737 |
| Bill and Account Collectors | 90 | \$26,565 | \$19,220 | \$30,237 |
| Billing and Posting Clerks and Machine Operators | 130 | \$30,323 | \$22,352 | \$34,309 |
| Bookkeeping, Accounting, and Auditing Clerks | 850 | \$29,432 | \$21,431 | \$33,432 |
| Payroll and Timekeeping Clerks | 100 | \$30,270 | \$23,399 | \$33,705 |
| Tellers | 270 | \$22,003 | \$18,755 | \$23,628 |
| Information and Record Clerks | 1,420 | \$26,210 | \$18,450 | \$30,090 |
| Customer Service Representatives | 470 | \$28,195 | \$19,992 | \$32,296 |
| Interviewers, Except Eligibility and Loan | 60 | \$24,822 | \$19,466 | \$27,501 |
| Library Assistants, Clerical | 80 | \$20,008 | \$17,078 | \$21,474 |
| Loan Interviewers and Clerks | 60 | \$29,105 | \$21,691 | \$32,811 |
| Order Clerks | 90 | \$28,660 | \$21,289 | \$32,346 |
| Human Resources Assistants, Except Payroll and Timekeeping | 50 | \$33,033 | \$26,112 | \$36,494 |

| Occupational Title | Estimated Employment | Mean | Entry | Experienced |
|---|-------------------------|----------|----------|-------------|
| Receptionists and Information Clerks | 330 | \$22,867 | \$18,453 | \$25,074 |
| Material Recording, Scheduling, Dispatching, and Distributing Workers | 1,970 | \$31,999 | \$19,958 | \$38,019 |
| Police, Fire, and Ambulance Dispatchers | 80 | \$28,641 | \$23,053 | \$31,435 |
| Dispatchers, Except Police, Fire, and Ambulance | 100 | \$36,894 | \$23,033 | \$43,825 |
| Postal Service Mail Carriers | 180 | \$47,537 | \$36,581 | \$53,015 |
| Production, Planning, and Expediting Clerks | 140 | \$39,058 | \$26,946 | \$45,115 |
| Shipping, Receiving, and Traffic Clerks | 270 | \$29,722 | \$22,081 | \$33,542 |
| Stock Clerks and Order Fillers | 1,020 | \$27,408 | \$17,944 | \$32,140 |
| Secretaries and Administrative Assistants | 1,310 | \$29,422 | \$21,213 | \$33,526 |
| Executive Secretaries and Administrative Assistants | 520 | \$34,671 | \$24,782 | \$39,616 |
| Legal Secretaries | 60 | \$29,624 | \$23,876 | \$32,497 |
| Medical Secretaries | 110 | \$27,168 | \$21,634 | \$29,936 |
| Secretaries, Except Legal, Medical, and Executive | 620 | \$25,345 | \$19,588 | \$28,224 |
| Other Office and Administrative Support Workers | 1,150 | \$22,655 | \$15,000 | \$26,482 |
| Data Entry Keyers | 70 | \$20,748 | \$18,017 | \$22,113 |
| Mail Clerks and Mail Machine Operators, Except Postal Service | 50 | \$28,011 | \$25,254 | \$29,389 |
| Office Clerks, General | 850 | \$21,792 | \$14,188 | \$25,594 |

| Occupational Title | Estimated Employment | Mean | Entry | Experienced |
|---|-------------------------|----------|----------|-------------|
| Construction and Extraction Occupations | 1,620 | \$35,654 | \$23,187 | \$41,888 |
| Supervisors, Construction and Extraction Workers | 90 | \$49,061 | \$30,080 | \$58,552 |
| First-Line Supervisors/Managers of Construction Trades & Extraction Workers | 90 | \$49,061 | \$30,080 | \$58,552 |
| Construction Trades Workers | 1,220 | \$36,247 | \$24,049 | \$42,345 |
| Carpenters | 290 | \$31,114 | \$26,165 | \$33,589 |
| Construction Laborers | 190 | \$24,855 | \$19,064 | \$27,751 |
| Operating Engineers and Other Construction Equipment Operators | 180 | \$35,724 | \$28,882 | \$39,145 |
| Electricians | 190 | NA | NA | NA |
| Painters, Construction and Maintenance | 70 | NA | NA | NA |
| Sheet Metal Workers | 70 | \$26,085 | \$21,349 | \$28,453 |
| Other Construction and Related Workers | 260 | \$30,675 | \$21,049 | \$35,489 |
| Highway Maintenance Workers | 160 | \$29,287 | \$24,000 | \$31,930 |

| Occupational Title | Estimated Employment | Mean | Entry | Experienced |
|--|-------------------------|----------|----------|-------------|
| Installation, Maintenance, and Repair Occupations | 2,500 | \$38,503 | \$24,336 | \$45,586 |
| Supervisors of Installation, Maintenance, and Repair Workers | 200 | \$54,700 | \$39,442 | \$62,330 |
| First-Line Supervisors/Managers of Mechanics, Installers, and Repairers | 200 | \$54,700 | \$39,442 | \$62,330 |
| Electrical and Electronic Equipment Mechanics, Installers, and Repairers | 70 | \$46,815 | \$31,291 | \$54,577 |
| Vehicle and Mobile Equipment Mechanics, Installers, and Repairers | 600 | \$31,615 | \$19,785 | \$37,530 |
| Automotive Service Technicians and Mechanics | 230 | \$34,048 | \$20,004 | \$41,069 |
| Bus and Truck Mechanics and Diesel Engine Specialists | 170 | \$33,275 | \$25,003 | \$37,411 |
| Other Installation, Maintenance, and Repair Occupations | 1,630 | \$38,635 | \$25,285 | \$45,310 |
| Heating, Air Conditioning, and Refrigeration Mechanics and Installers | 200 | \$36,113 | \$28,007 | \$40,166 |
| Industrial Machinery Mechanics | 160 | \$49,944 | \$32,627 | \$58,602 |
| Maintenance and Repair Workers, General | 710 | \$35,588 | \$23,628 | \$41,568 |
| Millwrights | 80 | NA | NA | NA |
| Telecommunications Line Installers and Repairers | 110 | \$40,049 | \$22,395 | \$48,876 |
| Installation, Maintenance, and Repair Workers, All Other | 50 | \$34,294 | \$20,209 | \$41,336 |

| Occupational Title | Estimated Employment | Mean | Entry | Experienced |
|---|-------------------------|----------|----------|-------------|
| Production Occupations | 8,060 | \$32,496 | \$19,812 | \$38,838 |
| Supervisors, Production Workers | 630 | \$46,638 | \$27,661 | \$56,126 |
| First-Line Supervisors/Managers of Production and Operating Workers | 630 | \$46,638 | \$27,661 | \$56,126 |
| Assemblers and Fabricators | 1,930 | \$24,938 | \$17,037 | \$28,889 |
| Coil Winders, Tapers, and Finishers | 100 | \$28,111 | \$19,189 | \$32,572 |
| Engine and Other Machine Assemblers | 60 | \$51,628 | \$38,882 | \$58,002 |
| Team Assemblers | 810 | \$26,745 | \$18,776 | \$30,730 |
| Assemblers and Fabricators, All Other | 100 | \$21,166 | \$14,330 | \$24,584 |
| Food Processing Workers | 200 | \$32,864 | \$22,587 | \$38,003 |
| Metal Workers and Plastic Workers | 2,640 | \$38,108 | \$24,656 | \$44,834 |
| Extruding and Drawing Machine Setters, Operators, & Tenders, Metal and Plastic | 290 | NA | NA | NA |
| Cutting, Punching, and Press Machine Setters, Operators, & Tenders, Metal and Plastic | 240 | \$32,907 | \$21,877 | \$38,423 |
| Grinding, Lapping, Polishing, & Buffing Machine Tool Setters, Operators, & Tenders, Metal and Plastic | 100 | \$29,630 | \$21,667 | \$33,611 |
| Machinists | 470 | \$40,198 | \$34,458 | \$43,068 |
| Metal-Refining Furnace Operators and Tenders | 90 | \$35,349 | \$28,653 | \$38,697 |
| Foundry Mold and Coremakers | 90 | \$30,802 | \$23,438 | \$34,484 |
| Molding, Coremaking, & Casting Machine Setters, Operators, & Tenders, Metal & Plastic | 50 | \$30,197 | \$17,981 | \$36,30 |
| Multiple Machine Tool Setters, Operators, & Tenders, Metal & Plastic | 300 | \$37,542 | \$24,481 | \$44,072 |
| Welders, Cutters, Solderers, and Brazers | 340 | \$28,154 | \$22,222 | \$31,12 |
| Heat Treating Equipment Setters, Operators, & Tenders, Metal & Plastic | 90 | \$35,446 | \$29,549 | \$38,39 |
| Printing Workers | 440 | \$25,114 | \$17,479 | \$28,932 |
| Printing Machine Operators | 150 | \$30,716 | \$23,253 | \$34,448 |
| Textile, Apparel, and Furnishings Workers | 160 | \$25,437 | \$18,773 | \$28,769 |
| Laundry and Dry-Cleaning Workers | 60 | \$22,117 | \$16,253 | \$25,049 |
| Woodworkers | 60 | \$28,307 | \$18,703 | \$33,109 |
| Plant and System Operators | 160 | \$39,264 | \$28,766 | \$44,513 |
| Water and Liquid Waste Treatment Plant and System Operators | 60 | \$34,063 | \$28,119 | \$37,035 |
| Other Production Occupations | 1,850 | \$29,409 | \$19,685 | \$34,270 |
| Grinding and Polishing Workers, Hand | 130 | \$27,221 | \$22,469 | \$29,597 |
| Mixing and Blending Machine Setters, Operators, and Tenders | 180 | \$29,689 | \$23,442 | \$32,813 |
| Inspectors, Testers, Sorters, Samplers, and Weighers | 330 | \$29,936 | \$22,389 | \$33,710 |
| Packaging and Filling Machine Operators and Tenders | 120 | \$29,672 | \$18,919 | \$35,049 |
| Paper Goods Machine Setters, Operators, and Tenders | 110 | \$31,055 | \$23,103 | \$35,032 |
| HelpersProduction Workers | 340 | \$23,569 | \$17,635 | \$26,537 |

| Occupational Title | Estimated Employment | Mean | Entry | Experienced |
|---|-------------------------|----------|----------|-------------|
| Transportation and Material Moving Occupations | 5,770 | \$31,816 | \$17,904 | \$38,773 |
| Supervisors, Transportation and Material Moving Workers | 280 | \$46,053 | \$33,162 | \$52,498 |
| Motor Vehicle Operators | 2,630 | \$35,157 | \$17,953 | \$43,759 |
| Bus Drivers, School | 220 | \$25,976 | \$15,654 | \$31,136 |
| Driver/Sales Workers | 250 | \$19,141 | \$14,351 | \$21,536 |
| Truck Drivers, Heavy and Tractor-Trailer | 1,660 | \$42,128 | \$28,924 | \$48,729 |
| Truck Drivers, Light or Delivery Services | 340 | \$26,269 | \$16,611 | \$31,098 |
| Material Moving Workers | 2,800 | \$27,598 | \$17,690 | \$32,552 |
| Industrial Truck and Tractor Operators | 270 | \$29,501 | \$23,835 | \$32,335 |
| Cleaners of Vehicles and Equipment | 120 | \$24,184 | \$14,528 | \$29,013 |
| Laborers and Freight, Stock, and Material Movers, Hand | 1,150 | \$25,788 | \$16,505 | \$30,429 |
| Machine Feeders and Offbearers | 510 | \$33,929 | \$28,590 | \$36,598 |
| Packers and Packagers, Hand | 450 | \$22,401 | \$14,314 | \$26,445 |

APPENDICES

APPENDIX A. Commuting Patterns of the Region

| Working IN: | Traveling From: | Number of Commuters: | Traveling From: | Working In: | Number of Commuters: |
|-------------------------|---------------------------------------|----------------------|-------------------------|---------------------------------------|-------------------------|
| Western NEI Counties | Western Counties (intra- commute) | 2,665 | Western NEI Counties | Western Counties (intra- commute) | 2,665 |
| | other NEI counties | 2,454 | | other NEI counties | 2,454 |
| | other Indiana counties: | 5,393 | | other Indiana counties: | 5,393 |
| | out-of-state: | 536 | | out-of-state: | 536 |
| | Total Commuting into western counties | 11,048 | | Total Commuting into western counties | 11,048 |

Note: Sources for this data (IBRC, who analyze State Dept of Revenue data) report that unexplained numbers of out-of-state commuters are observed for 2008 data. CRI note-these are not an increase in contiguous state commuting. IBRC will continue to investigate this as a possible error in the data.

| Working IN: | Traveling From: | Number of Commuters: | Traveling From : | Working in: | Number of Commuters: |
|--------------|-------------------------|----------------------|------------------|-------------------------|-------------------------|
| GRANT COUNTY | Grant | commuters. | GRANT COUNTY | Grant | - Commuters. |
| | Huntington | 397 | | Huntington | 474 |
| | Wabash | 582 | | Wabash | 368 |
| | Total Western commuting | 979 | | Total Western commuting | 842 |
| | other NEI counties: | 382 | | other NEI counties: | 550 |
| | other Indiana counties: | 3,672 | | other Indiana counties: | 3,359 |
| | out-of-state: | 343 | | out-of-state: | 1,041 |
| | Total | 5,376 | | Total | 5,792 |

| Working IN: | Traveling From: | Number of Commuters: | Traveling From : | Working in: | Number of Commuters: |
|---------------|--------------------------|-------------------------|------------------|--------------------------|-------------------------|
| HUNTINGTON CO | Grant | 474 | HUNTINGTON | Grant | 397 |
| | Huntington | - | | Huntington | - |
| | Wabash | 498 | | Wabash | 346 |
| | Total Western commuting: | 972 | | Total Western commuting: | 743 |
| | other NEI counties: | 1,737 | | other NEI counties: | 4,819 |
| | other Indiana counties: | 348 | | other Indiana counties: | 534 |
| | out-of-state: | 91 | | out-of-state: | 476 |
| | Total | 3,148 | | Total | 6,572 |

| Working IN: | Traveling From: | Number of Commuters: | Traveling From : | Working in: | Number of Commuters: |
|-------------|--------------------------|-------------------------|------------------|--------------------------|-------------------------|
| WABASH CO | Grant | 368 | WABASH CO | Grant | 582 |
| | Huntington | 346 | | Huntington | 498 |
| | Wabash | - | | Wabash | - |
| | Total Western commuting: | 714 | | Total Western commuting: | 1,080 |
| | other NEI counties: | 335 | | other NEI counties: | 618 |
| | other Indiana counties: | 1,373 | | other Indiana counties: | 2,084 |
| | out-of-state: | 102 | | out-of-state: | 366 |
| | Total | 2,524 | | Total | 4,148 |

APPENDIX B. Survey Instrument

Below is a copy of the paper version of the survey. Companies were given the option of taking the survey electronically, which was available at the Community Research Institute's website, or contacting the Community Research Institute to request a paper version. Both the electronic and paper versions of the survey had the same questions. However, the electronic survey included skip logic so that if a company replied in a certain way to one or more questions they could skip related questions if it did not pertain to their benefit package.

2010 NORTHEAST INDIANA FRINGE BENEFIT SURVEY

Please feel confident that the benefit data and responses to open-ended questions will remain confidential.

Although you are asked for the number of employees by company name in order to complete the major employers list for each county and the region, all individual benefit data will never be disclosed.

- •In order to provide information to companies such as yours, the major users of this report, we are collecting information for two types of employees-exempt or salaried, and by non-exempt or hourly paid. If your company provides different benefits for these classifications, please use the left hand side for salaried and the right hand side for hourly. Opportunities exist within each of the survey categories to indicate that responses are the same for each classification.
- •The final report will provide separate reports based on type of employee, by type of business, and by geography, if sufficient responses are received.
- Final Report(s) will be available at the CRI web site, or by contacting your county's economic development office.

| A.DEMOGRAPHICS | | |
|--|-------------------------------|-------------------------------------|
| Company Name: | | |
| Current Number Employed at this location: | | |
| Current Number of Full Time: Current Numb | per of Part-Time: | |
| Current Number of Full Time: Current Numb Temporary or Seasonal Employment Expected in 2010 (ap | prox): people for _ | months. |
| Business Description (or Primary NAICS Code if | known) : | |
| Which person or department should these surv | eys be directed to in the | future: |
| E-mail of appropriate person or department: | | |
| B. LEAVES | ~~~~~ | |
| 1. PAID TIME OFF (PTO) - a "resource" of hours or d | ays that an employee can di | raw from to take time off. |
| CHECK HERE IF PTO IS OFFERED. If vacation and si | ck leave are offered cenarat | aly places proceed to Question R2 |
| CHECK HERE II FIO IS OFFERED. II Vacation and si | ck leave are offered separat | ery, piease proceed to Question bz. |
| | | Hourly or Non-Exempt |
| check here if benefits are the same for | both classifications and the | en skip the non-exempt |
| 1 year of service | | |
| 5 years of service: | | |
| 10 years of service: | | |
| 20 years of service: | | |
| FOR PTO plans only: Please indicate if the follow | ring leaves are included as p | art of your PTO plan |
| Are holidays included in your PTO? | Yes or No | Yes or No |
| Is funeral leave included in your PTO? | Yes or No | Yes or No |

This survey is printed on both sides of the paper.

Is time-off as witness included in your PTO?

Is jury duty included in your PTO?

Yes or No

Yes or No

Yes or No

Yes or No

| | Please check if the | benefit is offered | | | |
|--|---|---------------------------------------|--|--|--|
| | ny paid vacation day | | | d or Exempt | Hourly or Non-Exempt |
| checl | k here if benefits are | the same for bot | h classificati | on and then ski | p the non-exempt |
| 1 year of servi | ce: | | | | |
| 5 years of serv | | | | | |
| 10 years of ser | | | | | |
| 20 years of ser | vice | | | | |
| PAID SICK LEAV | E Please check if the | benefit is offered | | | |
| If yes, how ma | ny sick leave days pe | er year for | Salaried | d or Exempt | Hourly or Non-Exempt |
| | here if benefits are | | | - | · |
| 1 year of service | ce: | | | | |
| 5 years of serv | ice: | | | | |
| 10 years of ser | vice | | | | |
| 20 years of ser | vice | | | | |
| OTHER PAID LEA | AVE Please check eac | ch benefit if offere | ed 🔲 | | |
| | | | | d or Exempt | Hourly or Non-Exempt |
| | here if benefits are | | h classificati | ions and then sl | kip the non-exempt |
| | 'S-if yes, how many o | | | | |
| | this question if part of | | | | |
| part of PTO above | . LEAVE?(please exclud ve) | de this question if | Yes or No | | Yes or No |
| | TY?(please exclude thi | is question if part | Yes or No | | Yes or No |
| of PTO above) | | | | | |
| | AS WITNESS (please | exclude this | Yes or No | | Yes or No |
| question if part | | | | | |
| part of PTO abov | AL DAYS(please exclud | e this question if | Yes or No | | Yes or No |
| • | ve) y paid personal days pe | er vear? | | | |
| | | | | | |
| • | f these paid days off vacation, sick leave | | - | | own If offered, please tness, personal days. |
| .HEALTH/MEDICA | vacation, sick leave AL and other INSURA s or Employee pays f | , holidays, funeral | l/bereaveme | nt, jury duty, wi | tness, personal days. ce are available, and whet |
| .HEALTH/MEDICA The Company pays This is abbreviated | vacation, sick leave AL and other INSURA s or Employee pays f as C—E—S. | , holidays, funeral | l/bereaveme | nt, jury duty, wi ypes of insurand e cost is <u>S</u>hared | tness, personal days. ce are available, and whet |
| HEALTH/MEDICA THE Company pays This is abbreviated Type of Insurance | vacation, sick leave AL and other INSURA s or Employee pays f as C—E—S. Salaried/exempt | ANCE Please indication the plan/premi | thereaveme ate if these to tums, or if the | nt, jury duty, wi ypes of insurance e cost is Shared Hourly/nonex | tness, personal days. The are available, and whet The are available, and whet |
| .HEALTH/MEDICA The Company pays this is abbreviated type of Insurance chec | vacation, sick leave AL and other INSURA s or Employee pays f as C—E—S. Salaried/exempt ck here if benefits ar | ANCE Please indicator the plan/premi | bereaveme ate if these to tums, or if the | nt, jury duty, wi ypes of insurance e cost is <u>S</u> hared Hourly/nonex tions and then | tness, personal days. te are available, and whet empt skip the non-exempt |
| HEALTH/MEDICATE Company pays is abbreviated upe of Insurance checked c | vacation, sick leave AL and other INSURA s or Employee pays f as C—E—S. Salaried/exempt ck here if benefits ar Check if available | ANCE Please indicator the plan/premi | ate if these to the classifica polygee? | ypes of insurance cost is <u>S</u> hared Hourly/nonex tions and then | tness, personal days. te are available, and whet empt skip the non-exempt e to Who pays for |
| .HEALTH/MEDIC/ ne <u>Company pays</u> his is abbreviated ype of Insurance | vacation, sick leave AL and other INSURA s or Employee pays f as C—E—S. Salaried/exempt ck here if benefits ar | ANCE Please indicator the plan/premi | ate if these to the classifica polygee? | nt, jury duty, wi ypes of insurance e cost is <u>S</u> hared Hourly/nonex tions and then | empt skip the non-exempt e to Who pays for |

C——E——S or Not Offered

C——E——S or Not Offered

| ., | | | | | 1 | | |
|---|---|--------------|---------------------|---|------------------------|--|--|
| | Health/Medical, continued: | | | | | | |
| | If Yes, does medical insurance cover pre-existing conditions Yes or No or Not Known | | | | | | |
| If Yes, do yo | If Yes, do you offer options, such as a choice among type of provider, such as Preferred Provider | | | | | | |
| Organization | Organization(PPO), Health Maintenance Organization(HMO) Yes or No or Not Known | | | | | | |
| Does your company offer Health Savings Accounts (HSA) Yes or No | | | | | | | |
| | Salaried/exempt Hourly/nonexempt | | | | | | |
| DENTAL Insurance | Check if available | Who pay | s for employee? | Check if available to | Who pays for | | |
| | to salary/exempt (please circle) | | | hourly/non-exempt | employee? (please | | |
| | Yes | C——E— | • | Yes | circle) C——E——S | | |
| | Who pays for depe | | | Who pays for depend | · | | |
| | C—E—S or No | | | C—E——S or Not | | | |
| | | J. J. C. C. | | C——E——3 of Not Offered | | | |
| VISION-Eyewear | Check if available | Who nav | s for employee? | Check if available to | Who pays for | | |
| 7,000 | to salary/exempt | (please ci | | hourly/non-exempt | employee? (please | | |
| | Yes | C——E— | • | Yes | circle) C——E——S | | |
| | Who pays for depe | | | Who pays for depend | · | | |
| | C—E—S or No | | ease circle) | C—E——S or Not | | | |
| LIFE Insurance | Check if available | | s for employee? | Check if available to | | | |
| LIFE IIISUI alice | to salary/exempt | | • • | hourly/non-exempt | Who pays for | | |
| | Yes | (please ci | • | Yes | employee? (please | | |
| | | C——E— | | | circle)C——E——S | | |
| | Who pays for depe | | ease circle) | Who pays for dependent? (please circle) C——E——S or Not Offered | | | |
| DICADILITY Charact | C—E——S or No | | | | | | |
| DISABILITY-Short term | 11110 1111 11 | | | hourly/non-exempt | Who pays for | | |
| , picase | | (please ci | • | Yes | employee? (please | | |
| | CL3 | | | | circle)C——E——S | | |
| | Who pays for depe | | • | Who pays for depend | | | |
| DICABILITY I and town | C—E——S or N Check if available | | | C—E——S or Not Check if available to | | | |
| DISABILITY-Long term | to salary/exempt | | | hourly/non-exempt | Who pays for | | |
| | Yes | (please ci | • | Yes | employee? (please | | |
| | | C——E— | | | circle)C——E——S | | |
| | Who pays for depe | | ease circle) | Who pays for dependent? (please circle) C——E——S or Not Offered | | | |
| | C—E—S or No | | | | | | |
| Accidental Death & | Check if available | | s for employee? | Check if available to | Who pays for | | |
| Dismemberment | to salary/exempt | (please ci | - | hourly/non-exempt | employee? (please | | |
| | Yes | C——E——S | | Yes | circle)C——E——S | | |
| | Who pays for depe | | ease circle) | Who pays for depend | | | |
| Door your company | C——E——S or No | | tion Dlan or a Dro | C—E——S or Not scription plan as part of | | | |
| Yes or No or Not Kno | | te Prescrip | tion Plan of a Pre | scription plan as part of | an insurance plans | | |
| | | is covered | by the prescription | on plan and who pays fo | r the plan? (circle) | | |
| Employee C—E—S | | | | | | | |
| | Dependen | t | C——E——S or | Not Offered or availabl | e to dependents | | |
| 2 2 3 of Not Official of available to dependents | | | | | | | |
| Do you offer any of the | hese insurance plans | s to part-ti | me employees? Y | es or No Who Pays? C- | -FS | | |
| IF YES, WHICH TYPES | • | • | | 22 21 110 1110 1 4701 0 | = • | | |
| , | • | | | | | | |
| Do you offer any of the | hese insurance plans | s to retired | employees? Yes | or No Who Pays? C—E | (retiree)S | | |
| IF YES, WHICH TYPES | • | | • | , | . , | | |
| | | | | | | | |

D. RETIREMENT BENEFITS:

Please Circle:

| | Salaried or Exempt | Hourly or Non-Exempt |
|---|---------------------------|------------------------|
| check here if benefits are the same for both classij | fications and then skip t | he non-exempt |
| Does your company offer a defined benefit pension plan, also known as "traditional pension plan"? | Yes or No | Yes or No |
| Does your company offer a defined contribution plan, such as 401(k) or 403(b) plan, profit-sharing plan*, employee stock ownership plan* *these plans could include a 401(k) | Yes or No | Yes or No |
| If yes— Does the company contribute to each employee's defined contribution account, regardless of employee contribution? Does the company match any part of the employee's contribution? | Yes or No Yes or No | Yes or No Yes or No |
| •Does your company offer a Payroll Deduction IRA as a retirement plan? (only employees make contributions) | Yes or No | Yes or No |
| •Does your company offer a SEP (Simplified Employee Pension) IRA as a retirement plan? (employer makes contributions to each employee's IRA) | Yes or No | Yes or No |
| • Does your company offer another retirement plan, such as a SARSEP, Designated Roth Account, Money Purchase Plan? | Yes or No | Yes or No |
| Do you offer any retirement plans to part-time employees? Yes of | or No or Not Known | |

E. OTHER BENEFITS:

check here if benefits are the same for both classifications and then skip the non-exempt/hourly Does your company offer:

| Please Circle: | Salaried/Exempt | Hourly/Non-Ex. |
|---|-----------------|----------------|
| •Bonus: | Yes or No | Yes or No |
| If yes, please answer the following questions: Are bonuses based on company profitability? | Yes or No | Yes or No |
| Are they based on Individual Performance? | Yes or No | Yes or No |
| Is the bonus an Annual Holiday Bonus or similar? | Yes or No | Yes or No |
| Career Development | Yes or No | Yes or No |
| In-house | Yes or No | Yes or No |
| Off-site | Yes or No | Yes or No |
| •Childcare | Yes or No | Yes or No |
| •Employee Assistance Programs | Yes or No | Yes or No |
| •Employee Stock Ownership Plan | Yes or No | Yes or No |
| •Flexible Spending Accounts | Yes or No | Yes or No |
| •Flexible Work Schedule | Yes or No | Yes or No |
| Premium Pay for Overtime (above mandated overtime pay) | Yes or No | Yes or No |
| Premium Paid Shift Differential | Yes or No | Yes or No |

| | Salaried/Exempt | Hourly/Non-Ex. |
|--|-----------------|----------------|
| Pre-Paid Legal | Yes or No | Yes or No |
| •Tuition Program | Yes or No | Yes or No |
| Wellness Incentives or Programs Other-Please indicate: | Yes or No | Yes or No |

| 1 | F. | R | FI | N | F | FI | т | _ | n | CT | r |
|---|----|---|----|----|---|----|---|---|---|----|---|
| ı | г. | D | | IV | | ГІ | | L | u | Э. | |

| What is your estimate of the average dollar value per employee of your company's benefit package (insurance, paid leaves, retirement, and other)? If not known or easily estimated, please leave blank. Under \$1,000 \$1,000-\$2,999 \$3,000-\$4,999 \$5,000-\$6,999 \$7,000-\$8,999 over \$9,000 |
|--|
| What is your estimate of benefit value as a percent of wages? If not known or easily estimated, please leave blank |
| What percent of total payroll is applied toward providing health/medical insurance? If not known or easily estimated, please leave blank |
| G. GENERAL Which of the following are factors when determining raises or wage adjustments at your company (at this northeast IN location)? With the understanding that most companies have not given raises recently, please indicate the factors that would be used by your company in normal economic conditions. No set pattern Cost of living Annual Adjustments Contract stipulation Performance Other Graduated wages - based on time in job or in meeting certain qualifications Is any part of the company (at this location) covered by a labor agreement? Yes or No |
| If yes, which union(s)? |
| Has the company (at this location) had any union activity in the last year? Yes or No |
| Does your company (at this location) shut down any time during the year? Yes or No If yes, was it paid? Yes or No |

H. OPEN ENDED QUESTIONS AND YOUR OPPORTUNITY FOR SUGGESTIONS

WorkOne Northeast is committed to funding training activities that produce workers with the specific skills, certifications, and/or degrees required by employers in the region. Please take a few minutes to answer the following questions which will assist WorkOne Northeast in identifying and developing training programs and strategies that will meet the needs of employers in northeast Indiana.

1. What are the three most critical job-specific skills that workers must possess to ensure success in the workplace (e.g. welding skills, quality skills, customer service skills, electrical skills, process engineering skills, others)?

| 2. What are the two most critical software/technology skills that workers must possess to be effective on the job (e.g. Excel, AutoCAD, Unigraphics, Outlook, others) |
|---|
| 3. What jobs/positions are most difficult to fill with workers from northeast Indiana? |
| 4. What specific skills are the most difficult to find in workers from northeast Indiana? What degrees or certifications do you require/prefer workers to possess? |
| 5. Do you anticipate doing any hiring in 2010? If yes, about how many new positions do you anticipate hiring? About how many replacement positions would you anticipate hiring? |
| |
| |

APPENDIX C. Map of EGR3

